

# Executive Summary

## AP-05 Executive Summary - 91.200(c), 91.220(b)

### 1. Introduction

The Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating the application for several grant programs into one submission. The programs include: the Community Development Block Grant (CDBG), HOME Investment Partnership Act (HOME), and Emergency Solutions Grant (ESG). These programs are intended to accomplish three main goals: Secure decent housing, provide a suitable living environment; and expand economic opportunities for low- and moderate-income persons. The coordination of these processes is accomplished through a consortium of local jurisdictions referred to as the HUD Consolidated Plan (HCP) Consortium.

### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The HCP Consortium will focus on the following goals over the next five years:

- Provide Decent and Affordable Housing - New Construction of Multi Family and Single Family Housing, Acquisition/Rehab/Resale or Rental of Single Family Housing, Tenant Based Rental Assistance, Rehabilitation of Rental and Owner Housing, and Homebuyer Assistance.
- Prevent and End Homelessness
- Provide Community and Supportive Services
- Provide Community Facilities and Infrastructure

The HCP Consortium is working to end homelessness, reduce poverty, and ensure the availability of safe, high quality housing for both owners and renters.

The FY 2016 HUD Action Plan Resources and Projects document in the Appendices identifies the organizations, projects/programs, funding source and funding amount allocated for FY 2016 to meet the objectives and outcomes identified above.

### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

From 2010 to 2014, the HCP Consortium completed almost 2,000 units of new construction rental housing, assisted 200 households to become homeowners, provided rental assistance to over 450 homeless and extremely low-income households, and helped rehabilitate almost 300 single family and multi family housing units. Clark County completed its third Five-Year CDBG Capital Improvement Plan, constructing or rehabilitating public facilities serving a variety of people including homeless youth, people with mental health issues, unemployed people and seniors. North Las Vegas completed infrastructure improvements and accessibility improvements for people with disabilities. Thousands of people were assisted with food, transportation, child care, and homeless services, among many other services.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The FY2016 Action Plan included many opportunities for citizen input and comment. In addition to announcements in the local newspapers concerning the availability of federal housing and community development funds, each jurisdiction held public hearings regarding the allocation of federal funds. Further, two permanent citizens advisory bodies were involved in the review of CDBG, HOME and ESG.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Will update when public comments received.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

Will update when public comments received.

#### **7. Summary**

The Clark County HOME Consortium will continue to strive to provide decent housing to low and moderate income households. The Consortium objectives include increasing the availability, accessibility and affordability of all types of housing through new construction, rehabilitation and homeownership assistance. The Clark County CDBG and HOME Consortiums will continue to work to end chronic homelessness and increase the number of homeless people moving into permanent housing. The Clark County CDBG Consortium will continue to support activities that improve services for low and moderate income persons, and improve or increase the quality of public improvements and public facilities.

**PR-05 Lead & Responsible Agencies - 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	CLARK COUNTY	
CDBG Administrator	CLARK COUNTY	Community Resources Management Division
HOPWA Administrator		
HOME Administrator	CLARK COUNTY	Community Resources Management Division
ESG Administrator	CLARK COUNTY	Community Resources Management Division
HOPWA-C Administrator		

**Table 1 – Responsible Agencies**

**Narrative**

The HUD Consolidated Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating the application for several grant programs into one submission. The programs include: the Community Development Block Grant (CDBG), HOME Investment Partnership Act (HOME), and Emergency Solutions Grant (ESG). These programs are intended to accomplish three main goals: secure decent housing, provide a suitable living environment, and expand economic opportunities for low and moderate income persons. Clark County and the cities of North Las Vegas, Boulder city, and Mesquite are the local entitlement communities that comprise the HUD Consolidated Plan (HCP) Consortium. Clark County is the lead agency in the HCP Consortium. The planning period for this HCP Action Plan is FY 2016.

**Consolidated Plan Public Contact Information**

Questions concerning the FY 2016 Action Plan should be directed to Kristin Cooper, Principal Planner at [KRC@ClarkCountyNV.gov](mailto:KRC@ClarkCountyNV.gov); 702-455-5025; 500 S. Grand Central Pkwy., PO Box 551212, Las Vegas, NV 89155-1212

## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

The HCP Consortium Consolidated Plan Annual Action Plan is developed through a cooperative effort between all jurisdictions affected by the plan. Each subrecipient grantee is consulted with Clark County researching and writing the plan. The Cities of Henderson and Las Vegas participate in bi-monthly Consortium meetings where discussion of issues, including the Consolidated Plan and community trends, takes place. The Consortium reviewed the City of Henderson, City of Las Vegas and State of Nevada Consolidated Plans as well as submitted the Consortium Consolidated Plan to both jurisdictions for their review and comment. The plans are consistent and outline similar goals for the five-year period.

There are currently two housing and community development consortia in Clark County: 1) the Urban County CDBG Consortium (consists of Clark County and the Cities of North Las Vegas, Boulder City, and Mesquite); and 2) the Clark County HOME Consortium (Clark County and North Las Vegas). The City of Las Vegas and the City of Henderson are separate CDBG and HOME entitlement recipients and submit their own Consolidated Plans. The Cities of Boulder City and Mesquite are part of the HOME Consortium by virtue of their participation in the CDBG Consortium.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC), and its various committees, the Southern Nevada Homelessness Continuum of Care (SNH CoC), , and the Southern Nevada Consortium Meetings. These organizations bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, and Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others.

Local jurisdictions also work together with the appropriate agencies on grant applications for non-entitlement funding, including Choice Neighborhoods, RAD, and other opportunities that become available each year.

Clark County brings the community together for bi-monthly Southern Nevada Consortium Meetings to coordinate on regional issues related to HOME, CDBG, NSP, ESG/CoC and cross-cutting federal regulations. The discussions range from questions relating to joint projects, coordination of grant applications and emerging issues. A representative from the CoC attends to enhance the coordination with the CoC. A representative of the Nevada Housing Division has also begun to attend on a regular

basis. The broad based participation in the Consortium meetings allows for an assessment of the regional impact of housing, homeless and community development policies and projects.

A variety of other groups provide opportunities for the various jurisdictions' governments to coordinate with outside entities in the promotion, production and planning of affordable housing and homeless assistance. These groups include:

State of Nevada Housing Division Advisory Committee on Housing: a volunteer group that advises the Housing Division. The Nevada Housing Division Advisory Committee was established by the 1995 Legislature. The Committee is appointed by the Director of the Department of Business and Industry and meets quarterly to review program activities of the Housing Division. Staff from Clark County is a member of this committee.

State of Nevada Department of Business and Industry Special Advisory Committee on Private Activity Bonds: a committee that includes executives from the State Department of Business and Industry and the Executive Directors from the Nevada Association of Counties (NACO) and the Nevada League of Cities (NLC).

United Way Emergency Food and Shelter Program Board (EFSP): a volunteer board that reviews applications from non-profits and makes recommendations on projects for award of EFSP funds.

Southern Nevada Area Population Projection and Estimation Committee (SNAPPE): a volunteer group that meets monthly to discuss population projections, discuss demographic trends and hear from local experts on related topics. Southwest Gas, NV Energy, Las Vegas Valley Water District, and representatives from each jurisdiction's comprehensive planning departments participate in this group, including a representative of the Southern Nevada Consortium.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

Southern Nevada is ahead of most other communities in the country in creating a regional collaboration on homeless issues, while respecting the individual political entities. As a result, the updated governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the Continuum of Care (CoC) Program in 2009. This led to the re-authorization of the SNRPC Committee on Homelessness (CoH) and CoC into one cohesive structure in 2014, known as the Southern Nevada Homelessness Continuum of Care (SNH CoC) and the Southern Nevada Homelessness Continuum of Care Board (SNH CoC Board). Clark County Social Service provides the staff support for the activities of the SNH CoC. The SNH CoC Board oversees the CoC including the identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, Southern Nevada's Regional Plan to

End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement weather shelter, HMIS, system evaluation, HEARTH Act implementation and other activities. Its members include the directors of Clark County Social Service, Neighborhood Services for the Cities of Las Vegas, North Las Vegas and Henderson; the Veterans Administration; the Nevada Homeless Alliance, the Southern Nevada Adult Mental Health Services, the Clark County School District Title I HOPE, the Chief of the Las Vegas Metropolitan Police Department, MGM Resorts, and the City of Boulder City. In turn, the SNH CoC empowers the Continuum of Care Evaluation Working Group (CoCEWG), whose members represent a great cross-section of stakeholders determined to end homelessness including well versed, experienced representatives from public and private agencies, who bring a wealth of experience in public policy/administration, homeless services, domestic violence and sub-populations of homeless.

The CoCEWG oversees the planning, operations and activities of the CoC with staff support from Clark County Social Service. They develop the updates to and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the services and housing gaps analysis; planning for the Point-In-Time count (PIT) of the homeless population; reviewing/recommending potential CoC projects; submission of the CoC application; HEARTH implementation and any other activities under the CoC. Clark County and the City of North Las Vegas staff are active participants in the CoCEWG with the ESG program a standing item on the agenda. All CoC EWG meetings are open to the public; providers or interested parties are encouraged to volunteer for appropriate subgroups representing specific populations. The Southern Nevada Housing and Homeless Plan includes all of the jurisdictions that make up Southern Nevada and outlines goals and strategies to guide local governments in funding, developing and supporting homeless services. This plan is incorporated by reference in all jurisdictions Consolidated Plans.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

All ESG recipients in the CoC's geographic area have representation that sits on the CoCEWG. ESG is a standing item on the CoCEWG monthly meeting agenda, where ESG grantees provide information on allocation of ESG funds, work with the CoCEWG to develop performance standards and report on subrecipient monitoring. The CoCEWG also reviews and approves the ESG written standards, which are updated through discussions with subrecipients, and provides the funding priorities to the ESG allocations committees which are then approved by their respective boards and councils. All ESG subrecipients are required to participate in HMIS and data gathered is shared with the CoCEWG. ESG grantees work with the CoCEWG to ensure collaboration, non-duplication of services and maximum use of resources. All HMIS administration policies and procedures are reviewed and approved by the CoCEWG.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Southern Nevada Regional Housing Authority
	<b>Agency/Group/Organization Type</b>	Housing PHA Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The HCP Consortium meets regularly with SNRHA staff concerning the development of affordable housing through existing projects, funded projects and the Southern Nevada HUD Consortium. SNRHA is also a regular participant in the Continuum of Care alongside the HCP Consortium.

2	<b>Agency/Group/Organization</b>	CLARK COUNTY SOCIAL SERVICES
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Health Other government - County Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Clark County Social Service was consulted regarding the needs and issues facing persons with HIV/AIDS and their families and this plan used the Ryan White Comprehensive Needs Assessment 2014 to identify needs. Social Service was consulted concerning the needs of low-income households, particularly those with special needs and homeless. CCSS also provides staff for the Southern Nevada Homelessness Continuum of Care and the SNH CoC Board and Working Groups.

