



Community Resources  
Management Division

# Program Guide



2014/2015



**T**he Community Resources Management Division in the Department of Administrative Services is dedicated to building self-sustaining communities, providing housing that is safe, decent and affordable, and creating a strong economic and social base for the development of healthy families and supportive neighborhoods throughout Clark County, Nevada.



# TABLE OF CONTENTS

Introduction.....	1
Community Development.....	2
Housing.....	5
Homeless.....	10
Seed Grants.....	11
Grants Acquisition.....	13
Citizen Participation & Consortiums.....	14
Administration.....	16
Appendix A: Photos	
Appendix B: List of Capital Projects	
Appendix C: List of Housing Projects	
Appendix D: Grants Received	
Appendix E: Awards	
Appendix F: Affordable Housing Map	
Appendix G: Organizational Chart	



# INTRODUCTION

Since 1978, the Community Resources Management Division (CRMD) has served both the existing County organization and the larger community very well. Working with County Commissioners, County Management, our external federal/state/local agencies and for-profit and non-profit partners, CRMD has been able to accomplish many worthwhile community projects.

## HIGHLIGHTS

- ❖ *Obtained \$470 million in federal, state, local, and foundation funds for Clark County's use since 1978.*
- ❖ *Constructed and/or rehabilitated 129 public facilities in rural and urban areas including - Senior Centers, Early Childhood Development Centers, Social Service Centers, Emergency Shelters, Substance Abuse Facilities, Health Facilities, Handicapped Training Centers, Community Centers, Fire Stations and Libraries.*



*Parkdale Recreation Center (also on cover)*

- ❖ *Provided small seed grants to our non-profit partners, which enabled them to secure over \$195 million in private and foundation funds for the construction of a variety of significant facilities.*
- ❖ *Received, to date, 35 national and state awards for buildings and program initiatives.*
- ❖ *For FY 2014, prepared a HUD Action Plan, which resulted in Clark County and our participating local governments and non-profit partners receiving \$13.1 million in federal and state funds.*
- ❖ *Assisted in the development of 123 units of newly constructed affordable rental housing in 2013. Since 1992, Clark County has assisted in the development of over 16,000 units of new affordable rental housing.*

CRMD's focus is the overall County and we frequently join others to find solutions to critical community concerns. This may entail using a variety of federal, state and local funds, private donations from foundations and business, and existing government property. As an implementation arm of County Management and the Board of Commissioners, we address Commission identified projects as our top priority.

As agents of the larger community, we also work on other "targets of opportunity" where we see a need and can gather a variety of community resources toward its solution. Our ongoing goal is to make positive things happen for the community and to expand economic and social opportunities for our citizens.

# COMMUNITY DEVELOPMENT

## INTRODUCTION

Community Resources assists both urban and rural communities by developing public facilities to better serve our growing community. These buildings have included senior centers, community centers, recreation facilities, fire stations, libraries, handicapped facilities, homeless facilities, health care facilities, day care and youth development centers, substance abuse facilities, and parks and cultural facilities.

*Since 1978, CRMD has assisted in the acquisition, renovation or construction of 129 buildings that provide a variety of public & social services*

In addition to the development of buildings, we have also assisted in:

1. Upgrading rural water systems in Searchlight, Bunkerville and Kyle Canyon
2. Installing a water line and road serving the Gibson Business Park
3. Developing roads and drainage facilities to serve the Whitney neighborhood
4. Constructing sewage and storm water improvements
5. Purchasing of 17,000 acres of land from the federal government and reselling it to the private sector for the development of the APEX Industrial Park

## COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

The primary federal program used to construct community facilities is the Community Development Block Grant (CDBG) Program. The CDBG Program is administered by the U.S. Department of Housing and Urban Development (HUD). The purpose of the CDBG program is to benefit low- to moderate-income households by developing strong communities that include decent housing, a suitable living environment and expanded economic opportunities. To meet these objectives, HUD provides “blocks” of monies to state and local communities that may be spent on particular activities.



*Legal Aid Center of Southern Nevada*

Under its Community Development Block Grant Consortium, Clark County and its participating cities use these federal funds to:

1. Develop community facilities
2. Provide operating money to non-profit agencies serving the low-income and homeless
3. Operate housing rehabilitation programs to revitalize the community's housing stock
4. Operate programs to address community concerns relating to fair housing, credit availability, affordable housing, etc.

The County and its participating cities continue their efforts to design and construct public facilities based on the approved CDBG Capital Improvement Plan for FY 2010-2014. The building of community facilities is the emphasis of this program. Designed to serve and benefit the low- and moderate-income in our community, these federal funds have been used for the following activities:

*Recent projects completed*

- ❖ Parkdale Community Center Design & Construction
- ❖ Walnut Recreation Center Park Design & Construction
- ❖ Legal Aid of Southern Nevada New Building
- ❖ Foundation for an Independent Tomorrow Building Addition

*Projects underway*

- ❖ Opportunity Village Sean's Park
- ❖ Latin Chamber of Commerce Arturo Cambeiro Senior Center Expansion
- ❖ Anthony L. Pollard Foundation Rainbow Dreams Academy Playground and Parking Lot Expansion
- ❖ HELP of Southern Nevada Shannon West Homeless Youth Center

While much of the focus of the County organization has been towards addressing the enormous challenges of growth in unincorporated Clark County, CRMD is generally engaged in community development improvements in the more mature, urban neighborhoods in the Las Vegas Valley, the City of North Las Vegas and rural communities. These areas would have many fewer services if it were not for the past and current availability of Community Development Block Grant funds.

## **CDBG-R: AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA)**

CDBG funds were authorized by the American Recovery and Reinvestment Act of 2009 (ARRA) as an adjunct to the Community Development Block Grant (CDBG) Program and follow the CDBG law and regulations (except for specific ARRA requirements). This CDBG "Stimulus" funding of \$1,697,262 has special provisions specific to ARRA which include funding "shovel ready" projects, maximizing job creation (both permanent and construction jobs) and including procedures to "buy American". The CDBG ARRA funds must benefit low- and moderate-income people and/or areas. The following projects were funded using CDBG ARRA funding:



<b>Project</b>	<b>Amount</b>
Bob Price Park Jog Path & Lighting	\$1,125,200
SNRHA Duplex Acquisition and Rehab for Rental	\$150,589
Alexander Villas Park Playground Shade Structures	\$84,596
Nellis Meadows Park Playground Shade Structures	\$79,068
Martin L. King School Park Playground Shade Structures	\$52,235
Orr School Park Playground Shade Structures	\$83,833
Von Tobel School Park Playground Shade Structures	\$90,111
Wi-Fi Installation at Cambridge Recreation Center, Parkdale Recreation Center and Winchester Cultural Center	\$31,630

All work and expenditures on CDBG-R were completed by September 25, 2012.



*Bob Price Park Jog Path and Lighting*

## **OUTSIDE AGENCY GRANTS**

The Outside Agency Grant (OAG) is funded by County tax revenue and no specific amount is committed for OAG each year. OAG supports programs and services that provide a substantial benefit to the residents of Clark County. Clark County specifically looks for programs and services to complement services provided by the County in the areas of Juvenile Justice, Family Services, Social Services, and Homeless Services. In 2014, Clark County is providing just over \$3.3 million in OAG funds to 58 agencies.

# HOUSING

## INTRODUCTION

Housing is another resource that is very important to the vitality of our community and its overall economic sustainability. While the affordable housing demand is much larger than our limited resources, CRMD works with our community partners to create affordable housing units throughout the community.



*CDPCN Dr. Luther Mack, Jr. Senior Apartments*

CRMD manages several federal and state housing programs and uses these resources to increase the supply of affordable housing, special needs housing, and transitional housing in Clark County. Private Activity Bonds passed through from the State of Nevada have been used to construct and rehabilitate multifamily housing and provide first time homebuyers with low interest mortgages. Federal and State HOME Program funds and Nevada Low Income Housing Trust Fund (LIHTF) monies are used to help our non-profit partners buy and rehabilitate existing housing units and operate down payment assistance programs to assist families to become first-time homeowners.

These monies have also been used to help the Southern Nevada Regional Housing Authority, non-profit and for-profit housing agencies develop new affordable housing units and rehabilitate existing rental housing. Our non-profit subrecipients then leverage these federal HOME/LIHTF funds against other federal monies to construct senior and handicapped affordable housing. A description of each of the principal housing programs can be found below.

## HOME/LIHTF

The HOME Investment Partnerships (HOME) Program was created under the 1990 Affordable Housing Act and Clark County received its first funding under the HOME program in 1992. Clark County is the lead agency for the HOME Consortium, which includes the Cities of North Las Vegas, Boulder City and Mesquite. Eligible activities under HOME include:

- ❖ New housing construction
- ❖ Owner occupied rehab
- ❖ Downpayment assistance
- ❖ Rental housing acquisition & rehabilitation
- ❖ Rental assistance

Clark County receives HOME funds from the federal government as well as the State of Nevada. For Fiscal Year 2014, the Clark County Consortium received \$2.75 million in federal HOME funds and \$790,531 in State HOME funds for a total of \$3.54 million.