3	<b>Agency/Group/Organization</b>	Silver State Fair Housing
	<b>Agency/Group/Organization Type</b>	Service-Fair Housing Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis Fair Housing
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Silver State Fair Housing provides Fair Housing services to Southern Nevada and receives funding through Clark County. The number of complaints is tracked and their input was essential in the Regional Analysis of Impediments which is a part of the Consolidated Plan. The HCP Consortium will continue to work with Silver State Fair Housing Council to ensure fair housing issues are addressed in Southern Nevada.
4	<b>Agency/Group/Organization</b>	United Way of Southern Nevada
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Services - Victims Regional organization Business and Civic Leaders

<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  Market Analysis  Economic Development  Anti-poverty Strategy</p>
<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>CRM staff participates on the United Ways Emergency Food and Shelter Program (EFSP) Board, which allocates food and shelter funds to homeless and non-homeless services agencies. Discussions at those meetings provide important input into the identification of gaps in the service system and priority needs in the community.</p>

**Identify any Agency Types not consulted and provide rationale for not consulting**

All pertinent agencies were consulted in the development the FY 2016 Action Plan.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Southern Nevada Homelessness Continuum of Care	The goals of the Continuum of Care to address homelessness and the prevention of homelessness are adopted in full by the HCP Consortium. LINK: <a href="http://helphopehome.org">helphopehome.org</a>

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
SNRHA 5-Yr Plan	Southern Nevada Regional Housing Authority	This plan spans FY2015-2019 and identifies the PHAs quantifiable goals and objectives that will enable the PHA to serve the needs of low-income and very low-income, and extremely low-income families for the next five years, while also including a report on the progress of the PHA has made in meeting the goals and objectives described in the previous 5-year Plan.
Southern Nevada Regional Analysis of Impediments	Southern Nevada Strong (RTC)	The RAI outlines the impediments to affordable housing choice identified in Southern Nevada and contains recommendations to overcome these impediments. LINK: <a href="http://www.southernnevadastrong.org/app_pages/view/39">http://www.southernnevadastrong.org/app_pages/view/39</a>
Southern Nevada Strong Regional Plan	Regional Transportation Commission	Southern Nevada Strong is a collaborative regional planning effort, funded by a \$3.5 million dollar grant from the US Department of Housing and Urban Development (HUD). Projects included in-depth research and community engagement efforts to look at issues facing our community and propose collaborative solutions. Studies used include the 2012 Southern Nevada Existing Conditions Report, "Metrics to Frame the Plan"; Comprehensive Planning in Southern Nevada: A Livability Assessment"; and others. The collaborative initiative worked to integrate housing, land use, economic and workforce development, transportation options, and infrastructure to support and empower local communities. The plan was adopted in January 2015. The project has recently been moved to the Regional Transportation Commission. LINK: <a href="http://southernnevadastrong.org">southernnevadastrong.org</a>

**Table 3 – Other local / regional / federal planning efforts**

## Narrative

Over the years, each jurisdiction has funded a variety of public service, housing and community facility projects, through the housing authorities and social service organizations, which benefit housing authority residents. This interaction and support between the jurisdictions and their respective housing authorities is expected to continue over the next five years as well via the Southern Nevada Regional Housing Authority which will result in the elimination of duplicate services.

Any capital improvements, demolition, or disposition of public housing developments are reviewed by the appropriate jurisdictions through interactions with governmental agencies for permitting, zoning, and funding.

## **AP-12 Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The Clark County Community Development Advisory Committee (CDAC) reviewed all HOME and ESG projects and made recommendations to the Board of County Commissioners (BCC) after input from the Department of Social Service on homeless issues and information provided by members of the CDAC. The City of North Las Vegas Community Advisory Committee reviewed CDBG and ESG applications for North Las Vegas and made recommendations to the City Council. Likewise, the Boulder City Council approved the allocation of CDBG funds for Boulder City and the Mesquite City Council allocated their CDBG funds.

The Community Development Advisory Committee (CDAC) assists the County in its citizen participation responsibilities and to make recommendations to the Board on specific projects to be funded with the County's share of CDBG, HOME and ESG funds. The CDAC is the primary conduit for citizen input into the Consolidated Plan and Annual Action Plans as the members represent the community in all its diversity and interests. Fourteen (14) town advisory boards, five (5) citizens' advisory councils and fourteen representatives at large appointed by the BCC are responsible for ensuring that the needs of the community are expressed and adequately reflected in Consolidated Plan activities. The North Las Vegas, Boulder City, and Mesquite City Councils each appoint a representative to the CDAC as non-voting liaisons for their respective cities. North Las Vegas, Boulder City and Mesquite meet the citizen participation requirements by conducting at least one City Council public hearing during each program year.

Applications for the ESG and HOME programs were submitted through an online application program called ZoomGrants. The CDAC members were all given access to the site and reviewed applications for both programs online.

The allocation of North Las Vegas resources occurred through the Citizen Advisory Committee (CAC); the committee members were convened on March 29, 2016. The meeting provided an opportunity for members of the CAC to review prior year allocations and outcomes and propose funding recommendations for the City Council of North Las Vegas to approve. North Las Vegas also used its Citizens Advisory Committee to recommend allocations for North Las Vegas ESG funding.

Boulder City Welfare and Lend a Hand responded to the advertisement of availability of applications for Boulder City FY 2016 CDBG funds. Both organizations were awarded funds as outlined in the project tables. City Council approved the recommendations on March 25, 2016.

Boulder City requested to be included in the fourth Five-Year CDBG Capital Improvement Plan Pre-Award Program for FY 2015-2019. The City Council held two public hearings before identifying two projects for funding in December 2014. However, Boulder City is amending their plan and the latest amendment identifies road reconstruction in the Lakeview Addition as their project. This will be approved by their City Council and the Board of County Commissioners in spring 2016.

Mesquite requested to be included in the fourth Five-Year CDBG Capital Improvement Plan Pre-Award Program for FY 2014-2019. On November 25, 2014, the Mesquite City Council approved several recreation improvement projects to be included in the CIP.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Meeting	Homeless Service Providers	Continuum of Care discussion of homelessness issues. Attendance at the various Continuum of Care working groups varies from approximately 3 to 10. The CoC Board meetings generally include over 25 people.			
2	Public Hearing	Non-targeted/broad community	Board of County Commissioners public hearings for FY 2016 HOME and ESG projects.			
3	Public Hearing	Non-targeted/broad community	North Las Vegas City Council public hearings for FY 2016 HOME and ESG projects.			

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting	Non-targeted/broad community	Clark County Community Development Advisory Committee and North Las Vegas Citizen Advisory Committee meetings concerning applications for funding. Opportunity for public comment at beginning and end of each meeting. Meetings subject to Open Meeting Law.	CDAC received thanks from Salvation Army, Philip Hollon, on hard work of committee while reviewing and making recommendations for funding.		

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

In order to receive the CPD funding, the County must develop and submit a Consolidated Plan every five years to the U.S. Department of Housing and Urban Development (HUD). The HCP Consortium anticipates receiving an annual allocation of CDBG, HOME, and ESG funds from HUD over the next four years for activities that provide decent housing, suitable living environments, and expanded economic opportunities for its residents. These funds are intended to help meet priority needs identified throughout the County. Detailed information on the resources the HCP Consortium expects to receive and the activities to be undertaken to meet the priority needs are identified in the Annual Action Plan for FY 2016. The following section summarizes the major sources of funding available to carry out housing and community development activities.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	8,663,038	0	0	8,663,038	25,989,114	Grants awarded on a formula basis for housing and community development activities. Primarily, recipients must be low to moderate-income (up to 80% MFI), or reside in a low/moderate-income area. For year 2, Clark County is awarded \$6,795,246 and North Las Vegas is awarded \$1,867,792. Clark County also awards 3% of its award to Boulder City and Mesquite annually. All Program Income is obligated to projects as it is received in IDIS. There are no prior-year carry forward funds as all funds were allocated to projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,753,475	0	1,000,000	3,753,475	8,260,425	HOME funds are leveraged by State of Nevada HOME and Low Income Housing Trust Funds. North Las Vegas receives a portion of HOME/LIHTF as part of the HOME Consortium.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	773,407	0	0	773,407	2,320,221	Grants are awarded to non-profit providers to provide essential services and shelter to homeless families and individuals through the Shelter Program. Providers also provide rapid rehousing financial assistance and stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of homelessness. There are no prior-year carry forward funds as all funds were allocated to projects. For FY 2015, North Las Vegas received \$170,642 and Clark County received \$602,765.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Housing Trust Fund	public - state	Homebuyer assistance Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab TBRA	3,846,978	0	0	3,846,978	5,356,767	The HCP Consortium receives a percentage of State of Nevada Low-Income Housing Trust Funds (LIHTF) annually. The annual allocation is \$1,785,589 and there is \$2,061,389 in prior years funding being reallocated for a total of \$3,846,978.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Financial Assistance Homebuyer assistance Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,602,432	0	0	2,602,432	2,370,213	The HCP Consortium receives a percentage of State of Nevada HOME Program funds annually with the amount dependent on the federal allocation amount. The annual funding amount is \$790,071 and another \$1,812,361 is being reallocated in this plan for a total of \$2,602,432.

Table 1 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

All jurisdictions covered under the Consolidated Plan use federal resources to leverage public and private sector resources to carry out housing and community development activities. Clark County and North Las Vegas work to use their private activity bonds for affordable multifamily housing production or affordable single family mortgages. HOME funds are also leveraged through the Low Income Housing Tax Credit program administered by the State of Nevada. Many of these projects also receive County HOME/LIHTF funding as leveraged grants. Clark County has

used discounted Bureau of Land Management (BLM) land under the Southern Nevada Public Lands Management Act (SNPLMA) for affordable housing purposes and will continue to do so.

During the 2015/2016 Fiscal Year, Clark County awarded approximately \$1,622,000 in general funds through the Outside Agency Grant (OAG) program, funding a variety of social service programs and a few capital projects.

The Clark County HOME Consortium expects to continue to receive State LIHTF which is used to provide the matching funds required by the HOME Program. HOME funds also leverage monies from the Federal Home Loan Bank in San Francisco through its Affordable Housing Program. The Clark County HOME Consortium is expected to receive \$1,785,589 in State LIHTF funds and \$790,071 in State HOME funds to assist the projects outlined in the 2016 Action Plan.

Matching requirements for ESG Program funds will be met by the non-profit organizations receiving ESG Program funds and will come from private donations, other federal and state funding and volunteer time.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The Southern Nevada Public Land Management Act, Section 7(b), allows the direct sale of Bureau of Land Management (BLM) land to local jurisdictions, the State of Nevada, or housing authorities at a discounted price for the development of affordable housing. Clark County has set aside over 1000 acres for the future development of affordable housing and reserved 6 parcels for development by the State of Nevada Housing Division. Three parcels (two Clark County, one State of Nevada) have been developed to date as affordable multifamily rental housing. The County plans to develop additional housing on SNPLMA parcels.

**Discussion**

The National Housing Trust Fund (NHTF) established in July 2008 as part of the Housing and Economic Recovery Act of 2008 (HERA) required that Fannie Mae and Freddie Mac pay 4.2 basis points of their annual volume of business to two funds. The purpose of the NHTF is to increase and preserve the supply of housing, principally rental housing for extremely low-income households. The law that created the National Housing Trust Fund (NHTF) requires HUD to use a formula to distribute NHTF dollars directly to states. The Nevada Housing Division (NHD), is currently in the process of receiving designation as the authorized agency to receive NHTF money from HUD and to administer the state's NHTF program.

NHD on behalf of the State of Nevada will prepare a NHTF “Allocation Plan” as part of the Annual Action Plan every year. That Allocation Plan will show how NHD will allot the NHTF dollars it will receive in the upcoming year. NHTF dollars will be distributed by NHD based on the priority housing needs in the Consolidated Plan (ConPlan). Based on the information currently available, NHD anticipates the NHTF to be available in 2016. HUD proposes to codify the NHTF regulations in a new subpart N of 24 CFR part 92. Part 92 contains the regulations for HUD’s HOME program. The HOME program is similar in most aspects to the proposed NHTF. The NHTF as a potential source of funds is being incorporated in the ConPlan. The ConPlan public participation process will provide advocates an opportunity to influence how the NHTF resources are allocated by NHD.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Provide Decent and Affordable Housing	2015	2019	Affordable Housing Non-Homeless Special Needs	Boulder Highway Revitalization Area North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite	Affordable Housing	HOME: \$2,753,475 Housing Trust Fund: \$1,765,019 State of Nevada HOME Program: \$812,361	Rental units constructed: 456 Household Housing Unit Homeowner Housing Rehabilitated: 4 Household Housing Unit Direct Financial Assistance to Homebuyers: 7 Households Assisted
2	Prevent and End Homelessness	2015	2019	Homeless	North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite	Homelessness	CDBG: \$195,061 ESG: \$773,407 Housing Trust Fund: \$700,000	Tenant-based rental assistance / Rapid Rehousing: 148 Households Assisted Homeless Person Overnight Shelter: 6750 Persons Assisted Homelessness Prevention: 190 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Provide Community and Supportive Services	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite	Special Needs and Low/Mod Income Public Services	CDBG: \$115,686	Public service activities other than Low/Moderate Income Housing Benefit: 879 Persons Assisted
4	Provide Community Facilities and Infrastructure	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	Boulder Highway Revitalization Area North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite	Community Facilities, Infrastructure, Improvements	CDBG: \$7,053,733	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 105495 Persons Assisted

**Table 2 – Goals Summary**

**Goal Descriptions**

1	<b>Goal Name</b>	Provide Decent and Affordable Housing
	<b>Goal Description</b>	
2	<b>Goal Name</b>	Prevent and End Homelessness
	<b>Goal Description</b>	

3	<b>Goal Name</b>	Provide Community and Supportive Services
	<b>Goal Description</b>	Projects funded using CDBG but addressing homelessness have beneficiaries counted under Prevent and End Homelessness.
4	<b>Goal Name</b>	Provide Community Facilities and Infrastructure
	<b>Goal Description</b>	

**Table 3 – Goal Descriptions**

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

The summary below outlines the projects to be undertaken by the HCP Consortium for FY 2016.

#	Project Name
1	ESG16 Clark County and North Las Vegas
2	HOME Administration
3	Clark County Multifamily Housing New Construction
4	Clark County HELP TBRA
5	North Las Vegas HOME Projects
6	Mesquite Park Improvements
7	Boulder City CDBG Projects
8	Clark County CDBG Capital Projects
9	CDBG Administration
10	North Las Vegas Public Service Projects (NLV)
11	City of North Las Vegas Utilities Dept Water Line Replacement (NLV)
12	Nevada Partners Workforce Center Expansion (NLV)
13	HELP of Southern Nevada Shannon W. Homeless Youth Center (NLV)
14	North Las Vegas Code Enforcement (NLV)
15	North Las Vegas ADA Sidewalk Accessibility (NLV)
16	Urban Core Choice Neighborhoods Initiative (NLV)
17	North Las Vegas Capital Project Design & Engineering (NLV)

**Table 3 – Project Information**

### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Clark County HOME funded projects are primarily located in unincorporated Clark County and in areas that have not traditionally had affordable housing or are not CDBG eligible. Clark County prefers to support the dispersal of affordable housing throughout the community. The majority of CDBG activities funded by Clark County and North Las Vegas take place within the CDBG eligible census tracts. Projects in Boulder City and Mesquite focus on providing services to populations presumed to be lower income, such as seniors and the disabled.

## AP-38 Project Summary

### Project Summary Information

Table 4 – Project Summary

1	<b>Project Name</b>	ESG16 Clark County and North Las Vegas
	<b>Target Area</b>	Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Prevent and End Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	ESG: \$773,407
	<b>Description</b>	HESG funds for Clark County of \$602,765 and North Las Vegas of \$170,642 are allocated to HMIS, Administration, shelter, transitional housing, homeless prevention, and rapid rehousing.
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	6,750 individuals will be provided with shelter 190 people will receive homeless prevention assistance 115 households will receive rapid rehousing assistance
	<b>Location Description</b>	Countywide
	<b>Planned Activities</b>	03T Operating of Homeless/AIDS Patients Programs
2	<b>Project Name</b>	HOME Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	Provide Decent and Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	:

	<b>Description</b>	Funds to administer the HOME Program: Clark County - \$215,981; North Las Vegas - \$59,366.
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Admin Activity
	<b>Location Description</b>	500 S. Grand Central Parkway, Las Vegas, NV 89106 2550 N. Las Vegas Blvd., North Las Vegas, NV 89030
	<b>Planned Activities</b>	Administration (21A)
<b>3</b>	<b>Project Name</b>	Clark County Multifamily Housing New Construction
	<b>Target Area</b>	Boulder Highway Revitalization Area Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Decent and Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$1,943,832 Housing Trust Fund: \$1,400,608 State of Nevada HOME Program: \$619,828
	<b>Description</b>	Clark County will fund the following projects: \$1 million to Affordable Housing Programs Inc for the new construction of Rose Gardens Apartment, 120 units of senior housing. \$1.4 million to Coordinated Living of Southern Nevada, Inc for the new construction of Russell Senior Apartments Phase 3, 105 units of senior housing.\$600,000 to Nevada HAND for the new construction of Arroyo Pines Apartments, a 96 unit family development.\$2,296,370 to Nevada HAND for the new construction of Boulder Pines Apartments, Phase 2, a 168 unit family development. (Prior years funds - amendment completed)Funds have also been set-aside for Off-Cycle Initiatives where proposed projects such as 4% Bond financed projects may need funding between HOME/LIHTF allocation cycles.

	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	225 Senior Households 264 Family Households
	<b>Location Description</b>	Russell Seniors, Phase III - 161-27-801-010 (APN) Northeast of Russell Road and Hollywood Blvd., 89122 Rose Gardens - 1731 Yale Street, North Las Vegas, 89030 Arroyo Pines - 178-09-812-013 at American Pacific and Arroyo Grande, Henderson, 89074 Boulder Pines, Phase II - 161-17-111-005 (APN) East of Boulder Highway, South of Desert Inn, 89121
	<b>Planned Activities</b>	(12) Construction of Housing
<b>4</b>	<b>Project Name</b>	Clark County HELP TBRA
	<b>Target Area</b>	Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Prevent and End Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	Housing Trust Fund: \$700,000
	<b>Description</b>	Clark County will provide \$700,000 over two years in tenant based rental assistance through the LIHTF funding. The funds will be used to house participants in the CABHI program who are chronically homeless.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	33 homeless households
	<b>Location Description</b>	Various addresses.

	<b>Planned Activities</b>	Rental Assistance
<b>5</b>	<b>Project Name</b>	North Las Vegas HOME Projects
	<b>Target Area</b>	North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Decent and Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$534,296 Housing Trust Fund: \$2,150,000 State of Nevada HOME Program: \$982,704
	<b>Description</b>	Funds will be used for single family owner housing rehabilitation, multifamily new construction, and homebuyer assistance. New construction projects include Donna Louise Family Apartments, Rose Garden Senior Housing, Madison Palms Senior Housing and the Spear Street project, a triplex.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	84 senior renter households 48 family renter households 11 owner occupants/homebuyers
	<b>Location Description</b>	Donna Louise - 6225 Donna Street, North Las Vegas, 89031 Rose Gardens - 1731 Yale Street, North Las Vegas, 89030 Madison Palms - 3150 W. Ann Road, North Las Vegas, 89031 Spear Street Project - 2512 Spear Street, North Las Vegas, 89030

	<b>Planned Activities</b>	Construction of Housing (12) Rehabilitation, Single Unit Residential (14A) Direct Homeownership Assistance (13)
<b>6</b>	<b>Project Name</b>	Mesquite Park Improvements
	<b>Target Area</b>	Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$203,857
	<b>Description</b>	Mesquite proposes to use its funds for the design and construction of ball field improvements in Hafen Park located in a low/mod income area of the community.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	4295 people
	<b>Location Description</b>	Hafen Park, Mesquite
	<b>Planned Activities</b>	Parks, Recreational Facilities (03F)
<b>7</b>	<b>Project Name</b>	Boulder City CDBG Projects
	<b>Target Area</b>	Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community and Supportive Services Provide Community Facilities and Infrastructure

	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$203,857
	<b>Description</b>	Boulder City will use \$173,279 for road reconstruction in the Lakeview Addition area, which is a low/mod area. They will also provide \$22,628 to Emergency Aid of Boulder City for homeless prevention and \$7,950 to Lend A Hand for transportation assistance.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	250 senior and disabled individuals 75 households threatened with homelessness 1,700 people in CT 55.01.
	<b>Location Description</b>	Community-wide for public services Boulder City Lakeview Addition for infrastructure
	<b>Planned Activities</b>	Operating of Homeless/AIDS Patients Programs (03T) Transportation Program (05E) Street Improvements (03K)
<b>8</b>	<b>Project Name</b>	Clark County CDBG Capital Projects
	<b>Target Area</b>	Boulder Highway Revitalization Area North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$5,462,532

	<b>Description</b>	Funds will be used for the Catholic Charities Food Facilities Expansion (\$479,817), the Nevada Partners Workforce Development Center (\$1 million) and the Boulder Highway Collaborative Service Campus (\$3,982,715).
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100,000 homeless and hungry people 200 people looking for work 27,000 people needing public service assistance
	<b>Location Description</b>	1501 S. Las Vegas Blvd, Las Vegas, NV 89101 608 Lake Mead Blvd, North Las Vegas, NV 89030 4315 Boulder Highway, Las Vegas, NV 89121
	<b>Planned Activities</b>	Homeless Facilities (03C) Public Facilities (03)
9	<b>Project Name</b>	CDBG Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	Provide Decent and Affordable Housing Prevent and End Homelessness Provide Community and Supportive Services Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Affordable Housing Homelessness Special Needs and Low/Mod Income Public Services Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$1,298,558

	<b>Description</b>	Funds to administer the community development programs. Clark County = \$800,000, Silver State Fair Housing = \$125,000, and North Las Vegas - \$373,558.
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	Administration (21A) and Fair Housing (21D)
10	<b>Project Name</b>	North Las Vegas Public Service Projects (NLV)
	<b>Target Area</b>	North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$280,169
	<b>Description</b>	North Las Vegas is dedicating \$280,169 to public service projects including services for the homeless, disabled, youth, and infants. The specific organizations, programs and grant amounts are available in the Table in the Executive Summary.
	<b>Target Date</b>	6/30/2017

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	<p>125 seniors</p> <p>290 disabled people</p> <p>4,725 homeless people</p> <p>164 youth</p> <p>300 infants and their mothers</p>
	<b>Location Description</b>	<p>Boulder City</p> <p>The Salvation Army - 33 W. Owens, Las Vegas, 89106</p> <p>Catholic Charities - 1501 Las Vegas Blvd N., Las Vegas, 89101</p> <p>HELP of Southern Nevada - 1640 E. Flamingo Road, Las Vegas, 89121</p> <p>Variety Early Learning Center - 990 D Street, Las Vegas, 89106</p>
	<b>Planned Activities</b>	<p>Youth Services (05D)</p> <p>Transportation Services (05E)</p> <p>Senior Services (05A)</p> <p>Other Public Services (05)</p> <p>Operating Costs of Homeless/AIDS Patients Program (03T)</p>
<b>11</b>	<b>Project Name</b>	City of North Las Vegas Utilities Dept Water Line Replacement (NLV)
	<b>Target Area</b>	<p>North Las Vegas Choice Neighborhood</p> <p>Clark County, North Las Vegas, Boulder City and Mesquite</p>

	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$372,600
	<b>Description</b>	Funds will be used to replace old water lines in low/mod areas of North Las Vegas.
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5,000 people
	<b>Location Description</b>	North Las Vegas
	<b>Planned Activities</b>	Water/Sewer Improvements (03J)
<b>12</b>	<b>Project Name</b>	Nevada Partners Workforce Center Expansion (NLV)
	<b>Target Area</b>	Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$250,000
	<b>Description</b>	Nevada partners, Inc. Will use these funds to construct an expansion of its existing workforce development center providing employment services of occupational skills training in the area of hospitality. The new expansion will offer jobs training in STEM fields, particularly areas of unmanned aerial systems (drones), healthcare, film production, and pre-apprenticeship training.
	<b>Target Date</b>	6/30/2017

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 people
	<b>Location Description</b>	608 Lake Mead Blvd., North Las Vegas, NV 89030
	<b>Planned Activities</b>	Public Facilities (03)
<b>13</b>	<b>Project Name</b>	HELP of Southern Nevada Shannon W. Homeless Youth Center (NLV)
	<b>Target Area</b>	Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Prevent and End Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$150,000
	<b>Description</b>	This capital improvement project will fund the design and construction of the Shannon West Homeless Youth Center(SWHYC), a proposed three-story, 37,267 sq. ft. building with 40 dormitory rooms with up to 4 beds in each room, plus 6 step-up program, single room occupancy (SRO) units. The new facility will include a large dining room and commercial kitchen. Each floor will have its own television room, computer room and multipurpose group activity room. CDBG funds will be used for construction and eligible related costs.
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	120 homeless youth
	<b>Location Description</b>	North Las Vegas
	<b>Planned Activities</b>	Homeless Facilities (03C)

14	<b>Project Name</b>	North Las Vegas Code Enforcement (NLV)
	<b>Target Area</b>	North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$105,000
	<b>Description</b>	Funds will be used to provide code enforcement in LMI areas in North Las Vegas, including the North Las Vegas Urban Core Choice Neighborhood.
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 households
	<b>Location Description</b>	North Las Vegas LMI Areas
	<b>Planned Activities</b>	Code Enforcement (15)
15	<b>Project Name</b>	North Las Vegas ADA Sidewalk Accessibility (NLV)
	<b>Target Area</b>	North Las Vegas Choice Neighborhood Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$158,741
	<b>Description</b>	Funds will be used to remove light poles from the right-of-way on sidewalks and add ramps for ADA compliance.