Some examples of activities funded under the FY 2014 HOME program are:

- ❖ Nevada HAND will receive \$800,000 to assist in the construction of the 60-unit Flamingo Pines Senior Apartments
- ❖ Accessible Space, Inc. will receive \$1.0 million to assist in the construction of the 128-unit Agate Avenue Apartments, Phase II
- ❖ Accessible Space, Inc will receive \$1.15 million to assist in the construction of the 75-unit Russell Senior Apartments, Phase II

In addition, Clark County receives Low-Income Housing Trust Fund (LIHTF) monies, which come from a portion of the State's property transfer tax. Fund allocations are based on population. For FY 2013, Clark County received almost \$750,000. The LIHTF funds are used as the required 25 percent match for the federal and state HOME programs and the LIHTF regulations closely resemble the HOME regulations.

## PRIVATE ACTIVITY BONDS

Along with federal and state resources such as HOME, LIHTF, and CDBG, Clark County provides its own resources to increase affordable housing in Clark County. The County has used its allocation of private activity bond cap to support a large amount of affordable housing development in the last eighteen years. Since 1996, the County has awarded \$198 million in Private Activity Bonds to develop twenty-eight new and rehabilitate five affordable housing rental complexes totaling 7,392 units.

## SOUTHERN NEVADA PUBLIC LANDS MANAGEMENT ACT (SNPLMA)

The Southern Nevada Public Lands Management Act, Section 7(b), allows the direct sale of Bureau of Land Management (BLM) land to local jurisdictions, the State of Nevada or housing authorities at a discounted price for the development of affordable housing. Working with the State of Nevada Housing Division, HUD and BLM, Clark County to date has developed affordable housing on two BLM sites with plans to develop additional sites.



*Nevada HAND  
Harmon Pines Senior Apartments*

*Pilot Project #1-*

Harmon Pines Senior Apartments was constructed on 5 acres and is providing 105 units of senior rental housing. Nevada HAND, an experienced local affordable housing development company, built and is managing this high quality affordable housing complex for seniors.

BLM Appraised Land Value =	\$3,000,000
Discounted Sales Price =	<u>\$198,000</u>
Total Discounted Value =	\$2,802,000

*Pilot Project #2 –*



The Arbor Pointe Apartments is the second development using BLM discounted land. Located on a 10-acre parcel at Arby and Riley, Fore Property Company constructed 180 units of affordable family rental housing. The grand opening was held on May 13, 2009.

*Fore Property Company  
Arbor Pointe Apartments*

BLM Appraised Land Value =	\$9,500,000
Discounted Sales Price =	<u>\$475,000</u>
Total Discounted Value =	\$9,025,000

Total Discounted Value for both Pilot Projects = \$11,827,000

*State Pilot Project-*

The State of Nevada Housing Division is currently developing the Agate Avenue Senior Apartments Phase 1 and 2 on a BLM land reservation that was transferred to the State from Clark County through a memorandum of understanding. Accessible Space, Inc. was chosen by the State as the developer through a RFP process and is undertaking the project using Private Activity Bonds. ASI was granted \$1.2 million in Clark County HOME/LIHTF funds to assist in the construction of the 205-unit Phase I. They will also receive \$1.0 million for the 128-unit Phase II of the Agate development.



*Accessible Space, Inc.  
Agate Avenue Senior Apartments*

County Clark County is working to undertake additional projects using the set-aside BLM parcels of land.

## NEIGHBORHOOD STABILIZATION PROGRAM

Clark County received Neighborhood Stabilization Program (NSP1) funds through the U.S. Department of Housing and Urban Development (HUD) as authorized under Title III of the Housing and Economic Recovery Act of 2008 (HERA). Clark County received \$22,829,062 in Federal NSP1 funds and \$8,556,730 in State NSP1. These funds differ in several important ways from other HUD funding. First, NSP1 funds may be used to assist households at up to 120% of area median income (AMI), whereas CDBG, ESG and HOME may only be used to assist households at 80% AMI and below. Second, NSP can only be expended for properties located in areas of highest need, meaning that area with a high foreclosure rate, a high future foreclosure score and areas with high rates of subprime loans.



*St. Jude's Ranch Crossings Apartments*

In general, the NSP1 funds were used for the acquisition and/or redevelopment of foreclosed and abandoned properties for both rental and sale. Clark County and its development partners for NSP1 purchased 247 units of single family housing, rehabilitated those units and then either sold them to qualified households or rented them to low-moderate income households. Fourteen first time homebuyers were also provided with downpayment and closing costs assistance in the target neighborhoods.

Clark County also provided NSP funds to assist in the development of two multifamily housing projects. Accessible Space, Inc. used NSP funds in conjunction with HUD Section 811 to develop the Park Apartments, a 24-unit supportive housing property for people with severe disabilities. St. Jude's Ranch used \$1.9 million in NSP in conjunction with Supportive Housing Program (SHP) funds to construct the 16-unit Crossing Apartments, a transitional housing development for homeless young adults many of whom have aged out of the foster care system and ended up homeless. NSP1 activities will continue to be undertaken for several years using Program Income of \$7.8 million generated by the original activities.



*SNRHA Rulon Earl Mobile Manor*

Clark County received NSP 3 funds in 2011 of \$16,145,114 which were then awarded to Housing for Nevada and SNRHA to work in the Winchester area to purchase, rehab and resell or rent single family homes. Thirty-one single family homes were completed. The SNRHA also used NSP 3 funds for the purchase, rehabilitation and rental of 21 multifamily units to provide affordable rentals to very low-income households.

Additional NSP3 funds were provided for the acquisition and installation of 10 manufactured housing units at Rulon Earl Mobile Manor, a SNRHA development. Funding was also awarded to North Las Vegas for their Buena Vista Springs project; the acquisition, demolition and redevelopment of a large dilapidated and blighted multifamily property.



*NSP Rehabilitated House - BEFORE*



*NSP Rehabilitated House - AFTER*

# HOMELESS

## INTRODUCTION

Homelessness is a pervasive and persistently large problem in Southern Nevada with the area ranking fourth nationwide in the number of homeless per capita according to a study by the National Alliance to End Homelessness That is two-and-a-half times worse than the national average of 21 homeless individuals per capita. The last point-in-time count of homeless people in Southern Nevada both sheltered and unsheltered, was 9,417 individuals as of January 2014.

Clark County works within the Continuum of Care as represented by the SNRPC's Committee on Homelessness, its working groups and the Regional Initiatives Office. All are working to streamline the homeless support system in Southern Nevada and create a coordinated intake system, prevent homelessness where possible and rapidly re-house families and individuals into transitional or permanent housing.

## EMERGENCY SOLUTIONS GRANT (ESG)

The new approach to homelessness described above mirrors HUD's new approach as outlined in the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009. The focus of the Emergency Shelter Grant changed from emergency shelter to homeless prevention and rapid re-housing, leading to a name change for the program to Emergency Solutions Grant (still ESG). ESG funds are divided into five different funding categories: Shelter, Homeless Prevention, Rapid Re-Housing, Street Outreach and Homeless Management Information System (HMIS). The primary purpose of the grant is to provide housing to the homeless, prevent homelessness and connect homeless people with services. The program is designed to be part of the larger continuum of assistance to prevent homelessness and, when possible, help homeless families move quickly to independent living. HUD granted Clark County ESG funds of \$520,078 for FY 2014.



*Nevada Partnership for Homeless Youth (NPHY) William Fry Drop-In Center*

# SEED GRANTS

Historically, Clark County has leveraged federal, state and local funds against other local government general fund monies, private foundation grants, private donations, etc. to construct facilities and operate programs that benefit low- to moderate-income residents. This leveraging has produced amazing results.

*An investment of only \$3.3 million in County resources has leveraged over \$300 million in other funding*

The seed grants provided by the County have not only leveraged large foundation grants directly but have encouraged other groups to provide matching capital and operating funding in support of the foundation grant requirements.

## Seed Grant Leveraging

County Grant	Source of Funds	Agency	Purpose	Amount Leveraged	Foundations
\$45,000	CDBG	Catholic Charities St. Vincent's Plaza	Master Plan	\$10,400,000	Reynolds
				\$1,500,000	Fertitta
				\$2,500,000	Lied
\$29,600	Foremaster Cemetery Land Sale	The Shade Tree Women's Shelter	Architectural Plans / Capital Campaign	\$5,000,000	Reynolds
				\$800,000	C. Howard
\$225,000	General Funds	Boys and Girls Club of Las Vegas – Robindale / Eastern Avenue	Required Endowment	\$4,500,000	Reynolds
Land	County	Boulder Dam Area Council Boy Scouts of America	Land for building – 9.6 acres, 30 year leasehold period	\$5,800,000	Reynolds
\$1,300,000	General Funds	Nevada Partners Culinary and Hospitality Academy	Architectural Design / Kitchen Construction	\$2,000,000	Dept of Commerce EDA
\$150,000	General Funds	Urban Chamber Offices and Business Incubator	Architectural Design / Construction	\$2,000,000	EDA
				\$50,000	Park Place Entertainment
				3.1 Acres of Land	City of Las Vegas
\$250,000	General Funds	Girls Scouts Frontier Council	Architectural Design / Construction Endowment	\$4,245,390	Reynolds
\$300,000	CDBG	Opportunity Village Oakey Campus	Construction of multi- purpose gym – match for shelter workshop	\$1,500,000	Lied

County Grant	Source of Funds	Agency	Purpose	Amount Leveraged	Foundations
\$100,000	General Funds	Opportunity Village Burkholder Campus	Off sites for new building	\$500,000	Walters
\$250,000	General Funds	John D. Gaughan Boys and Girls Club	Architectural Design Development of new club at UNLV	\$1,000,000 \$100,000	Gaughan Wolzinger
\$300,000	CDBG	Opportunity Village Patrick/Bufalo Campus	Architectural Design for Development of New Campus	\$35,000,000 \$10,000,000	Englestad Dorothy & Lacy Barber Estate
\$150,000	General Funds	Lied Unit Head Start	Building development	\$970,000	Department of HHS
\$150,000	General Funds	Westminster Head Start	Off sites for new facility	\$840,000	Department of HHS
\$52,060	CDBG	Salvation Army Master Plan	Architectural Plans for Redevelopment of Lied Site	\$888,500 + CLV Land Donation	Clark County HOME & City of Las Vegas
\$290,000	General Funds	Fred & Mary Smith Performing Arts Center	Planning and Administration	\$150,000,000 \$105,000,000 \$1,000,000 \$1,000,000	Reynolds Car Rental Fee Mr. Fred Smith County General Funds
<b>\$3,291,660</b>				<b>\$301,593,890</b>	



*Opportunity Village Patrick/Bufalo Campus with CDBG funded Sean's Park drawn on right*

# GRANTS ACQUISITION

## INTRODUCTION

In addition to our various HUD initiated housing and community revitalization grants, CRMD is occasionally called upon to prepare and apply for other grants that do not readily fall within the purview of a particular County Department or agency. One such example is the Justice Assistance Grant. The County Commission in turn relies upon the Local Law Advisory Committee to recommend projects that should be funded.

## EDWARD BYRNE MEMORIAL JUSTICE ASSISTANCE GRANT

The Byrne Justice Assistance Grant (JAG) funds are used to reduce crime and improve public safety. CRMD submitted an application in Fiscal Year 2014 and received a grant of \$1,004,322 in federal funds. The grant is divided into six components:

- ❖ Law Enforcement Programs
- ❖ Prosecution & Court Programs
- ❖ Corrections & Community Corrections Programs
- ❖ Prevention & Education Programs
- ❖ Drug Treatment Programs
- ❖ Planning, Evaluation, & Technology Improvement Programs



*Clark County Gang Intervention Team uses JAG to fund the Outdoor Adventure Recreation program providing team building and leadership training*

## OTHER GRANTS

Over the past twenty years, this Division has also been responsible for obtaining Land and Water Grants, Economic Development Administration grants, EPA grants, etc. For a more complete list of these various discretionary grants, please see Appendix A. In addition, staff within CRMD stands ready to provide technical assistance to other non-profit and county agencies wishing to prepare their own grant applications.

# CITIZEN PARTICIPATION & CONSORTIUMS

## INTRODUCTION

Citizen input is a critical element in how funds are allocated for federal housing and community development projects and programs. The CDBG Consortium utilizes the Community Development Advisory Committee (CDAC), the North Las Vegas Citizens Advisory Committee, and scheduled public hearings and open meetings held in Clark County, North Las Vegas, Boulder City, and Mesquite to provide feedback and recommendations to elected officials on the programs and projects that should be funded by these programs.

*Citizen participation is an important tool to find a better way to address community concerns together*

## CITIZEN PARTICIPATION

CRMD staff provides staff support to numerous citizen committees. We believe that our involvement helps to ensure that our program activities are responsive to our residents. Almost every staff member is involved in some manner in participating or supporting these various citizen committees, as we believe these committees help build collaboration that cuts across the public, private and non-profit sectors boundaries to collectively find solutions to our various community challenges.

## COMMUNITY DEVELOPMENT ADVISORY COMMITTEE (CDAC)

Since 1982 when CRMD began its implementation of the CDBG program, we have worked extensively with our citizen committee, the CDAC, whose purpose is to review and advise the Board of County Commissioners on projects to receive federal, state, and local funding. This 30+-member committee is composed of town board representatives, at-large community representatives selected by the Board of Commissioners, and members chosen by our participating cities. CDAC members review applications, listen to applicant presentations, ask questions, go on bus tours of potential housing and community development sites, score the projects and propose a recommended list of projects for consideration by the Board of County Commissioners.



CDAC Meeting

The CDAC is vital to the success of CRMD projects and programs as it ensures that selected projects have been reviewed by the public and are accepted and supported by the affected town boards. All CDAC meetings are open to the public and provide opportunities for citizens to comment. Public hearings are held by CDAC, the Cities of North Las Vegas, Boulder City, Mesquite, and the County Commission for the purpose of formal presentation and/or adoption of CDBG, HOME and ESG documents, policies and programs/projects.

## LOCAL LAW ENFORCEMENT ADVISORY COMMITTEE (LLEAC)

The advisory committee was established in 1996 and includes representatives from local government, public safety, school district, judicial system, elected officials, law enforcement, local court system, the prosecutor's office, and non-profit organizations. This committee was assigned the task of reviewing applications and making funding recommendations to the Board of Commissioners for the allocation of the Justice Assistance Grant and the prior Local Law Enforcement Block Grant.

## OTHER COMMITTEES

In addition to the major committees listed above, the Community Resources Management Division staff participates and assists with the following groups:

- ❖ *Continuum of Care Evaluation Working Group*
- ❖ *United Way's Emergency Food and Shelter Allocation Advisory Committee*
- ❖ *National Association for County Community and Economic Development (NACCED)*
- ❖ *American Planning Association Housing and Community Development Division*
- ❖ *State of Nevada Housing Division Advisory Committee*

## PARTNERSHIPS

CRMD constantly works to create partnerships in our community. Since 1982, we have entered into ten separate three-year CDBG Consortium Agreements for Clark County to administer the CDBG program on behalf of our participating cities. Since 1992, we have entered into six three-year HOME Consortium Agreements for Clark County to administer the HOME Investment Partnership Program.

Clark County also builds partnerships through the development of interlocal agreements with our participating cities. CRMD also prepares and manages over 75 contracts a year with our various non-profit subrecipients who receive federal, state, and county funds channeled through this Division to the larger community.

Governmental funds are usually insufficient to accomplish all the tasks and projects desired by the public at large. To avoid duplication and to maximize those limited resources, local governments often enter into partnerships with other governments to amass the necessary funds and available land resources to be able to actually construct a facility. With the shortage of federal and local funds individually, Clark County has worked with the City of Las Vegas, the City of North Las Vegas, the City of Mesquite, and the City of Henderson on 30 joint projects. Without these cooperative efforts, these facilities would not have been possible.

# ADMINISTRATION

## INTRODUCTION

The Community Resources Management Division serves as the lead agency for the Community Development Block Grant Consortium, the HOME Investments Partnership Consortium, the Justice Assistance Grant, and the County General Fund allocations to outside agencies. CRMD consists of 15 people who are organized along various functional areas. Attached, as Appendix E, is an organizational chart showing our various program activity areas and the staff providing support.

## REPORTS

As the recipient of millions in federal and state grant dollars, it is right that we should be required to give an accounting of how we use these funds. These reports typically review (1) how much we have spent and obligation levels, (2) compliance with the various program requirements, (3) information relating to program beneficiaries, denoting such items as gender, ethnicity, income levels, family size, and location of service area, and (4) descriptions detailing program or project progress.

Reports and other administrative duties currently being prepared by the Division include the following: HUD Consolidated Plan/Annual Action Plans, Consolidated Annual Performance and Evaluation Report (CAPER), Justice Assistance Grant Performance Report, Semi-Annual Labor Standards Enforcement Report, Environmental Reviews, Financial Drawdowns, and Davis-Bacon/Section 3 Compliance. The activities of this office are also annually monitored by the federal and state grantor agencies.