	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2000 disabled people
	<b>Location Description</b>	North Las Vegas
	<b>Planned Activities</b>	Public Facilities (03)
16	<b>Project Name</b>	Urban Core Choice Neighborhoods Initiative (NLV)
	<b>Target Area</b>	North Las Vegas Choice Neighborhood
	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$88,000
	<b>Description</b>	Funds will be used for shade improvements, streetlight improvements, speed bumps, and beautification projects in the Urban Core Choice Neighborhood in North Las Vegas.
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 housing units 5 businesses
	<b>Location Description</b>	North Las Vegas Urban Core Choice Neighborhood
	<b>Planned Activities</b>	Street Improvements (03K) Rehab; Publicly or Privately Owned Commercial/Industrial (14E)

<b>17</b>	<b>Project Name</b>	North Las Vegas Capital Project Design & Engineering (NLV)
	<b>Target Area</b>	Clark County, North Las Vegas, Boulder City and Mesquite
	<b>Goals Supported</b>	Provide Community Facilities and Infrastructure
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$89,724
	<b>Description</b>	Funds will be used for the design and engineering costs associated with a capital project in North Las Vegas.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 people
	<b>Location Description</b>	North Las Vegas
	<b>Planned Activities</b>	Other Public Facilities and Improvements (03)

## AP-50 Geographic Distribution - 91.420, 91.220(f)

**Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Clark County will continue to focus on the Winchester neighborhood through its Neighborhood Stabilization Program (NSP) and the Boulder Highway Revitalization Area (BWRA) on Boulder Highway between Sahara and Flamingo, where the housing problems are particularly burdensome for renter households. The area has multiple low/mod income census tracts and block groups, and there is a lack of supportive services for residents. The County is funding the final phase of an affordable housing and supportive services campus as well as supporting a code enforcement/demolition of blighted structures program in the neighborhood.

North Las Vegas will be giving priority to the urban core target area for its Choice Neighborhoods grant. It includes the public housing project Rose Gardens.

### Geographic Distribution

Target Area	Percentage of Funds
Boulder Highway Revitalization Area	32
North Las Vegas Choice Neighborhood	10
Clark County, North Las Vegas, Boulder City and Mesquite	58

**Table 5 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

Clark County HOME funded projects are primarily located in unincorporated Clark County and in areas that have not traditionally had affordable housing or are not CDBG eligible. Clark County prefers to support the dispersal of affordable housing throughout the community. The majority of CDBG activities funded by Clark County and North Las Vegas take place within the CDBG eligible census tracts. Projects in Boulder City and Mesquite focus on providing services to populations presumed to be lower income, such as seniors and the disabled.

### **Discussion**

The HCP Consortium's geographic priorities were established based on the analysis of current community needs, the characteristics of the overall market, the ability of low-income households to afford, locate and maintain housing, and the availability of resources to address the identified needs.

## Affordable Housing

### AP-55 Affordable Housing - 91.420, 91.220(g)

#### Introduction

Clark County will focus its 2016 HOME/LIHTF funds to the new construction of affordable housing for families and seniors. North Las Vegas will be undertaking multifamily new construction, homeowner rehabilitation, and homebuyer assistance. Additional units will be rehabilitated using CDBG funds.

One Year Goals for the Number of Households to be Supported	
Homeless	338
Non-Homeless	309
Special-Needs	315
Total	962

**Table 6 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	33
The Production of New Units	624
Rehab of Existing Units	0
Acquisition of Existing Units	7
Total	664

## **Table 7 - One Year Goals for Affordable Housing by Support Type**

### **Discussion**

Clark County will provide \$1 million and North Las Vegas will provide \$500,000 in HOME/LIHTF funding to Affordable Housing Programs, Inc. to construct 120 units of affordable senior housing across the street from the existing Rose Garden apartment complex in North Las Vegas. An additional \$600,000 was awarded to Nevada HAND for Arroyo Pines, a 96-unit mixed-income, affordable family apartment complex in Henderson. Clark County also funded Nevada HAND for Boulder Pines II Family Apartments during the off-cycle using reallocated HOME/LIHTF funding of \$2,296,370. Finally, Clark County is providing Coordinated Living of Southern Nevada, Inc. with \$1.4 million in HOME/LIHTF funds for the 105-unit Russell Senior Apartments, Phase III. North Las Vegas is providing \$1.5 million to CDPCN for the development of the Donna Louise Apartments (48 units) and \$1 million to Silver State Housing for the Madison Palms Senior Housing development (84 units).

## **AP-60 Public Housing - 91.420, 91.220(h)**

### **Introduction**

The Supportive Services Department's primary function is to inform seniors and families of the available community services and resources, and assist them with facilitating access to those services. The Department's mission is to assist the clients and surrounding community of SNRHA in developing and achieving their full potential and improve the quality of life. These goals are continuously met by providing several onsite service providers, advocating for the residents, distributing resource information and making referrals as needed. SNRHA has a very vibrant Section 3 program. Section 3 helps foster local economic development, neighborhood economic improvement, and individual self-sufficiency. The Section 3 program requires that recipients of certain HUD financial assistance, to the greatest extent feasible, provide job training, employment, and contracting opportunities for low- or very-low income residents in connection with projects and activities in their neighborhoods. Through Section 3 employment, residents gain valuable job training and experience.

### **Actions planned during the next year to address the needs to public housing**

The Supportive Services Department has received \$827,000 in Youth Workforce Innovations and Opportunities Act (WIOA) funding to provide the Youth One Stop Affiliate Site – East, to service out-of-school youth, ages 16-24, and target youth in the following high-need population: drop-outs, English Language Learner, pregnant and parenting youth, homeless and run away youth, juvenile justice involved youth/ youth offenders, children of incarcerated parents, foster and former foster youth, and youth with disabilities. This program funds wrap-around services, vocational skills training, on-the-job training, work experiences and supportive services that lead to post-secondary education, employment or military enlistment.

The SNRHA has formed a partnership with College of Southern Nevada and the University of Nevada, Las Vegas, to provide a program that will allow residents access to several high school, GED and college classes. Additional educational programs that are beneficial to our residents are provided by Clark County School District, Nevada Partners, and Desert Rose Adult High School.

Through the Nevada Association of Realtors (NVAR), SNRHA receives an ongoing funding stream that assists working residents with security deposits payments. SNRHA also has a partnership with Safe Nest that provides for domestic violence advocacy to assist residents with domestic violence intervention and prevention.

The Sherman Gardens and Marble Manor communities have the Safe Village Initiative project. This initiative represents a coalition of community partners that work closely to provide a comprehensive array of resources, as well as to reduce crime, enhance safety, and improve the quality of life in the

community. The partners for this initiative include the SNRHA, Las Vegas Metro Police (LVMPD), local criminal justice agencies, community organizations, clergy, schools and residents. The intent of the Safe Village Initiative is to improve the outcomes for our communities by working collaboratively, using a broad community approach, to address the issues that challenge our community at large. Through the Safe Village Initiative, an environment is being created and fostered whereby every person is positively supported by their community, family, and peers; they are all part of the solution. A unique forum has developed which allows residents to have real access to the resources needed to be safe, healthy, productive and contributing members of the community.

The Casa Grande Transitional Center, of the Nevada Department of Corrections, is a strong partner of the SNRHA. Casa Grande is a dormitory-style facility built to house non-violent, non-sex crime inmates who are within 18 months away from their parole eligibility date. The main purpose of Casa Grande is to allow these residents the opportunity to seek work and secure permanent housing prior to reintegrating into society. Since its inception, Casa Grande has expanded its programs to include parolees, probation violators, and ex-offenders.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

SNRHA has 11 Resident Councils in operation and has a staff member (Program Specialist) who acts as a liaison who meets regularly with them to provide leadership, training and financial guidance to help them succeed in completing their objectives. This staff member also assists in organizing the remaining SNRHA Public Housing development's Resident Councils. Additionally, SNRHA has a Resident Advisory Board, usually consisting of eleven (11) members from Public Housing and the Housing Choice Voucher Program.

Through HUD grant funding, Family Self-Sufficiency (FSS) Coordinators provide case management to participants of the Housing Choice Voucher and Public Housing Programs. Coordinators work closely with various community partners and service providers to secure services and resources geared to help FSS participants reach economic independence. Post-secondary education, vocational training, credit repair, budgeting preparation and homeownership opportunities are explored with each participant.

Through a partnership with the Department of Welfare and Social Services (DWSS), known as the Community Work Experience Program (CWEP), SNRHA works with the State to help residents and community members make the "Welfare to Work" transition and to further their self-sufficiency concepts. SNRHA has designated 96 of its existing scattered site public housing units for the Public Housing Homeownership Program. The remaining 291 scattered sites will be utilized for applicants in our Public Housing Program.

Each year, the SNRHA hosts a major Father's Day event the weekend before Father's Day. The event is held to celebrate fatherhood and recognize Dads within the community who are doing a great job with

their children, as well as to reconnect Dads and families. This free event is open to the public and designed to reach all Housing Authority families, including non-residents of SNRHA that have children that reside with the Housing Authority. There are fatherhood speakers, free games, raffle prizes, entertainment, children's activities, haircuts, and a cookout. Community partners are on-hand to provide information on employment programs, family court mediation and child support, mental health, substance abuse resources, health and wellness services, vocational training, teen and children's programs, and more.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

N/A

**Discussion**

The SNRHA is designated as a High Performer under the Housing Choice Voucher Program and a Standard Performer under the Public Housing Program therefore; no financial or other assistance is required.

## **AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)**

### **Introduction**

The following strategies outline the HCP Consortium's one-year goals and actions for reducing and ending homelessness. They include coordinated outreach, shelter and transitional housing, expanding Rapid Rehousing and permanent supportive housing opportunities, implement a full CoC wide coordinated intake system, better use of data to make funding decisions, and discharge planning.

### **Planning and Reporting**

The Southern Nevada CoC will implement the use of a System-wide Analytics and Projection (SWAP) tool to assist with planning and prioritizing resources and systemic changes in order to make strides at ending homelessness. Program and Housing reports have been developed to track length of time homeless. Reports developed are very intuitive and easy to read, as well as allow agency-wide length of homelessness average, program-wide length of homelessness average, and client-level length of homelessness. We also provide a CoC-wide automated and distributed report listing all HMIS participating housing programs in the community, providing program-level statistics on average length of homelessness in that program. This report is distributed to all HMIS contributing agencies within the CoC for peer review. This report will be used going forward to identify length of time homeless, allowing the CoC EWG to address any programmatic concerns with agencies and the Coordinated Intake process to develop a corrective action plan to reduce the length of time people are homeless in Southern Nevada.

The CoC's HMIS system generates reports that track returns to homelessness and the last agency the client received services from. This report is currently being used to establish baseline data for the CoC as a whole and CoC funded programs specifically. As the reports are tracked for a period of time, the CoCEWG and Monitoring Working Group (COCMWG) will be able to establish a plan of action to reduce recidivism within the CoC. This recidivism report will continue to be used to identify those agencies that have a high rate of client recidivism, thus allowing the CoC EWG and COCMWG to address any programmatic concerns with agencies individually and develop a corrective action plan to improve successful, long term exits from homeless programs.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The SNH CoC has a regional Mobile Crisis Intervention Team (MCIT). contract that provides mobile crisis intervention and outreach to homeless clients, including those with disabilities and those with limited English proficiency, who are living on the streets, in outlying uninhabited areas and in the tunnels. This

team (inclusive of Spanish speakers, mental health and substance abuse practitioners and social workers) actively engages homeless individuals and families and assesses them for referral to an agency appropriate for their needs including; transportation, referral to other services and housing placement. Interventions are conducted when encampments arise and typically include collaboration among PD, Code Enforcement and homeless service providers, with providers prioritizing homeless encampment residents for placement in housing. In addition, Southern Nevada has coordinated Intake for households without children where clients are assessed either by the MCIT or at one of the many Clark County Social Service offices that serve as HUB's.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The CoC has contracted for its annual assessment of the eligibility barriers and gaps in availability or "stock" in emergency and transitional housing. During 2016 the CoC will continue its effort to match services and activities to the needs of our local homeless clientele consistent with the findings of our coordinated intake assessments. The COC is working with the community, both funders and providers to develop "No-Barrier" shelters such as "Wet-shelters" and to develop harm reduction treatment programs to support Housing – First efforts.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again. In 2016 the COC will undergo the planning process and implementation of coordinated intake for families, youth and victims of domestic violence. In addition, the COC anticipates upon Tier two awards from the 2015 COC competition to implement new Rapid-Rehousing projects for youth and families. In October, 2015 Southern Nevada was declared by our Federal partners as having met Functional Zero for our Veteran population. The COC will use lessons learned from reaching Functional Zero for our Veterans population to sustain this status and to attaining our goals of Functional Zero for the Chronically Homeless.