*Walnut Recreation Center Park*

**APPENDIX A:  
PHOTOS OF CURRENT & COMPLETED  
CAPITAL & HOUSING PROJECTS**



*Tempo (fka Russell) Senior Apartments*



*Accessible Space, Inc. Mojave Cedar Supportive Apartments*



*Walnut Park*



*Foundation for an Independent Tomorrow Expansion*



*Accessible Space Inc. Casa Oliva Supportive Housing Design*



*HELP of Southern Nevada Shannon West Homeless Youth Center Proposed Design*



**APPENDIX B:  
LIST OF CAPITAL PROJECTS**

**COMMUNITY RESOURCES MANAGEMENT DIVISION**  
**LIST OF COMPLETED AND UNDERWAY CAPITAL PROJECTS**

**(A) Senior Capital Projects Undertaken or Assisted by Community Resources Management Division**

1. Whitney Senior Center modular (Phase I- acquisition and Phase II- rehabilitation)
2. Mesquite Gymnasium remodel (senior center included)
3. Sunrise Manor Community Center expansion (senior center included)
4. Paradise Community Center expansion (senior wing included)
5. Catholic Community Services Meals on Wheels building expansion
6. Winchester Community Center Senior Recreation Improvements (bocce ball/shuffle ball courts)
7. Operation Life Ruby Duncan Section 202 Elderly Housing off sites (joint County/City of Las Vegas project)
8. Moapa Valley Jim Boyles Senior Center expansion (Phases I- expansion and Phase II- rear addition)
9. Schaffer Heights Public Housing (handrails for access)
10. Manny Cortez Senior Center- Dorothy Kidd Senior Citizens Mobile Home Park (laundry and meeting room)
11. Rose Garden Senior Housing (City of North Las Vegas CDBG monies-roofing)
12. Indian Springs Civic Center (senior center included)
13. LULAC Senior Center (Now NALA Arturo Cambiero Senior Center, joint County/City of Las Vegas project)
14. EOB Hollyhock Senior Day Center (Phase I- development and Phase II- expansion, joint County/City of Las Vegas project)
15. Las Vegas Housing Authority Howard Cannon Center expansion (joint Clark County/City of Las Vegas project)
16. Henderson Senior Center (joint Project with City of Henderson-renovate former church)
17. Searchlight Senior Center remodel
18. Laughlin Spirit Mountain Activity Center (senior center included)
19. EOB Lied Center expansion/remodel (West Washington)
20. Whitney Senior Center (West Missouri Avenue- replacement for project #1 in first list)
21. West Flamingo Senior Center (West Flamingo, east of Kenny Guinn Middle School)
22. Dr. Martin Luther King, Jr. Senior Center (Carey Avenue and Martin Luther King Boulevard)
23. Mesquite Senior and Community Center
24. Howard Lieburn (aka Mirabelli) Senior Center (Jones and US 95, joint Clark County/City of Las Vegas project)
25. West Flamingo Senior Center Expansion
26. Boulder City Senior Center
27. Cora Coleman Senior Center Expansion
28. Sandy Valley Senior Center
29. Nathan Adelson Adult Day Care

**(B) Community Facilities Undertaken or Assisted by Community Resources Management Division**

1. University Medical Center- Education and Ambulatory Care Center
2. Family and Youth Services Administration Building
3. SER Jobs for Progress Training Facility
4. Mesquite Gymnasium renovation (senior center/rural health clinic)
5. Sunrise Manor Community Center expansion (senior wing, bathrooms, multipurpose room, day care facilities, showers)
6. Sandy Valley Community Center (community room and library)
7. Indian Springs Civic Center (senior center, library, community room, and fire station)
8. Searchlight Civic Center (community room, health clinic, town board offices, museum, and library)
9. Bunkerville Community Center renovation (town board offices, gym, and library)
10. Nevada Association of Latin Americans Day Care expansion (joint project with City of Las Vegas)
11. Variety Day Home Day Care expansion (joint project with City of Las Vegas)
12. Nevada Association for the Handicapped (Construction and expansion of the Mike O'Callahan Center, shade structure, and tot lot for Nadine Ford Building, joint project with City of Las Vegas)

13. Opportunity Village Multipurpose Gym Building (joint project with City of Las Vegas)
14. Help Them Walk Again Therapy Pool (joint project with City of Las Vegas)
15. West Las Vegas Library (joint project with City of Las Vegas)
16. West Las Vegas Cultural Arts Center (joint project with City of Las Vegas)
17. Moapa Valley Community Center (repainting exterior)
18. Moapa Civic Center (fire station, community room, kitchen, justice court, library)
19. Logandale Fire Station (3-bay facility)
20. Overton Fire Station (3-bay facility)
21. Sandy Valley Fire Station (2-bay facility)
22. Goodsprings Fire Station (2-bay facility)
23. Bunkerville Fire Station (2-bay facility)
24. Goodsprings Community Center
25. Nucleus Plaza Heritage Hall (joint project with City of Las Vegas)
26. Nucleus Plaza Community Health Centers of Southern Nevada (joint project with City of Las Vegas)
27. Mesquite Library (joint project with Clark County Library District)
28. Catholic Charities (St. Vincent's mechanical system upgrades, dining room expansion, roofing, joint project with City of Las Vegas/Clark County)
29. Salvation Army Day Shelter (joint project with City of Las Vegas)
30. Moapa Valley Library (County land and furnishings)
31. Lowden Community Center Americans with Disabilities Act improvements
32. Nucleus Plaza Social Service Satellite Office (parking lot, joint project with City of Las Vegas)
33. WestCare roof replacement
34. WestCare Vegas House Detoxification Facility (joint project with City of Las Vegas)
35. Laughlin Community Resources Center (health district, social services, family and youth services offices)
36. Spirit Mountain Activity Center (Boys and Girls Club, senior center, town board offices, Parks and Recreation office, and Metro office)
37. Moapa Valley Justice Center (Justice Court and Metropolitan Police substation)
38. Yvonne Atkinson Gates Early Childhood Development Center (joint project with City of Las Vegas)
39. Reach Out Day Care Facility (joint project with City of Las Vegas)
40. Searchlight Justice Court
41. Bunkerville Justice Court
42. Community 89109 Cambridge Community Center
43. St. Jude's Training and Warehouse Facility
44. North Las Vegas Justice Court
45. Sunset Park Americans with Disabilities Act restrooms
46. Holy Family Day Care asbestos removal and building expansion
47. Child Haven Agassi Center and Howard Cottage renovations
48. West Outreach Center for Family and Youth Services tenant improvements
49. Miller Plaza Recreation Center
50. Community Resource Center Family and Youth Services facility
51. Catholic Charities Meals on Wheels Blast Chiller
52. Boulder Dam Hotel Restoration
53. Godspeed Memorial Chapel Development
54. St. Vincent's Plaza architectural design of new shelter
55. Reynaldo Martinez Early Childhood Development Center (joint project with City of Las Vegas)
56. Enterprise Health Care and Dental Center medical facility (joint project with City of Las Vegas and City of North Las Vegas)
57. Community Resource Center Family and Youth Services (Phase II expansion)
58. Social Services Building at Community Resource Center
59. Safe Nest/TADC Shelter rehab
60. Community Resource Center MLK Plaza Improvements and Statue
61. The Shade Tree new shelter construction facility (joint project with City of Las Vegas and City of North Las Vegas)
62. Opportunity Village new Henderson Campus
63. Cambridge Recreation Center and Pool
64. Logandale School Restoration
65. Cecile/Walnut Pre-Development Center
66. Safe Nest/TADC new building construction
67. Opportunity Village expansion and renovation of West Oakey Campus

68. Community Food Bank Warehouse acquisition
69. Cecile/Walnut Recreation Center
70. Catholic Charities Temporary Tent Structure
71. Boys and Girls Club (Henderson branch club improvements)
72. Martin Luther King, Jr. Senior Center Expansion
73. Latin Chamber of Commerce Building
74. Mesquite Fine Arts Center
75. Frontier Girl Scout Training and Resource Center
76. Boys and Girls Club at UNLV
77. Lowden Veterans Center ADA Elevator
78. Nevada Partners Culinary Academy Kitchen Equipment
79. Paradise Dental Clinic
80. Las Vegas FACT AIDS Clinic
81. Nevada Children's Center Building
82. Salvation Army Warehouse Henderson
83. Overton Gym Rehabilitation
84. Bruce Woodbury Park Mesquite
85. Whitney Recreation Center
86. Catholic Charities Employment Center
87. The Shade Tree Parking Lot and Recreation Area Expansion
88. Dr. Pearson Community Center
89. Bob Price Recreation Center
90. Colorado River Food Bank Warehouse
91. Nevada Partnership for Homeless Youth Two Buildings Acquisition
92. Community Counseling Center Building Purchase
93. Boys and Girls Club Playground
94. HELP of Southern Nevada Building Acquisition
95. Legal Aid of Southern Nevada New Building Construction

**Current Community Facility Projects Underway or Assisted by Community Resources Management**

96. HELP of Southern Nevada Shannon West Youth Center Construction
97. Opportunity Village Sean's Park
98. Foundation for an Independent Tomorrow Building Addition
99. Anthony Pollard Foundation Rainbow Dreams Academy Playground and Parking Expansion
100. Latin Chamber of Commerce Arturo Cambeiro Senior Center Expansion

**(C) Parks and Recreation Projects Undertaken by Community Resources Management (Non-buildings)**

1. Alexander Villas spray pool
2. Sunset Park tennis court lighting
3. Sunset Park "over-the-line"
4. Horseman's Park equestrian facility
5. Las Vegas Wetlands Park land acquisition
6. Winchester Community Center senior recreation improvements (bocce ball and shuffle board)
7. Sunset Park ball field lighting
8. Paul Meyer Park land donation
9. Silverbowl Regional Park state legislation for funding
10. Goodsprings Community Park improvements
11. Cambridge Recreation Center, Winchester Cultural Center & Parkdale Recreation Center Wi-Fi Installation
12. Parkdale Pool Shade Structure
13. Cambridge Pool Shade Structure
14. Winchester Skate Park Shade Structure
15. Parkdale Community Center Climbing Wall
16. Alexander Villas Park Playground Shade Structures
17. Nellis Meadows Park Playground Shade Structures
18. Martin L. King School Park Playground Shade Structures

19. Orr School Park Playground Shade Structures
20. Von Tobel School Park Playground Shade Structures
21. Von Tobel Pool Demolition
22. Desert Inn Pool Demolition
23. Bob Price Park Jog Path and Lighting
24. Winchester Architectural Design and Construction
25. Walnut Recreation Center Park Construction
26. Parkdale Community Center Design and Construction

**(D) Public Infrastructure Improvements Undertaken by Community Resources Management**

1. Gibson Business Park water line and roadwork
2. Whitney Street improvements (storm drain and street reconstruction)
3. Louis C. Pico Reservoir Addition
4. Kyle Canyon water tank (one 60,000 gallon water tank)
5. Searchlight Water System (2-250,000 gallon water tanks, 2 water wells, and 5 miles of pipe)
6. Bunkerville Water System (2 water wells, one million water tank, and five miles of pipe)
7. Vegas Valley box culvert
8. Decatur box culvert
9. Jones Boulevard box culvert
10. Torrey Pines box culvert
11. Cambridge box culvert
12. Overton Wash improvements
13. Eastgate Subdivision street overlay
14. Frontier North Subdivision street overlay
15. Hawaiian Park Subdivision street overlay
16. Parkdale Subdivision street overlay
17. Eldorado Water District replacement water line



**APPENDIX C:  
LIST OF HOUSING DEVELOPMENTS**

# COMMUNITY RESOURCES MANAGEMENT DIVISION

## LIST OF CLARK COUNTY COMPLETED & UNDERWAY HOUSING DEVELOPMENTS

### Housing Developments/Programs Completed by Community Resources Management Division

1. Clark County Jaycees Senior Mobile Home Park (HOME funds used for relocation/set up-58 units)
2. Quail Ridge Section 202 Elderly Housing land acquisition (62 units)
3. Henderson Palo Verde Senior affordable housing land acquisition (joint project with City of Henderson)
4. MASH Homeless Shelter (joint project with City of Las Vegas)
5. Accessible Space, Inc. Carol Haynes Apartments - Handicap housing land acquisition (24 units)
6. Parsons Place - single room occupancy for single, transitional adults (57 units)
7. Clark County Housing Authority Brown Homes rehabilitation (86 units)
8. Eva Mendoza Garcia Apartment acquisition for Clark County Housing Authority (29 units)
9. Nevada HAND Country Ridge Town Homes affordable housing land acquisition (85 units)
10. Nevada HAND new construction of Sierra Pines senior rental housing (90 units)
11. Provided 354 families with Down Payment Assistance to purchase first home
12. Economic Opportunity Board acquisition and rehabilitation of affordable rental housing (43 units)
13. Women's Development Center acquisition and rehabilitation of affordable rental housing (48 units)
14. Nevada Homes for Youth acquisition and rehabilitation of affordable rental housing (17 units)
15. North Las Vegas Neighborhood Housing Services acquisition and rehabilitation of affordable rental housing (14 units)
16. Las Vegas Indian Center acquisition and rehabilitation of affordable rental housing (9 units)
17. Catholic Charities new construction of transitional housing (120 units; joint project with City of Las Vegas)
18. Eva Mendoza Garcia rehabilitation for Clark County Housing Authority (129 units)
19. Habitat for Humanity purchase of land to construct new single-family homes (5 units)
20. Nevada HAND acquisition and rehabilitation of affordable rental housing (6 units)
21. Nevada Homes for Youth acquisition and rehabilitation of building for group home (6 units)
22. Nevada HAND land acquisition for Stewart Pines new construction of affordable housing (60 units)
23. Silver Sage new construction of senior rental housing in Overton and Mesquite (48 units)
24. Nevada HAND new construction of senior rental housing – Buena Vista Springs and Tropical Pines (116 units)
25. Nevada HAND new construction of family rental housing at Apache Pines (274 units)
26. Community Services Agency new construction of family rental housing at Running Springs (144 units)
27. Economic Opportunity Board acquisition of single family home with units rented to homeless senior women (7 units)
28. Rebuilding Together with Christmas in April moderate rehab program for single family homes (28 units)
29. Clark County Housing Rehabilitation Program (20 units)
30. Emergency Tenant Based Rental Assistance for 9/11 Affected Households (338 families)
31. Clark County Housing Authority new construction of Simmons Manor family public housing (61 units)
32. Women's Development Center new construction of Lindell Harbor (19 units)
33. Community Services Agency new construction of Vintage Desert Rose Senior Apartments (184 units; joint project with City of Las Vegas)
34. HELP Las Vegas Bonanza View new construction of veteran's transitional housing (75 units; joint project with City of Las Vegas)
35. Catholic Charities McFarland Senior Apartments new construction (47 units)
36. Silver Sage new construction of Portofino Senior Apartments (205 units)
37. Accessible Space, Inc., new construction of Ray Rawson disabled housing (24-units)
38. Accessible Space, Inc., new construction of George & Lois Brown Estates disabled housing (22-units)
39. Nevada HAND new construction of Silver Pines Family Apartments (200 units)
40. Nevada HAND new construction of Harrison Pines I & II Senior Apartments (90 units)
41. Neighborhood Housing Services acquisition and rehab at Calcaterra Circle (14 units)
42. Accessible Space, Inc., construction of Dina Titus Estates 19-unit disabled housing
43. Nevada HAND new construction of Rochelle Pines Senior Apartments (115 units)
44. Nevada HAND new construction of Annabelle Pines I & II Senior Apartments (156 units)

45. Nevada HAND new construction of Harrison Pines III Senior Apartments (20 units)
46. Housing Authority of Clark County Tenant Based Rental Assistance for Katrina Hurricane Displaced People, Severely Mentally Ill Homeless & Mobile Home Displaced (250 households)
47. Accessible Space, Inc. construction of John Chambers disabled housing (22 units)
48. HELP Las Vegas new construction of Genesis Apartments (75 units)
49. Housing for Nevada Acquisition/Rehab/Resale of 21 homes to First Time Homebuyers
50. Nevada HAND new construction of Pacific Pines II Senior Apartments (51 units)
51. Nevada HAND new construction of Pacific Pines III Senior Apartments (51 units)
52. Neighborhood Development Collaborative rehabilitation of Sedona Hills (11 of 256 units)
53. Silver State Housing new construction of Sonoma Palms Senior Apartments (238 units)
54. Accessible Space, Inc., new construction of Shelbourne Apartments (24 units)
55. Accessible Space, Inc. new construction of Bledsoe Lane Apartments(24 units)
56. HELP Las Vegas construction of HELP@Owens II (renamed Renaissance) (50 units)
57. Neighborhood Development Collaborative rehabilitation of Somerset Commons (360 units)
58. Habitat for Humanity construction of 4 single-family homes at Tamarus and 3 single-family homes at Upland
59. Nevada HAND new construction of Harmon Pines Senior Apartments (105 units)
60. Nevada HAND new construction of Stewart Pines III Senior Apartments (57 units)
61. Fore Property Company new construction of Arbor Pointe Apartments (180 units)
62. Accessible Space, Inc., new construction of Bledsoe II Apartments (22 units)
63. Accessible Space, Inc., new construction of Major Avenue Apartments (25 units)
64. Nevada HAND new construction of Decatur Pines Senior Apartments (75 units)
65. Accessible Space, Inc., new construction of Bob Hogan Apartments (21 units)
66. Nevada HAND new construction of Westcliff Pines Senior Apartments (40 units)
67. Silver State Housing new construction of McKnight Senior Village II (77 units)
68. Accessible Space, Inc., new construction of Coronado Senior Apartments (60 units)
69. Nevada HAND new construction of Silver Sky at Deer Springs Assisted Living (90 units)
70. Silver State Housing new construction of McKnight Senior Village III (24 units)
71. SGP new construction of The Vintage at Laughlin Senior Apartments (150 units)
72. SGP new construction of Vista Creek Family Apartments in Laughlin (300 units)
73. CDPCN Smith Williams Senior Apartments (80 units)
74. Retirement Housing Foundation new construction of College Villas Senior Apartments (226 units)
75. Silver Sage Housing Winterwood (Acapella) Senior Apartments (180 units)
76. Accessible Space, Inc., new construction of Park Apartments Supportive Housing (24 units)
77. St. Jude's Ranch for Children new construction of Crossings Apartments (16 units)
78. CDPCN new construction of Monroe & I Senior Housing (20 units)
79. Nevada HAND new construction of Decatur Pines 2 Senior Apartments (75 units)
80. CDPCN new construction of Monroe & H Senior Housing (39 units)
81. Silver State Housing Santa Barbara Palms I & II Senior Apartments (71 units) & (42 units)
82. Accessible Space, Inc., new construction of Tonopah Lamb Senior Apartments (34 units)
83. Accessible Space, Inc., new construction of Mojave Cedar Senior Apartments (10 units)