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Chafee Independent Living Services is provided through the NV Division of Child and Family Services and State Funds to Assist Former Foster Youth (FAFFY) to assist foster youth in transitioning to self-sufficiency. Policies regarding resources and services are in place at the State and local levels. Young

persons have the opportunity to remain under jurisdiction of the court up to age 21, making them eligible to receive financial support and FAFY to assist them with their transition to self-sufficiency. 2011 NV legislation allows young adults three options when they are turning 18 years old regarding services and financial support. All former foster youth may receive FAFY funds for move-in expenses and a stipend upon graduating high school.

Youth primarily choose to remain in their foster home, get their own apartment, or rent a room from a family member or a friend. If they choose to enter a program it would be WestCare Voyage, HELP of Southern Nevada Shannon West Homeless Youth Center, Nevada Partnership for Homeless Youth or St. Jude's Ranch for Children's New Crossings. The Southern Nevada Regional Housing Authority offers Family Unification Program vouchers for youth aging out of foster care to participate in family reunification.

Within the CoC there is an MOU between WestCare Nevada and 11 hospitals, and local jurisdictions to provide funds for the operation of WestCare's Community Triage Center. This agreement allows for the provision of emergency room diversions for people without a medical issue, but who are in need of substance abuse or mental health treatment. The CoC has representatives that participate in the WestCare Oversight Committee, with the commitment to improve discharge planning for homeless persons to viable, stable and appropriate housing. Every attempt is made to assist homeless patients with family reunification. As a last resort, the patient is discharged into the homeless provider system.

The CoC works closely with Southern Nevada Adult Mental Health Services (SNAMHS), Mojave Mental Health and WestCare to ensure those exiting institutional mental health services have access to housing and ongoing treatment. SNAMHS utilizes a variety of group housing placements that are all SAPTA certified programs. Whenever feasible they work diligently to reconnect clients to family. Every effort is made to connect clients with friends or family members or discharge them into their own affordable, stable living situation. When these options are not viable, then sober living, group homes or transitional living facility arrangements are considered, such as; WestCare residential programs, the Las Vegas Rescue Mission, the Shade Tree, Catholic Charities, Hopelink, Family Promise and Freedom House. SNAMHS is required to verify through Joint Commission that the discharge is to a viable address.

Southern Nevada is actively implementing a FUSE initiative in conjunction with the Clark County Detention Center to identify the frequent users of this system and to ensure that they are prioritized for appropriate housing and service interventions in order to de-populate the detention center, reduce recidivism, reduce exits to homelessness.

The State of Nevada has implemented the Housing and Healthcare (H2) Initiative to ensure that there is a strong relationship between housing service providers and health care providers for homeless persons. The action steps from this initiative have been included into the Nevada Interagency Council on Homelessness Strategic Plan.

### **Helping low-income individuals and families avoid becoming homeless, especially extremely**

**low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

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The Nevada Department of Corrections (NDOC) discharge policy states that Correctional facilities will

enter into contracts to provide offenders or parolees participating in a program with transitional housing; treatment for substance abuse or mental health; life skills training; vocational rehabilitation and job skills training. The NV Re-entry Task Force is tasked to support offenders returning to its communities by providing increased economic and housing stability. A Statewide Re-entry Coalition is responsible for developing strategies and direct resources toward prisoner reentry, in an effort to prevent discharges into homelessness; the CoC has representation on this coalition. Clark County Detention Center has a staff person dedicated to re-entry. They work closely with SNAMHS for those who are severely mentally ill.

## **Discussion**

The CoC has adopted the Federal Strategies to end homelessness as outlined in Opening Doors: the Federal Plan to Prevent and End Homelessness. Housing providers throughout the CoC's catchment area, regardless of funding, have partnered to open the door for innovation and partnership in identifying, assessing, and matching housing with homeless persons in our communities. The initial efforts will be focused on the Coordinated Intake system for households without children and Veterans to ensure that those seeking homeless services are engaged in the appropriate housing solution in an expedited manner. During 2016 the CoC will implement a coordinated intake system for youth, families and victims of domestic violence.

The CoC is creating a By Name List of persons experiencing chronic homelessness in an effort to provide meaningful and targeted interventions for each person/household. This list will be used, along with HMIS to track the progress toward functionally ending chronic homelessness. The aggregate data from both the coordinated intake system and the By Name List in concert with the PIT will be used to raise community awareness and strategically target resources where they are most needed.

## **Homeless Prevention**

Seven agencies (Catholic Charities of Southern Nevada, Clark County Social Service, Emergency Aid of Boulder City, Henderson Allied Community Advocates, HELP of Southern Nevada, Lutheran Social Services, and the Salvation Army located in Mesquite), distributed across the county, offer rental and utility assistance to prevent the unnecessary homelessness of households experiencing a temporary crisis. Additionally, many local churches and synagogues assist their congregants and members of their faith community with rental assistance to prevent homelessness. Lutheran Social Services, Jewish Family Service Agency and the Church of Jesus Christ of Latter-Day Saints (LDS) offer a variety of formal support services to community members, including case management, and rental, utility or food assistance. Clark County and North Las Vegas ESG funds may be used for these homeless prevention activities. These agencies also provide utility assistance to prevent the unnecessary termination of essential utilities while these households await approval for energy assistance or conservation modifications funded through a Universal Energy Charge enacted in the 2001 Nevada Legislature.

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

## **AP-75 Barriers to affordable housing - 91.420, 91.220(j)**

### **Introduction**

The predominance of low- to medium-density single-family units in the HCP Consortium Area has made the production of dense affordable housing challenging. In addition to these challenges, public agency regulatory policies related to residential development in the HCP Consortium Area are not flexible with respect to their implementation.

Issues identified as being barriers to affordable housing include:

- Limited legislative access due to short legislative sessions held once every two years.
- Citizen reviews required by Planning and Zoning Commissions and City Councils to allow public comment on proposed affordable housing projects add to the processing time and ultimately to the project's final cost. Sometimes during this process citizen concerns arise that are often based on fears regarding the believed characteristics of potential residents or the housing's characteristics or perceived impact (e.g. housing density or impact on neighboring housing). These concerns on the part of citizens can result in a delay of action by the local decision making body.
- The Las Vegas Valley Water District (LVVWD) imposes very high fees for new water hook-ups. These fees have placed a substantial burden on the development of affordable housing, which is generally multi-family and higher density.
- Local jurisdictions do not have control over much of the remaining available land as it is under the aegis of the federal government.
- Clark County and local jurisdictions have full cost recovery policy for processing development applications. These processing fees are added to the cost of the housing and thus passed on to the purchaser or renter. The building department and public works fees are imposed on all development with no waivers or reduced fees available for affordable housing developments. The review process itself can increase costs by virtue of the amount of time and money it takes for a developer to receive approval. This results from staff review of a development proposal in addition to any required public hearings.
- The rezoning or variance process can be a difficult, painful and risky process that works against the production of affordable housing and creative development solutions. While many development projects could be improved or made more affordable through rezoning or the variance process, the development community is hesitant to pursue such options because of the difficulty of the process.
- Environmental mitigation fees, fees charged by local government and private firms for performing environmental analysis and reviews and delays caused by mandated public review periods also add to the cost of housing and are passed on to the purchaser. No exemptions are provided for affordable housing developments.
- Boulder City has a voter-adopted ordinance that requires voter approval of any sales of land

over one acre in size and also has a voter-adopted controlled growth ordinance, which sets limits on the total number of dwelling units that can be built per year.

- The lack of availability of home purchase financing for low and moderate-income households and minority groups affects the supply of and demand for ownership and rental housing. This also affects homeownership levels among low and moderate-income households and minority groups.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

Utilize the BLM land disposal process for the purpose of developing affordable housing for lower income citizens: On April 8, 2004, the BLM Nevada State Director established Interim Guidelines on the policy, provisions, and required information for the implementation of Section 7(b) of the Southern Nevada Public Lands Management Act of 1998 (SNPLMA). These guidelines provide for a discount of 75% up to 95% of fair market value for land designated for the use of affordable housing (defined as families earning less than 80% of AMI). Request to purchase land owned by the federal government at a discounted price for the creation of affordable housing pursuant to the provision of section 7(b) of the Southern Nevada Public Land Management Act of 1998, Public Law 105-263. Clark County plans to issue an RFP for the development of SNPLMA parcels in 2015.

When developing affordable housing on parcels reserved for that purpose under SNPLMA, Clark County will continue to use its rezoning powers to create opportunities for the construction of affordable housing. Clark County will work to pre-zone BLM parcels in preparation for the development of the land into affordable housing developments. Clark County will continue to operate its Affordable Housing Plans Check Program and ensure that costs related to the re-zoning of affordable housing parcels are waived for non-profit developers.

Clark County will look at providing incentives for affordable housing such as shared parking opportunities, reduced parking requirements, tax abatements, flexible zoning and fee waivers that could make affordable housing more economically feasible to develop.

North Las Vegas will be providing down payment assistance to low/mod income households through its HOME program.

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

Clark County and the jurisdictions and townships within the County seek to enhance their abilities to respond to affordable housing needs within their respective jurisdictions. Each jurisdiction differs in its capacity to conduct housing rehabilitation and development programs because of disparities in financial resources for housing development, qualified staff, current program development, policy priorities and matching fund capabilities. The administrative capacity to develop and implement affordable housing programs must be strengthened to implement the affordable housing strategies identified in the Consolidated Plan. Further, increased support for non-profit, neighborhood-based organizations is needed to more effectively empower the local residents.

### **Actions planned to address obstacles to meeting underserved needs**

Affordable housing, particularly for renters at 50% of area median income and below, continues to be an issue of concern in Clark County. Therefore, Clark County continues to fund new construction that primarily targets people at 50% of AMI and below. Clark County will continue to try to acquire tax foreclosed properties for the development of affordable housing.

Southern Nevada will continue its regional approach to end homelessness through “Help Hope Home”. The SNRPC Committee on Homelessness (CoH) is leading the charge to move the Homeless to Homes, through the Regional Initiatives Office.

Project Homeless Connect is an annual event that connects homeless individuals with the services they need in a one stop setting. Those in need come to find housing, legal aid, medical and dental care, obtain IDs and birth certificates, obtain employment, and access a variety of other services they need to get off the streets. The Nevada Homeless Alliance hosts Project Homeless Connect annually with nearly 500 volunteers serving over 3,000 homeless people in just one day.

In an effort to meet underserved needs more quickly, Clark County has requested a HUD Pre-Award approval for a 4thCDBG Capital Improvement Plan (CIP) for the period covering FY 2015-2019 after a year-long citizen participation process. Local funds will be advanced to begin the county projects which will subsequently be reimbursed from CDBG funds from fiscal years 2015 through 2019. Mesquite and Boulder City have projects approved as part of the CIP with Mesquite focusing on parks and Boulder City focusing on sidewalks and streets. The non-profit sponsored projects will receive priority funding from the CDBG capital funds awarded annually.

### **Actions planned to foster and maintain affordable housing**

Within the Clark County HOME Consortium, public sector and non-profit groups work to increase the supply of affordable rental and owner occupied housing in Clark County. In FY 2016, Clark County and North Las Vegas will fund 6 new construction developments serving family and senior households by leveraging Low Income Housing Tax Credits and other federal, state, local and private funding sources. The county also allocated funding to HELP of Southern Nevada to construct a new facility for their Shannon West Youth Center. Low-income homeowners will be provided assistance through Rebuilding Together for minor home repairs. Neighborhood Housing Services of Southern Nevada will undertake energy efficiency improvements in existing renter-occupied units. North Las Vegas will continue to provide Emergency Grant Repair funds to households to assist with emergency repairs. Clark County will solicit additional affordable housing development through approximately \$48 million in 2016 Private Activity Bond Cap. North Las Vegas will continue to work with Neighborhood Housing Services of Southern Nevada and Financial Guidance Center to provide down payment assistance.

### **Actions planned to reduce lead-based paint hazards**

The potential for lead-based paint poisoning is limited in the HCP Consortium Area due to the relatively young age of the housing stock. The HCP Consortium will test for lead-based paint in potential rehabilitation projects constructed prior to 1978; continue to educate non-profit rehabilitation providers on lead-based paint; and work to abate lead paint as needed.

### **Actions planned to reduce the number of poverty-level families**

Efforts to address poverty in the Clark County CDBG Consortium areas include the funding of childcare and preschool scholarships, training programs, small business development and other programs that assist community members to climb the economic ladder. The Consortium jurisdictions have allocated millions in FY 2016 CDBG and ESG funding for anti-poverty activities including construction of an expanded Workforce Training Center and scholarships to Variety Day Home families. Clark County also provides millions in Outside Agency Grant funds each year for projects and programs that address poverty, clearly demonstrating that the County used its own funds and does not rely primarily on federal funds to address this critical issue.