#### **Current Housing Developments/Programs Underway by Community Resources Management Division**

84. Clark County Downpayment Assistance Program
85. Accessible Space, Inc., new construction of Agate Avenue Apartments Phase I (205 units)
86. Accessible Space, Inc., new construction of Russell Senior Apartments (100 units)
87. CDPCN new construction of Mixed Income Senior Apartments (45 units)
88. Nevada HAND new construction of Westcliff Pines II Senior Apartments (80 units)
89. Accessible Space, Inc., new construction of Bonnie Lane Senior Apartments (66 units)
90. Accessible Space, Inc., new construction of Casa Oliva Apartments (9 units)
91. CDPCN new construction of Mixed Income Senior Apartments Phase II (57 units)
92. Coordinated Living of Southern Nevada Winterwood II Senior Apartments (80 units)
93. Accessible Space, Inc., new construction of Agate Avenue Apartments Phase II (128 units)
94. Accessible Space, Inc., new construction of Russell II Senior Apartments (75 units)
95. Nevada HAND new construction of Flamingo Pines Senior Apartments (60 units)



**APPENDIX D:  
FEDERAL, STATE, LOCAL AND  
PRIVATE GRANTS RECEIVED**

**COMMUNITY RESOURCES MANAGEMENT RECORD OF FEDERAL, STATE,  
LOCAL, AND PRIVATE GRANTS RECEIVED**

**(A) Clark County Consortium HUD Funds**

Program Funding Year	CDBG Community Development Block Grant	RRP Rental Rehab Program	ESG Emergency Shelter Grant	HOME Investment Partnership Program	ADDI American Dream Downpayment Assistance	Total HUD Funding
1982	\$2,471,000					\$2,471,000
1983	\$4,810,000					\$4,810,000
1984	\$3,283,000					\$3,283,000
1985	\$3,420,000	\$193,000				\$3,613,000
1986	\$2,951,000	\$94,000				\$3,045,000
1987	\$2,961,000	\$262,000	\$50,000			\$3,273,000
1988	\$2,845,000	\$261,000	\$8,000			\$3,114,000
1989	\$2,957,000	\$234,000	\$36,000			\$3,227,000
1990	\$2,905,000	\$272,000	\$57,000			\$3,234,000
1991	\$3,244,000	\$76,000	\$58,000			\$3,378,000
1992	\$3,582,000		\$50,000	\$1,499,000		\$5,131,000
1993	\$5,099,000		\$36,000	\$991,000		\$6,126,000
1994	\$4,961,000		\$104,000	\$2,918,000		\$7,983,000
1995	\$5,958,000		\$140,000	\$3,152,000		\$9,250,000
1996	\$5,816,000		\$120,000	\$3,261,000		\$9,197,000
1997	\$5,805,000		\$120,000	\$3,195,000		\$9,120,000
1998	\$5,722,000		\$176,000	\$3,405,000		\$9,303,000
1999	\$5,754,000		\$161,000	\$3,684,000		\$9,599,000
2000	\$5,881,000		\$161,000	\$3,516,000		\$9,558,000
2001	\$6,152,000		\$163,000	\$4,133,000		\$10,448,000
2002	\$6,243,000		\$165,000	\$4,124,000		\$10,532,000
2003	\$9,243,000		\$169,000	\$6,417,840	\$356,583	\$16,186,423
2004	\$9,231,000		\$271,090	\$6,404,768	\$420,778	\$16,327,636
2005	\$8,819,545		\$270,298	\$6,072,321	\$239,937	\$15,402,101
2006	\$8,018,956		\$271,429	\$3,421,978	\$72,702	\$11,785,065
2007	\$8,077,442		\$276,198	\$3,408,150	\$72,702	\$11,834,492
2008	\$7,880,458		\$276,989	\$3,284,475	\$29,375	\$11,471,297
2009	\$8,052,700		\$278,212	\$3,680,224		\$12,011,136
2010	\$8,752,999		\$279,951	\$3,670,250		\$12,703,200
2011	\$7,331,162		\$438,633	\$3,259,271		\$11,029,066

2012	\$7,476,076		\$502,151	\$2,580,903		\$10,559,130
2013	\$8,073,748		*\$545,402	\$2,593,595		\$11,212,745
2014	\$8,144,696		*\$655,901	\$2,753,507		\$11,665,104
<b>Subtotal</b>	<b>\$191,921,782</b>	<b>\$1,392,000</b>	<b>\$5,840,254</b>	<b>\$81,425,282</b>	<b>\$1,192,077</b>	<b>\$281,882,395</b>

\*Includes North Las Vegas ESG funds awarded, managed by Clark County

(B) Clark County, Nevada – Other

Funding Year(s)	Project Name	Sources	Amount
1978-1980	WE-CAN Child Abuse	Health and Human Services	\$229,000
1979-1981	Las Vegas Valley Water Quality Studies	Environmental Protection Agency	\$1,779,730
1979	Electric Vehicles	Department of Energy	\$170,000
1979	Mesquite Senior Center	Health and Human Services	\$46,045
1979	East Las Vegas Senior Center	Health and Human Services	\$44,302
1980	Kyle Canyon Water System	Farmers Home Administration	\$221,000
1980	Sunset Park Lighting	Land & Water Conservation Fund	\$205,000
1980	Equestrian Facility	Land & Water Conservation Fund	\$149,000
1980	Blue Diamond Ambulance	State of Nevada	\$13,500
1980	Las Vegas Wash Wetlands Park	Fleischman Foundation	\$1,500,000
1980	Las Vegas Wash Wetlands Park	State Bonds	\$109,000
1980	Red Rock Bike Path	Department of Transportation	\$19,350
1980	MX Missile Impact Aid	Four Corners Regional Commission	\$180,000
1980	Lee Canyon Ambulance	State of Nevada	\$9,000
1980	Sunset Park Lighting	Land & Water Conservation Fund	\$97,500
1980	Winchester Community Center	Land & Water Conservation Fund	\$200,000
1980	Energy Audit	Department of Energy	\$23,000
1981	Searchlight Water System	Farmers Home Administration	\$355,000
1981	Silverbowl Regional Park	State Bonds	\$1,500,000
1982	Intermountain Power Project, Mitigation Monies	City of Los Angeles	\$1,247,300
1983	Sunset Park Paving	National Park Service	\$85,000
1983	Intermountain Power Project, Land Site	City of Los Angeles	\$248,623
1984	Sunset Park "Over-the-Line"	National Park Service	\$15,000
1985	Indian Springs Library	Library District	\$60,000
1985	Indian Springs Senior Center	State Division of Aging	\$35,000
1985	Sandy Valley Library	Library District	\$61,169
1986	Gibson Business Park	Economic Development Admin.	\$1,500,000

(B) Clark County, Nevada – Other

Funding Year(s)	Project Name	Sources	Amount
1986	Paul Meyer Park	Private Donation	\$400,000
1987	Moapa Library	Library District	\$25,000
1987	Bunkerville Library	Library District	\$40,000
1987	Searchlight Library	Library District	\$60,000
1991	Searchlight Water System	Farmers Home Administration	\$500,000
1992	State HOME	State of Nevada	\$92,756
1993	State HOME	State of Nevada	\$1,128,998
1994	State HOME	State of Nevada	\$500,000
1994	Low Income Housing Trust Funds	State of Nevada	\$1,565,910
1994	Low Income Housing Trust Funds – Welfare	State of Nevada	\$307,041
1994	Southern Nevada Enterprise Community	HUD/HHS	\$2,947,368
1995	State HOME Funds	State of Nevada	\$950,000
1995	Low Income Housing Trust Funds	State of Nevada	\$665,699
1996	State HOME Funds	State of Nevada	\$950,000
1996	Local Law Enforcement Block Grant	Department of Justice	\$1,733,415
1996	Low Income Housing Trust Funds	State of Nevada	\$1,265,037
1996	Continuum of Care	HUD	\$3,327,992
1997	State HOME Funds	State of Nevada	\$1,004,230
1997	Local Law Enforcement Block Grant	Department of Justice	\$2,163,757
1997	Low Income Housing Trust Fund	State of Nevada	\$1,660,986
1997	Continuum of Care	HUD	\$1,665,937
1998	State HOME Funds	State of Nevada	\$1,027,343
1998	Local Law Enforcement Block Grant	Department of Justice	\$2,426,761
1998	Low Income Housing Trust Fund	State of Nevada	\$1,139,758
1998	Continuum of Care	HUD	\$2,930,068
1999	State HOME Funds	State of Nevada	\$1,034,873
1999	Local Law Enforcement Block Grant	Department of Justice	\$2,361,713
1999	Low Income Housing Trust Fund	State of Nevada	\$1,364,201
1999	Continuum of Care	HUD	\$2,849,103
2000	State HOME Funds	State of Nevada	\$873,406
2000	Low Income Housing Trust Fund	State of Nevada	\$1,361,955
2000	Local Law Enforcement Block Grant	Department of Justice	\$2,037,134
2000	Continuum of Care	HUD	\$3,278,326