### **Actions planned to develop institutional structure**

Clark County and the cities of Las Vegas, Henderson, North Las Vegas, Boulder City and Mesquite continue to meet on a bi-monthly basis to discuss issues relating to HOME, CDBG, NSP and ESG. The meetings now include the SNRHA, HUD and State of Nevada Housing Division staff. The discussions range from questions relating to joint projects, to coordination of grant application cycles. Although Henderson and Las Vegas are not part of either the HOME or CDBG Consortia, their activities affect the region and the Consortia's activities may affect their communities. Their participation in the Consortium meetings allows for an assessment of the regional impact of housing and community development policies. HCP Consortium members will also continue to participate in jointly funded HOME and CDBG

projects.

Clark County also participates in the Southern Nevada Regional Planning Coalition (SNRPC) which brings together all public jurisdictions to coordinate regional planning in a seamless fashion while respecting each member's autonomy. This requires promoting intergovernmental cooperation and trust built on careful planning and accountability, thus enhancing the quality of life in Southern Nevada. Clark County will continue to consult with the SNRPC on emerging issues as needed.

Participation in the Southern Nevada Strong project will continue and is expected to continue to build the institutional structure to support improvements to the infrastructure, housing and services for the low and moderate income community. Please see Discussion below for more information on Southern Nevada Strong.

HCP Consortium members will continue to work with the Committee on Homelessness on the governance of the Continuum of Care and implementation of all of its initiatives including, but not limited to, Coordinated Intake, a Unified Funding Agency and HMIS.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

Clark County, North Las Vegas and Boulder City are members of the Committee on Homelessness (CoH), whose primary responsibility is to manage the overall planning effort for the entire CoC on homeless issues. HCP Consortium staff are also members of the Continuum of Care Evaluation Working Group (CoCEWG) which oversees the operations and activities of the CoC. It includes representatives from both public and private agencies, ensuring compliance with the regional 10-year strategic plan. ESG program information is regularly discussed as a standing item on that agenda which has representatives of many major stakeholder groups including the school district, police department,

The HCP Consortium works with the Southern Nevada Regional Housing Authority (SNRHA) throughout the year, acting on new issues as they arise and working to support activities and housing opportunities for **public housing** residents and Section 8 residents.

Coordination with non-profit service providers and among governments takes place consistently through other meetings held in the community including the Emergency Food and Shelter Program (EFSP) Local Board and the State of Nevada Housing Advisory Committee. The HCP Consortium will continue to be active members of these committees and others.

### **Discussion**

In addition to the actions outlined above, there are regional initiatives underway in which the HCP

Consortium participates. On November 27th, 2011, the U.S. Department of Housing and Urban Development (HUD) announced the award of \$3.5 million in funding which provides the resources to conduct in-depth research and community engagement efforts to look at issues facing our community and propose collaborative solutions. The Sustainable Community Grant Award has developed into Southern Nevada Strong, <http://www.southernnevadastrong.org/>, which places a new emphasis on integrated planning, where housing, land-use, economic and workforce development, transportation, and infrastructure are linked to create more sustainable and economically vibrant community. Clark County and North Las Vegas will continue to participate with Southern Nevada Strong as the project transitions from the City of Henderson to the Regional Transportation Commission.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

The following section outlines the program specific requirements and how they will be met by the HCP Consortium.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	95.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Clark County does not intend to use forms of investment other than those described in 24 CFR 92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

For homeownership projects, in accordance with 24 CFR 92.254(a)(5), Clark County elects at its option to impose recapture requirements, rather than resale requirements, under the "shared net proceeds" method authorized by 24 CFR 92.254(a)(5)(ii)(A)(3), for its HOME program, to ensure that it recoups all or a portion of the HOME assistance to the homebuyers, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

If the homebuyer transfers the property either voluntarily or involuntarily during the period of affordability, Clark County recovers, from available net proceeds, all or a portion of the HOME assistance to the homebuyers. Net proceeds are defined as the sales price minus superior loan repayment (other than HOME funds) and any closing costs. Under no circumstances can the PJ recapture more than is available from the net proceeds of the sale. In some cases, such as declining housing markets, the net proceeds available at the time of sale may be insufficient to recapture the entire direct HOME subsidy provided to the homebuyer. Since the HOME rule limits recapture to available net proceeds, Clark County can only recapture what is available from net proceeds. If there are insufficient net proceeds available at sale, Clark County is not required to repay the difference between the total direct HOME subsidy and the amount Clark County is able to recapture from available from net proceeds.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Clark County HOME funds will not be used to refinance existing debt.

**Emergency Solutions Grant (ESG)  
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Please see Grantee Specific Appendices for ESG Written Standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Southern Nevada Continuum of Care along with all interested stakeholders underwent an intense community process of identifying and designing a Coordinated Entry Pilot for Southern Nevada. The Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009 mandates that each Continuum of Care has a Coordinated or Centralized Intake and Assessment process (known as Coordinated Entry) to ensure that people experiencing homelessness with the most severe service needs and levels of vulnerability are prioritized for housing and homeless assistance. On behalf of the Southern Nevada Continuum of Care (CoC) and its respective stakeholders, Clark County Social Service was requested to serve as the HUB sites for the Southern Nevada Continuum of Care (CoC) Coordinated Entry for homeless individuals.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Clark County made the ESG application available to the public in early October 2015, and advertised its availability in Las Vegas Review Journal, posted the information on the Clark County Internet site and sent an e-mail prior ESG recipients and anyone who called and asked to be on the distribution list. The actual application was available through ZoomGrants, an Internet based grants management system. A technical workshop to assist applicants in completing the application was held in November.

Clark County received 22 ESG applications requesting more than \$1.5 million in funding. The Continuum of Care provided information on community priorities for homeless funding to the CDAC. ESG applicants made presentations to the CDAC in December. The CDAC then ranked applications and arrived at funding recommendations. A public hearing on the ESG projects for FY 2016 was held at the March 1, 2016 Board of County Commissioners meeting. The projects were approved at that same meeting.

North Las Vegas awarded their ESG funds for a two year period contingent upon the performance of the organization. Therefore, they did not have an application process for FY 2016. They will continue to fund the four agencies from the prior year at updated amounts due to an increase in ESG funding. The Citizen Advisory Committee evaluated the performance of the organizations Clark County will administer the FY 2016 North Las Vegas ESG funds through an Interlocal Agreement.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

The CoCEWG is working on the development of CoC and ESG Performance Standards and Evaluation Criteria, which are being developed in collaboration with a HUD Technical Assistance organization HomeBase. Initial performance standards are currently in force for ESG based on the input from the CoCEWG's meetings with HomeBase. Homeless Prevention performance measures:

- Reduce the number of homeless households with children: at least 50% of participants assisted will remain in permanent housing 6 months after the last assistance provided under the ESG program.Homeless Rapid Re-Housing performance measures:
- Reduce the number of households with children, both sheltered and unsheltered, in the continuum of care: at least 50% of participants assisted will remain in permanent housing 6 months after the last assistance provided under the ESG program.Case Management Services performance measures:
- 80% of program participants have a monthly service transaction and housing plan in HMIS
- 30% of program participants will see an increase in self-sufficiency scores by 20 percentShelter Services performance measures:
- Reduce length of emergency shelter stays to 50 days
- 40% of shelter stays of less than 31 days and exit into transitional or permanent housing
- 50% of shelter participants exit into a transitional or permanent housing situationAgencies receiving ESG funds will be monitored annually to ensure that program guidelines are being followed. In addition, before reimbursement can be made verification will be required including certification of homelessness, lease documents, and income calculations, as well as cancelled check and invoices.

## Discussion

The Committee on Homelessness sends a representative to meet with the Community Development Advisory Committee, the citizens committee that reviews and recommends ESG applications for funding, to describe the current state of homelessness in Clark County and provide a list of priority funding needs by population type and program type (shelter vs. transitional housing, rapid re-housing vs. prevention, etc). The ESG applications and allocation recommendations are planned to be moved to the CoC Evaluation Working Group for FY 2017.

Clark County and North Las Vegas are members of the SNH CoC whose primary responsibility is to manage the overall planning effort for the entire CoC. Community Jurisdictional staff also participates in the Continuum of Care Evaluation Working Group (CoCEWG) which oversees the operations and activities of the CoC. It includes representatives from both public and private agencies, ensuring compliance with the regional 10-year strategic plan.

## Attachments

## Grantee Unique Appendices

### Fiscal Year 2016 HUD Action Plan Resources and Projects

#### Available Resources

Funding Source	Clark County	North Las Vegas	Boulder City	Mesquite	Total Funding
CDBG	\$6,387,532	\$1,867,792	\$203,857	\$203,857	\$8,663,038
HOME	\$2,159,813	\$593,662	\$0	\$0	\$2,753,475
ESG	\$602,765	\$170,642	\$0	\$0	\$773,407
<b>TOTAL</b>	<b>\$9,150,110</b>	<b>\$2,632,096</b>	<b>\$203,857</b>	<b>\$203,857</b>	<b>\$12,189,920</b>

#### Other Housing Resources

Funding Source	Clark County	North Las Vegas	Total Funding
State HOME Funds	\$619,728	\$170,343	\$790,071
Low-Income Housing Trust Fund (LIHTF)	\$1,400,608	\$384,981	\$1,785,589
Reallocated Prior Year Funds	\$0	\$2,577,380	\$4,873,750
<b>TOTAL</b>	<b>\$2,020,336</b>	<b>\$3,132,704</b>	<b>\$7,449,410</b>

#### HOME /LIHTF Program

The HOME /LIHTF Program projects include funds from prior years.

Organization	Project	Funding
<b>Clark County</b>		
Affordable Housing Programs Inc.	Rose Gardens	\$ 1,000,000
Coordinated Living of So. Nevada	Russell Senior Apts, Phase III	\$ 1,400,000
Nevada H.A.N.D., Inc.	Arroyo Pines	\$ 600,000
HELP of Southern Nevada	CABHI	\$ 700,000
Off cycle initiatives	Bonds, LIHTC	\$ 264,168
Admin	Admin	\$ 215,981
<b>Total</b>		<b>\$ 4,180,149</b>
<b>North Las Vegas</b>		
Community Development Programs	Donna Louise Family Apartments	\$ 1,500,000
Center of Nevada		
Affordable Housing Programs Inc.	Rose Garden Senior Housing	\$ 500,000
Silver State Housing	Madison Palms Senior Housing	\$ 1,000,000
North Las Vegas	Spear Street Project	\$ 400,000
North Las Vegas	Homebuyer Assistance	\$ 117,000
North Las Vegas	Single Family Owner Occupied Rehab	\$ 150,000
North Las Vegas Admin	Admin	\$ 59,366
<b>Total</b>		<b>\$ 3,726,366</b>
<b>Grand Total</b>		<b>\$ 7,906,515</b>

**Emergency Solutions Grant**

<b>CLARK COUNTY</b>		
Organization	Project/Program	Funding
HMIS	HMIS Comparable Database for DV Shelters	\$ 12,000
Clark County Social Services	Homeless Prevention for Transition Age Youth	\$ 50,000
Nevada Partners	Emergency Services Program	\$ 10,000
Emergency Aid of Boulder City	Homeless Prevention	\$ 20,000
Hopelink of Southern Nevada	Homeless prevention and rapid re-housing	\$ 30,000
Lutheran Social Services	LSSN Homeless Prevention	\$ 25,000
HELP of Southern Nevada	Emergency Resource Services	\$ 32,765
St. Jude's Ranch for Children	New Crossings	\$ 38,194
Salvation Army	Rapid Re-Housing	\$ 36,806
The Shade Tree	Emergency Shelter for Women & Children	\$ 50,000
Nevada Partnership for Homeless Youth	NPHY Emergency Shelter For Homeless Youth	\$ 31,070
Safe Nest*	Temporary Assistance Emergency Shelter	\$ 42,222
Women's Development Center	Transitional Housing	\$ 30,000
WestCare Nevada	Emergency Youth Shelter	\$ 15,859
Salvation Army	Emergency Shelter	\$ 50,000
HELP of Southern Nevada	Shannon West Homeless Youth Center	\$ 37,904
St. Jude's Ranch for Children	Crossings Transitional Housing	\$ 20,000
S.A.F.E. House*	Emergency Services Program	\$ 23,745
Family Promise	The Bridge Home	\$ 31,200
Catholic Charities	Resident Empowerment Program	\$ 16,000
<b>Sub Total</b>		\$ 602,765
<b>NORTH LAS VEGAS</b>		
Organization	Project/Program	Funding
North Las Vegas ESG Administration	Administration	\$12,798
Lutheran Social Services	Homeless Prevention	\$40,000
Salvation Army	Rapid Rehousing	\$71,344
Catholic Charities	Emergency Day Shelter	\$30,000
Women's Development Center	Transitional Housing Program (Shelter)	\$16,500
<b>Sub Total</b>		\$170,642
<b>Grand Total</b>		\$773,407
*Will receive additional \$6,000 through HMIS Project		