(B) Clark County, Nevada – Other

Funding Year(s)	Project Name	Sources	Amount
2001	State HOME Funds	State of Nevada	\$849,467
2001	Low Income Housing Trust Fund	State of Nevada	\$1,772,934
2001	Local Law Enforcement Block Grant	Department of Justice	\$1,988,021
2001	Continuum of Care	HUD	\$3,334,414
2002	State HOME Funds	State of Nevada	\$856,720
2002	Low Income Housing Trust Fund	State of Nevada	\$1,772,934
2002	Local Law Enforcement Block Grant	Department of Justice	1,541,825
2002	Continuum of Care	HUD	\$3,115,199
2003	State HOME Funds	State of Nevada	\$903,415
2003	Low Income Housing Trust Fund	State of Nevada	\$1,673,584
2003	Local Law Enforcement Block Grant	Department of Justice	\$1,119,466
2003	Continuum of Care	HUD	\$951,831
2004	Economic Development Initiative	HUD Special Appropriation	\$894,150
2004	Department of Labor Earmark Grant	Employment & Training Admin.	\$248,375
2004	State HOME Funds	State of Nevada	\$1,167,582
2004	Low Income Housing Trust Fund	State of Nevada	\$2,760,696
2004	Local Law Enforcement Block Grant	Department of Justice	\$576,618
2004	Continuum of Care	HUD	\$5,965,776
2005	State HOME Funds	State of Nevada	\$1,134,044
2005	Low Income Housing Trust Fund	State of Nevada	\$3,228,143
2005	Justice Assistance Grant	Department of Justice	\$1,156,066
2005	Continuum of Care	HUD	\$5,385,234
2006	State HOME Funds	State of Nevada	\$743,765
2006	Low Income Housing Trust Fund	State of Nevada	\$3,129,195
2006	Justice Assistance Grant	Department of Justice	\$729,448
2006	Continuum of Care	HUD	\$4,531,533
2007	State HOME Funds	State of Nevada	\$743,352
2007	Low Income Housing Trust Fund	State of Nevada	\$3,129,195
2007	Justice Assistance Grant	Department of Justice	\$1,240,885
2008	State HOME Funds	State of Nevada	\$743,352
2008	Low Income Housing Trust Fund	State of Nevada	\$2,231,367
2008	Justice Assistance Grant	Department of Justice	\$441,565
2008	Neighborhood Stabilization Program	HUD	\$22,829,062
2008	Neighborhood Stabilization Program	State of Nevada	\$8,556,784
2009	State HOME Funds	State of Nevada	\$733,394

(B) Clark County, Nevada – Other

Funding Year(s)	Project Name	Sources	Amount
2009	Low Income Housing Trust Fund <sup>1</sup>	State of Nevada	\$0
2009	Justice Assistance Grant <sup>2</sup>	Department of Justice	(\$1,353,378)
2009	Homeless Prevention and Rapid Re-Housing Program – ARRA	HUD	\$2,595,173
2009	Homeless Prevention and Rapid Re-Housing Program – ARRA	State of Nevada	\$897,388
2009	CDBG – ARRA	HUD	\$1,697,262
2009	Justice Assistance Grant – ARRA <sup>2</sup>	Department of Justice	\$1,220,939
2010	State HOME Funds	State of Nevada	\$766,590
2010	Low Income Housing Trust Fund	State of Nevada	\$1,499,592
2010	Justice Assistance Grant	Department of Justice	\$1,552,085
2010	Neighborhood Stabilization Program 3	HUD	\$20,253,261
2010	Neighborhood Stabilization Program 3	State of Nevada	\$500,000
2011	State HOME Funds	State of Nevada	\$797,417
2011	Low Income Housing Trust Fund	State of Nevada	\$1,007,790
2011	Justice Assistance Grant <sup>2</sup>	Department of Justice	(\$1,273,801)
2012	State HOME Funds	State of Nevada	\$780,415
2012	Low Income Housing Trust Fund	State of Nevada	\$1,007,790
2012	Justice Assistance Grant	Department of Justice	\$1,024,399
2013	State HOME Funds	State of Nevada	\$780,415
2013	Low Income Housing Trust Fund	State of Nevada	\$562,347
2013	Justice Assistance Grant	Department of Justice	\$741,837
2014	State HOME Funds	State of Nevada	\$794,531
2014	Low Income Housing Trust Fund	State of Nevada	\$749,247
2014	Justice Assistance Grant	Department of Justice	\$1,004,322
	<b>Subtotal of Other Grants</b>		<b>\$188,153,477</b>
	<b>TOTAL (A) + (B) GRANTS RECEIVED</b>		<b>\$470,035,872</b>

1 – State of Nevada did not provide Low Income Housing Trust Fund allocation for FY 2009 due to budget shortfalls at the State level.

2 – Beginning in FY 2009, the Justice Assistance Grant allocation was administered by Clark County every other year in a rotation with the City of Las Vegas. Las Vegas was the JAG administrator for FY 2009 & FY 2011. Clark County was the JAG administrator for FY 2010 & FY 2012. Las Vegas grants not included in TOTAL as indicated with parentheses ( ). FY 2013 and 2014 JAG funds administered by Clark County.