**Community Development Block Grant Projects**

<b>Jurisdiction</b>	<b>Organization</b>	<b>Project/Program</b>	<b>Funding</b>
CC	Clark County	CDBG Administration	\$800,000
CC	Silver State Fair Housing Council	Fair Housing Services	\$125,000
CC	Catholic Charities of Southern NV	Food Facilities Expansion	\$479,817
CC	Nevada Partners	Workforce Development Center	\$1,000,000
CC	Boulder Highway Collaborative	Boys & Girls Club/LSS Resource Ctr	\$3,982,715
BC	Lakeview Addition	Road Reconstruction	\$173,279
BC	Emergency Aid of Boulder City	Homeless Prevention	\$22,628
BC	Lend-A-Hand	Transportation Assistance	\$7,950
MS	Mesquite	Park Improvements	\$203,857
NLV	North Las Vegas	CDBG administration	\$373,558
NLV	Salvation Army	Vocational Training Program	\$59,120
NLV	The Shade Tree, Inc.	Emergency Shelter Women and Children	\$34,487
NLV	HELP of Southern Nevada	Baby First Services	\$29,560
NLV	Catholic Charities of Southern NV	Residential Empowerment Program	\$24,633
NLV	Women's Development Center	Transitional Housing Program	\$24,633
NLV	Southern Nevada Children First	Dreamz in Motion	\$24,633
NLV	Catholic Charities of Southern Nevada	Meals on Wheels	\$22,478
NLV	Boys & Girls Clubs of Southern NV	Hope & Opportunity	\$19,707
NLV	Southern Nevada Public Television	Global Online Advanced Learning (GOAL)	\$19,512
NLV	Variety Early Learning Center	Child Care Tuition Assistance	\$11,553
NLV	Blind Center of Nevada Inc.	Road To Independence	\$9,853
NLV	City of North Las Vegas	Water Line Replacement Program - Utilities Department	\$372,600
NLV	Nevada Partners, Inc.	North Las Vegas Empowerment Center	\$250,000
NLV	City of North Las Vegas	ADA Accessibility	\$158,741
NLV	HELP of Southern Nevada	New Shannon West Homeless Youth Center	\$150,000
NLV	CODE ENFORCEMENT	CODE ENFORCEMENT	\$105,000
NLV	Urban Core Choice Neighborhoods Initiative	Façade improvements, street light improvements, speed bumps, beautification projects	\$88,000
NLV	North Las Vegas	Capital Project Design and Engineering	\$89,724
	<b>Grand Total</b>		<b>\$8,663,038</b>

## FY 2016 ESG WRITTEN STANDARDS

### **i. Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under Emergency Solutions Grant (ESG)**

Individuals and families eligible for emergency shelter housing funded by ESG funds must be homeless as defined by the General Definition of Homeless Individual, found in the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH Act) Section 103 [42 USC 11302]:

#### **(a) In general**

For purposes of this chapter, the terms "homeless", "homeless individual", and "homeless person" means— <sup>[1]</sup>

- (1) an individual or family who lacks a fixed, regular, and adequate nighttime residence;
- (2) an individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground;
- (3) an individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including hotels and motels paid for by Federal, State, or local government programs for low-income individuals or by charitable organizations, congregate shelters, and transitional housing);
- (4) an individual who resided in a shelter or place not meant for human habitation and who is exiting an institution where he or she temporarily resided;
- (5) an individual or family who—
  - (A) will imminently lose their housing, including housing they own, rent, or live in without paying rent, are sharing with others, and rooms in hotels or motels not paid for by Federal, State, or local government programs for low-income individuals or by charitable organizations, as evidenced by—
    - (i) a court order resulting from an eviction action that notifies the individual or family that they must leave within 14 days;
    - (ii) the individual or family having a primary nighttime residence that is a room in a hotel or motel and where they lack the resources necessary to reside there for more than 14 days; or
    - (iii) credible evidence indicating that the owner or renter of the housing will not allow the individual or family to stay for more than 14 days, and any oral statement from an individual or family seeking homeless assistance that is found to be credible shall be considered credible evidence for purposes of this clause;
  - (B) has no subsequent residence identified; and
  - (C) lacks the resources or support networks needed to obtain other permanent housing; and
- (6) unaccompanied youth and homeless families with children and youth defined as homeless under other Federal statutes who—
  - (A) have experienced a long term period without living independently in permanent housing,
  - (B) have experienced persistent instability as measured by frequent moves over such period, and

(C) can be expected to continue in such status for an extended period of time because of chronic disabilities, chronic physical health or mental health conditions, substance addiction, histories of domestic violence or childhood abuse, the presence of a child or youth with a disability, or multiple barriers to employment.

**(b) Domestic violence and other dangerous or life-threatening conditions**

Notwithstanding any other provision of this section, the Secretary shall consider to be homeless any individual or family who is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions in the individual's or family's current housing situation, including where the health and safety of children are jeopardized, and who have no other residence and lack the resources or support networks to obtain other permanent housing.

**(c) Income eligibility**

**(1) In general**

A homeless individual shall be eligible for assistance under any program provided by this chapter, only if the individual complies with the income eligibility requirements otherwise applicable to such program.

**(2) Exception**

Notwithstanding paragraph (1), a homeless individual shall be eligible for assistance under title I of the Workforce Investment Act of 1998 [29 U.S.C. 2801 et seq.].

**(d) Exclusion**

For purposes of this chapter, the term "homeless" or "homeless individual" does not include any individual imprisoned or otherwise detained pursuant to an Act of the Congress or a State law.

**(e) Persons experiencing homelessness**

Any references in this chapter to homeless individuals (including homeless persons) or homeless groups (including homeless persons) shall be considered to include, and to refer to, individuals experiencing homelessness or groups experiencing homelessness, respectively.

Clients assisted with ESG funds need to be entered into HMIS during client intake, agency must maintain a minimum HMIS data quality of 90%. Agencies solely providing emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database should be used that protects the identity and safety of clients.

Service providers who receive Department of Housing and Urban Development (HUD) funding through the Southern Nevada Continuum of Care and ESG who also primarily serve homeless individuals who are 18 years of age and older are required to participate in the Coordinated Intake process. Homeless individuals will be assessed through the centralized coordinated intake process. There are currently two major hubs for the intake process, Clark County Social Services, and also for homeless single veterans, the Veterans Administration Administrative Community Resource & Referral Center (CRCC). In particular, five Clark County Social Services hosts five locations and the Veteran's Administration Community Resource & Referral center hosts the other hub. The main phone number is 702 455-4270. During intake homeless individuals will be assessed, evaluated, and referred to services if they are available and appropriate for the individual, through Clark County Social Services, the Continuum of Care, and/or other providers in the community. Homeless service providers who serve other types of sub-populations such as families and youth will also be required to use the centralized coordinated intake process once it is implemented for that particular sub-population.

ii. **Standards for targeting and providing essential services related to street outreach**

Clark County is not planning to allocate ESG16/17 funds for Street Outreach activities.

iii. **Policies and procedures for admission, diversion, referral, and discharge by emergency shelters assisted under ESG, including standards regarding length of stay, if any, and safeguards to meet the safety and shelter needs of special populations, e.g., victims of domestic violence, dating violence, sexual assault, and stalking; and individuals and families who have the highest barriers to housing and are likely to be homeless the longest;**

**Homeless individuals/families** seeking shelter must be provided shelter. If there are no appropriate or available beds immediately available for the client at the location he/she is seeking assistance, then the agency must collaborate with another provider to place client into another appropriate shelter.

Shelters must meet or exceed minimum habitability standards specified in CFR 576.403 that cover building structure and materials, access, space and security, interior air quality, water supply, sanitary facilities, thermal environment, illumination and electricity, food preparation, sanitary conditions, and fire safety.

There is no county imposed limit on the length of stay. It is the discretion of the agency and program providing shelter services to set limits, if any, on the length of stay depending on the target population, client's barriers to obtain permanent housing, and other circumstances the client is facing.

Per HUD, sheltered families with children cannot be broken apart. If no shelter is available on-site, an alternative living arrangement must place the family together which may include placement at another shelter/ housing provider that can house families, or hotel-motel rooms (only in areas where no other appropriate shelter is available).

Providers should aim to have clients leave the program into a permanent and stable housing situation. This can be placement into supportive housing, or client may become self-sufficient and able to maintain his/her own housing with a stable source in income.

If client leaves the program and is not stably housed, all efforts should be made to place client into another more appropriate shelter/ housing situation.

**Vulnerable populations** seeking shelter need access to appropriate shelter that is safe, sanitary, and meets or exceeds minimum habitability standards. This population includes victims of domestic violence, youth, people with special needs, the elderly, medically frail, mentally ill, and victims of human trafficking. Upon intake and if necessary, client may be referred and sheltered elsewhere in a more appropriate location. Emergency shelters that provide housing to victims of domestic violence must have an appropriate security system in place to protect housed victims of domestic violence from their perpetrators. Currently there are a few providers that offer emergency shelter beds and supportive services to these vulnerable populations. There is no time limit on their length of stay. Clients are not discharged back out to the street or into unsafe living conditions, but if necessary are referred to another appropriate housing program.

In addition to homeless clients seeking shelter, street outreach is conducted by local homeless providers including the Las Vegas Metropolitan Police Department to get homeless people located in places not meant for human habitation into emergency shelter or transitional/ permanent housing.

**iv. Policies and procedures for assessing, prioritizing, and reassessing individuals' and families' needs for essential services related to emergency shelter;**

Clients assisted with ESG funds are to be entered into HMIS during client intake and agency must maintain a minimum HMIS data quality of 90%. Agencies solely providing emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database should be used that protects the identity and safety of clients.

**Clients must be assisted to the maximum extent possible with connections to other programs** targeted to homeless people in the local Continuum of Care area, as well as mainstream housing, health, social services, employment, education and youth programs for which they may be eligible (see 576.4 Area-wide systems coordination, sections b and c for a full list). This includes CoC, HUD-VASH, Education for Homeless Children and Youth, Health Care for Homeless, Runaway and Homeless Youth, Homeless Veterans Reintegration, Section 8, Public Housing, HOME Investment Partnership, Workforce Investment Act, and TANF programs. When assisting vulnerable populations, services need to be tailored to address their special needs. Individualized case management is also highly encouraged.

To improve awareness of services, ESG funded agencies are required to attend training and meeting sessions on homeless services in the community. This includes the Mainstream Programs Basic Training, the SNRPC Committee on Homelessness meetings, and SOAR training.

**v. Policies and procedures for coordination among emergency shelter providers, essential services providers, homelessness prevention, and rapid re-housing assistance providers; other homeless assistance providers; and mainstream service and housing providers. See § 576.400(b) and (c) for a list of programs with which ESG-funded activities must be coordinated and integrated to the maximum extent practicable.;**

A centralized coordinated intake is in adopted by the Continuum of Care and in place in Southern Nevada for certain populations. Provider assisting those populations and assisted with ESG funds must participate in the centralized coordinated intake system. Providers are also required have their most recent information updated in Nevada 211. To improve collaboration and awareness of services, ESG funded agencies are required to attend training and meeting sessions on homeless services in the community.

Case management and intake staff are required to attend **Mainstream Programs Basic Training** classes which provide information on the local and federal resources and programs covering the following core topics include: Income Supports, Employment Services, Health Care, Legal Services, and Housing Resources. Specialized topics typically include: Veterans, Housing Resources, Employment Services/Income Supports, Addictions & Mental Health, Homeless Youth/Young Adults and Families w/ Children, Human Trafficking, Senior Services/ HealthCare Services, Legal Services/ Financial Literacy, Domestic Violence, HIV/AIDS, and Services for Persons with Disabilities.