**APPENDIX E:  
AWARDS RECEIVED TO DATE**

**COMMUNITY RESOURCES MANAGEMENT DIVISION**  
**AWARDS RECEIVED TO DATE**

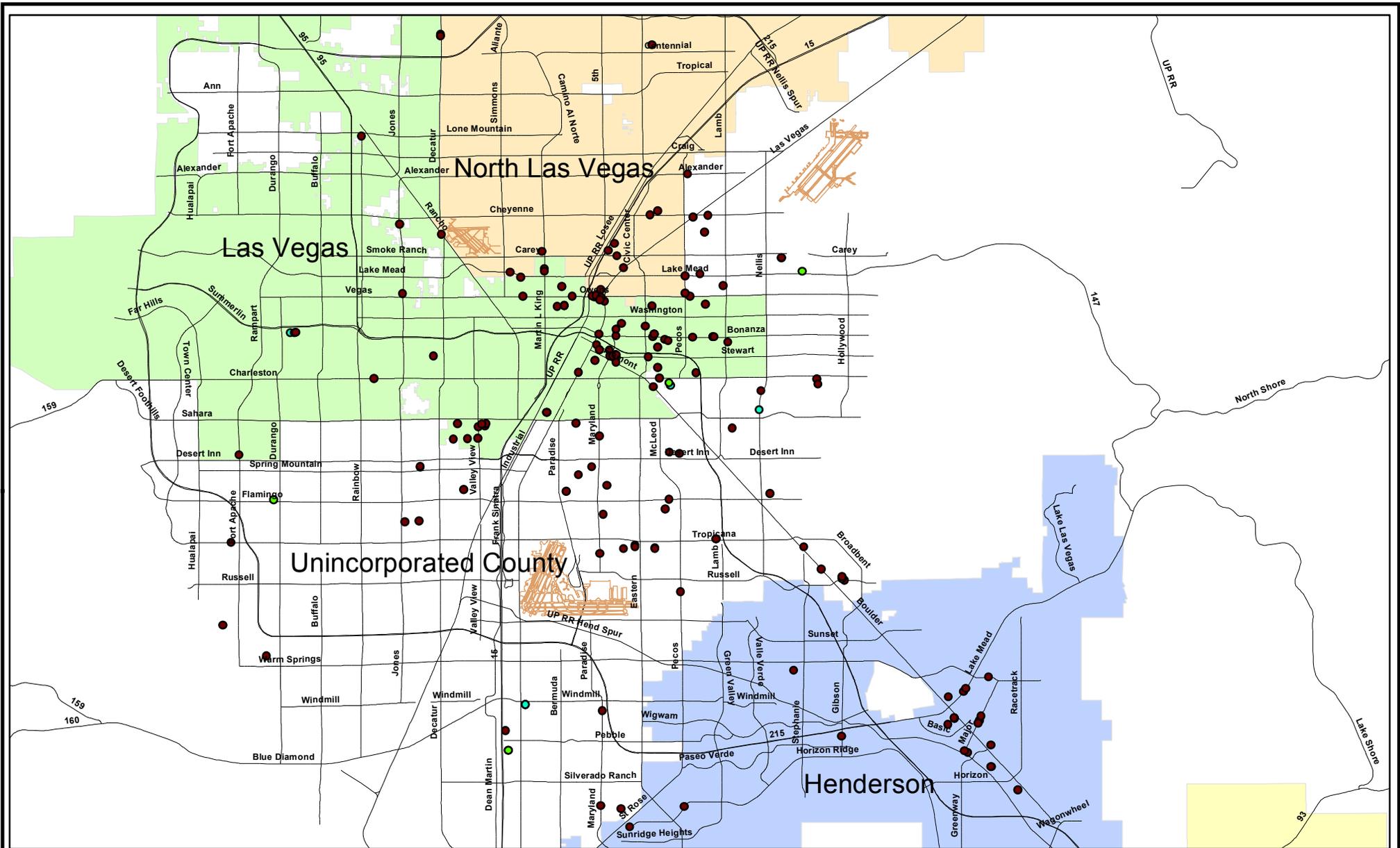
<b>YEAR</b>	<b>AWARDING ENTITY</b>	<b>PROJECT NAME</b>
1990	National Association of Counties	Searchlight Community Center
1993	National Association of Counties	Affordable Housing Video
1994	National Association of Counties	Jaycees' Senior Citizens Mobile Home Park
1994	National Association of Counties	Searchlight Rural Water System
1995	National Association of Counties	Community Resources Minority Business Development Video
1996	National Association of Counties	M. A. S. H. Homeless Shelter
1996	National Association of Counties	Mesquite/Bunkerville Water Tank
1996	National Association of Counties	Parsons' Place Transitional Housing
1996	National Association for County Community and Economic Development	REACH OUT Learning Center
1996	Nevada Chapter American Planning Association	REACH OUT Learning Center
1996	Nevada Chapter American Planning Association	West Las Vegas Early Childhood Development Center
1997	National Community Development Association	REACH OUT Learning Center
1997	Department of Housing and Urban Development Best Practices	REACH OUT Learning Center
1997	Department of Housing and Urban Development Best Practices	Yvonne Atkinson Gates Early Childhood Development Center
1997	Department of Housing and Urban Development Best Practices	Mesquite/Bunkerville Water Systems
1997	Department of Housing and Urban Development Best Practices	Laughlin/Spirit Mountain Activity Center
1997	National Association of Counties	Quail Ridge Apartments
1997	National Association of Counties	Carol Haynes Apartments
1998	National Association for County Community and Economic Development	Carol Haynes Apartments
1998	National Association of Counties	Laughlin/Spirit Mountain Activity Center
1998	National Association of Counties	Family and Youth Services' West Outreach Center
1998	National Association of Counties	St. Timothy Vocational Training Center
1998	National Association of Counties	Affordable Housing Strategic Plan
1998	National Association of Counties	Southern Nevada Enterprise Community Program

<b>YEAR</b>	<b>AWARDING ENTITY</b>	<b>PROJECT NAME</b>
1998	National Association of Counties	Southern Nevada Enterprise Community Career Day/Job Fair
1999	National Association of Counties	Economic Empowerment into the 21 <sup>st</sup> Century Radio Show
1999	National Association of Counties	Cambridge Community Outreach Center
1999	National Association of Counties	Homeless Seed Capital Fund
1999	AA of Empowerment Zone/Enterprise Community Award	Southern Nevada Enterprise Community
2000	Department of Housing and Urban Development Best Practices	CDBG Five-Year Capital Improvement Pre-Award Program
2000	Department of Housing and Urban Development Best Practices	Cambridge Recreation Center
2001	National Association of Counties	The Shade Tree Emergency Shelter for Women and Children
2001	National Association of Counties	Enterprise Health Care and Dental Center
2002	US Small Business Administration	Freedom Award
2007	Nevada Housing Coalition	2007 Award for Housing for SNPLMA Pilot Project #1: Harmon Pines Senior Apts.

In 1998 and 1999, the Community Resources Management (CRMD) Division had the special honor of receiving individual awards from both the National Association of Counties and the American Association of Empowerment Zones for its Southern Nevada Enterprise Community Program.



**APPENDIX F:  
URBAN VALLEY AFFORDABLE  
HOUSING DEVELOPMENTS MAP**



**Legend**

- Status**
- Existing
  - Under Construction
  - Under Development

**Affordable Multifamily Housing  
New Construction & Rehabilitation  
Las Vegas Valley  
1992-2014  
Clark County, Nevada**



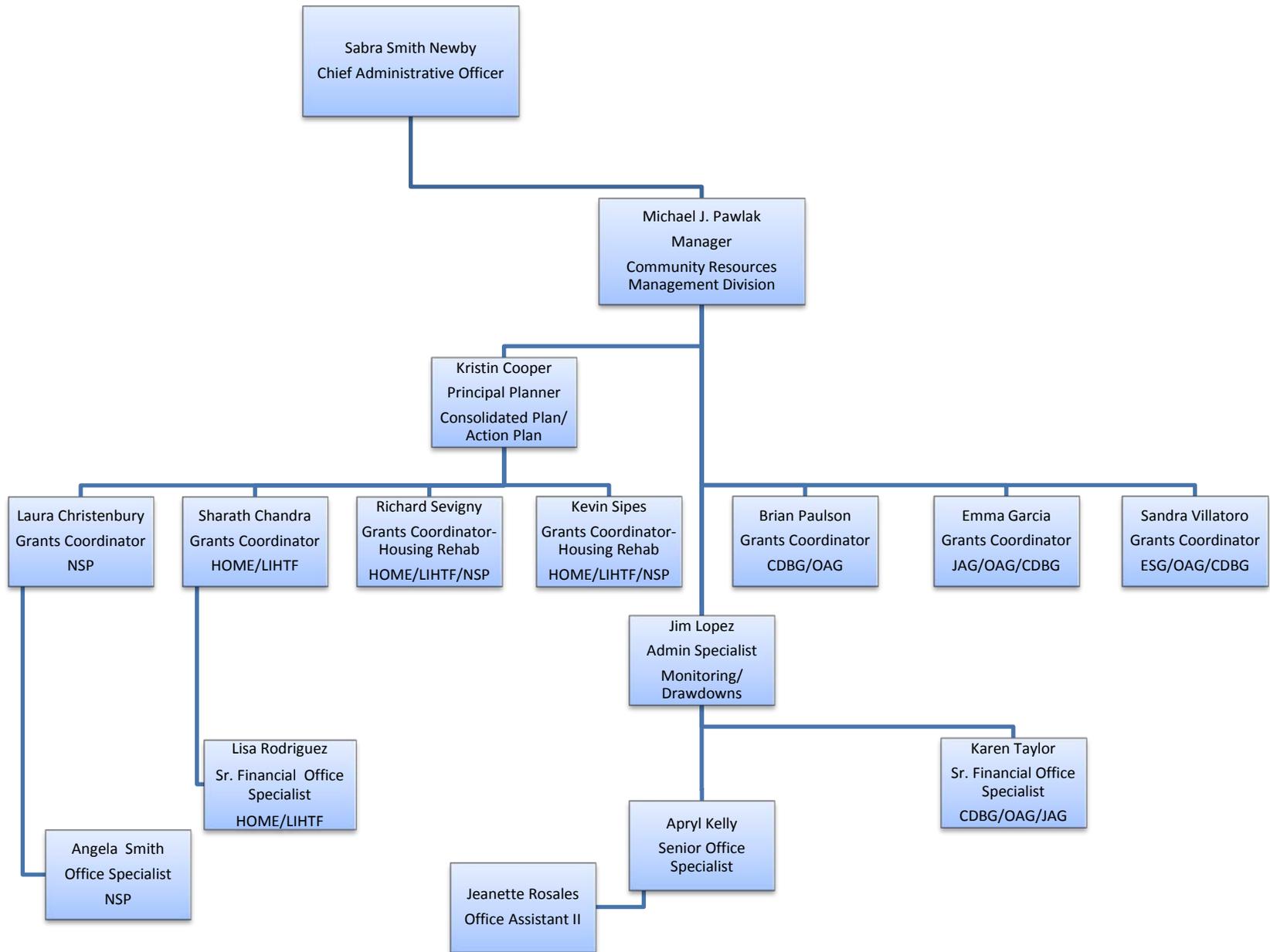
Date: June 25, 2014 (KRC)



Vicinity Map - No Scale

# APPENDIX G:

## CRMD ORGANIZATIONAL CHART





## Community Resources Management Division Staff



Front Row From Left: Richard Seigny, Sandra Villatoro, Jeannette Rosales,  
Karen Taylor, Lisa Rodriguez, Angela Smith, Jim Lopez  
Back Row From Left: Apryl Kelly, Kristin Cooper, Emma Garcia, Kevin Sipes,  
Laura Christenbury, Michael Pawlak, Sharath Chandra, Brian Paulson