ESG subrecipients on the director or management level are highly encouraged to attend a minimum of 5 Southern Nevada Homelessness Continuum of Care (SNH CoC) Board meetings per year.

One staff member from each ESG funded program providing direct supportive services to is highly encouraged to complete SSI/SSDI, Outreach, Access, and Recovery (**SOAR**) training within 18 months of the date their assistance agreement for ESG funds is fully executed. Outcomes should be reported to SNH COC Board staff **at least** once per year. SOAR training, a national project funded by Substance Abuse and Mental Health Services Administration (SAMHSA) is available for direct service workers who once trained, understand Disability Determination Services and Social Security Administration's requirements and appropriate documentation needs. SOAR training helps to decrease the time to issue determinations and reduces the need for appeals. This is highly beneficial for eligible adults who are homeless or at risk of homelessness and have a mental illness and/or co-occurring substance abuse disorder which are also populations that face significant barriers to seeking stable affordable permanent housing.

**vi. Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance;**

**Intake and HMIS:** Subrecipients are required to use HMIS during client intake and also complete the Housing Needs Assessment matrix when conducting client intake for homeless prevention or rapid re-housing assistance. Clients seeking homeless prevention or rapid re-housing assistance will also need to complete the Homeless Prevention Consortium Supplemental Application for Rent and/or Utility Assistance. Criteria must be supported by documentation that has been copied and uploaded into the electronic file in HMIS and stored in the client's paper file.

**Homeless Prevention: Eligible participants** are individuals/families with incomes below 30% Area Median Income, at risk of becoming homeless and moving into an emergency shelter or a place not meant for human habitation. All assisted individuals/families must meet eligibility criteria as outlined at 576.103 Homeless Prevention Component in Interim Rule. Participants are eligible if they meet the HUD definition of "at risk of homelessness", or who meet the criteria in paragraph 2, 3, or 4 of the homeless definition AND have an annual income below 30% of area median family income. Those who meet the HUD criteria of eligibility and who score over 20 points on the Housing Needs Assessment matrix will receive priority for assistance over other eligible persons.

**Rapid Re-housing: Eligible participants** need to be literally homeless. To be eligible beneficiaries must meet the definition of homelessness under paragraph 1 of the "homeless definition" defined by the ESG interim rule, or meet criteria under paragraph 4 of homeless definition AND live in an emergency shelter or other place described in paragraph 1 of homeless definition. Clients eligible under the HUD definition of literally homeless and who score over 30 points on the Housing Needs Assessment matrix will receive priority over other eligible persons.

**vii. Standards for determining what percentage or amount of rent and utilities costs each program participant must pay while receiving homelessness prevention or rapid re-housing assistance;**

**viii. Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time;**

**ix. Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide to a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive,**

such as the maximum amount of assistance, maximum number of months the program participant receive assistance; or the maximum number of times the program participant may receive assistance.

#### **HOMELESS PREVENTION**

##### **RENTAL ASSISTANCE TO PREVENT EVICTION (under homeless prevention):**

All clients will complete the Homeless Prevention Consortium Housing Needs Assessment Matrix and the Supplemental Application for Rent and/or Utility Assistance. Clients eligible under the HUD definition of at risk of homelessness and who score over **20** points on the matrix will receive priority over other eligible persons who are at risk of homelessness. HUD requires clients receiving assistance for homeless prevention to be re-evaluated at least once every three months.

Furthermore, the following local conditions apply:

##### **Short-term rent (1-3 months of assistance allowed at 100% rate of rent)**

1. The household will actively engage in a Housing Stabilization Plan, the goal of which will be to either increase income and/or reduce expenses such that the rental cost is no more than 80% of the household's net income;
2. The client household will agree to participate in case management and other activities designed to improve their ability to remain stably housed.
3. The initial assistance must have been necessary to avoid eviction (eviction notice/ notice to quit letter required), or to avoid or reduce an unnecessary episode of homelessness of the household;
4. Rental assistance may not be provided to a program participant receiving rental assistance from other public sources (except for 6 months arrears);
5. Rental rates must not exceed the Fair Market Rent specified for household size and rental rates must comply with HUD's rent reasonableness.
6. Any housing units constructed before January 1, 1978 will be assessed for lead based paint hazards.
7. Housing unit must meet minimum habitability standards specified in 576.403(c).
8. Each household receiving rental assistance must have a legally binding, written lease (between the owner and participant household) for the rental unit in their name.
9. Agency must have a rental assistance agreement in place with the party to which payments are being made which must set forth the terms under which rental assistance will be provided.
10. Arrears (no more than 6 months) must be paid off first to bring the balance to zero.. Payment of rental arrears can only be a one-time payment up to 6 months including any late fees on those arrears. Late fees for subsequent months will not be paid with ESG funds.
11. Unit owners must be paid on a timely basis in accordance with the rental assistance agreement. Any late payment penalties that are incurred must be paid by subrecipient or household (with non-ESG funds).
12. The household will be "re-evaluated" for income eligibility no later than the 20th day at the end of the 3rd month. At re-evaluation, household income cannot exceed 30% of AMI, otherwise financial assistance will cease.
13. A second and third issuance of rental assistance can be considered when the household demonstrates compliance with and progress on the Housing Stability Plan.
14. If at the third month "re-evaluation" and assessment finds that the client needs additional assistance, and if the household demonstrates compliance with and progress on the Housing Stability Plan, and if client continues to meet income qualifications, client may proceed to receive medium term rent assistance (4-13 months of assistance). Client must continue to be "re-evaluated" every three months.

**For medium term rent (4-13 months of assistance)**

Up to 100% of the fourth month of rent may be paid. Months 5-13 may be paid at a rate of 75% of rent.

1. Priority will be given to households who score 20 points or more on the Housing Needs Assessment Matrix and who may need more than 3 months to stabilize;
2. The household will continue to actively engage in a Housing Stabilization Plan, the goal of which will be to either increase income and/or reduce expenses such that the rental cost is no more than 80% of the household's net income;
3. The household will be re-assessed monthly, no later than the 20th day of each month. Each additional 4-12th month of rental assistance can be considered when the household demonstrates compliance with and progress on the Housing Stability Plan.

**HOUSING RELOCATION AND STABILIZATION SERVICES FINANCIAL ASSISTANCE:**

Eligible expenses under this category include: rental application fees, last month's rent, security deposits, moving costs, utility deposits, and utility payments.

**Housing relocation & stabilization services relating to rent**

Financial assistance

1. If necessary to relocate to another affordable housing unit, security deposits may be paid but must equal no more than 2 months of rent.
2. If necessary as a component of relocation to affordable housing, moving costs may be allowed on a case by case basis as allowed by the ESG Interim Regulation: 24 CFR 576.105. Eligible costs are truck rentals, hiring a moving company, and temporary storage fees for up to 3 months. Fees must be reasonable and occur after client intake and before the new move into a more affordable home.
3. If necessary to relocate and obtain new housing for household, last month's rent (of new housing unit) may be paid. Assistance must not exceed one month's rent.

**MAXIMUM PERIOD AND TIMES OF ASSISTANCE:**

Any combination of *rental assistance* which includes short and medium term rental assistance (including arrears) AND security deposits and last month's rent (both eligible under housing relocation & stabilization services financial assistance) may not exceed *13 months* total during any 3-year period.

Rental assistance

- The maximum *times* a participant can receive non-consecutive short/ medium term *rental assistance* is 3 times per 13 month period. Rental arrears are the exception and are limited to 1 time assistance, per participant, within a 3 year period.

Housing relocation & stabilization services financial assistance costs (relating to rent)

- Rental application fees, security deposits, and last month's rent are limited to 1 time assistance, per participant, per service, within a 3 year period.
- Security deposits cannot exceed 2 months of rent.
- Last month's rent may not exceed 1 month of rent.

**Assistance with Essential Utilities**  
**Eligible under Housing Relocation & Stabilization Services- financial assistance**

All clients will complete the Homeless Prevention Consortium Housing Needs Assessment Matrix and the Supplemental Application for Rent and/or Utility Assistance (1-13 months of assistance allowed).

Eligible utility services are gas, electric, water, and sewage.

1. Eligible households/ individuals must be individuals/families with incomes below 30% Area Median Income, at risk of becoming homeless and moving into an emergency shelter or a place not meant for human habitation. All assisted individuals/families must be evaluated and meet eligibility criteria as outlined at 576.103 Homeless Prevention Component in Interim Rule. Participants are eligible if they meet the HUD definition of "at risk of homelessness", or meet the criteria in paragraph 2, 3, or 4 of the homeless definition AND have an annual income below 30% of area median family income.
2. Priority will be given to households that score over 20 points on the Housing Needs Assessment Matrix;
3. The utility is for a service at a housing unit leased or otherwise contracted to the assisted household. Housing unit must also meet minimum habitability standards specified in 576.403(c).
4. Household must provide documentation that they will be losing their housing (eviction letter) and is also to receive rental assistance to avoid homelessness.
5. Utility service must be in client's name and at the address they are living at and obtaining rental assistance.
6. Households with a shut off notice of utilities shall be assisted to bring the past due amount to a zero balance, provided utilities are no more than six (6) months in arrears and shall be considered for rental assistance in that or the following month.
7. If the household has an Eviction Notice, they can be assisted with rent arrears and utilities arrears.
8. The client file must contain evidence that the household has applied for assistance from one or more of the Energy Assistance Programs administered through the Division of Welfare and Supportive Services of the State of Nevada or through the United Way of Southern Nevada, or other public programs available for assistance with utility payments;
9. Up to 13 months of utility payments per household, per service, including up to 6 months of arrearages, per service is allowed. Arrears must be paid as a one- time payment.

**Housing relocation and stabilization financial assistance costs (relating to utilities)-**  
**Maximum period and times of assistance for utility related assistance:**

- The maximum times a participant can receive non-consecutive utility assistance for monthly utility bill payments is 3 times per 13 month period, per service.
- The maximum period a participant can receive utility assistance is 13 months within a 3 year period. The exception is arrears. Utility arrear payments of up to 6 months are allowed per participant, per service, within a 3 year period.
- Deposits are limited to 1 time assistance per participant, per service, per 3 years.

**RAPID RE-HOUSING**

All clients will complete the Housing Needs Assessment Matrix and the Supplemental Application for Rent and/or Utility Assistance. Eligible participants need to be literally homeless. Participants must meet the *definition of homelessness under paragraph 1* of the "homeless definition" defined by the ESG

interim rule, or meet criteria under paragraph 4 of homeless definition AND live in an emergency shelter or other place described in paragraph 1 of homeless definition.

Clients eligible under the HUD definition of literally homeless and who also score over **30** points on the matrix will receive priority over other eligible persons. HUD requires clients receiving assistance for rapid re-housing to be re-evaluated at least once per year, however, on a local basis, additional assessments are required (see below).

#### **RENTAL ASSISTANCE FOR HOMELESS**

Generally, restrictions are similar to the rent and utility restrictions under Homeless Prevention; except that the maximum number of months client can be assisted is 15 months, per 3 year period, under rapid re-housing.

##### **Short-term rent (1-3 months of assistance allowed at 100% rate of rent)**

1. The household should score over 20 points on the Housing Needs Assessment Matrix. Highest priority will be given to clients scoring over 30 points;
2. The household will actively engage in a intensive case management plan, the goal of which will be to either increase income and/or reduce expenses such that the rental cost is no more than 80% of the household's net income;
3. The household will be "re-evaluated" for eligibility at the end of the third month, not later than the 20th day of each month. At re-evaluation, household income cannot exceed 30% of AMI, otherwise financial assistance will cease.
4. Rental assistance may not be provide to a program participant receiving rental assistance from other public sources.
5. Rental application fees are eligible for ESG reimbursement (under housing relocation & stabilization services).
6. Security deposits may be paid but must equal no more than 2 months of rent (eligible under housing relocation & stabilization services).
7. If necessary to obtain housing for household, last month's rent (of new move housing unit) may be paid. Assistance must not exceed one month's rent (eligible under housing relocation & stabilization services).
8. Up to 6 months of arrears are allowed by HUD including any late fees, but must be one-time payment, per participant, per service.
9. Each household receiving rental assistance must have a legally binding, written lease (between the owner and participant household) for the rental unit in their name.
10. Agency must have a rental assistance agreement in place with the party to which payments are being made which must set forth the terms under which rental assistance will be provided.
11. The housing unit where the household will reside must be affordable to the household. Rental rates must not exceed the Fair Market Rent specified for household size and rental rates must comply with HUD's rent reasonableness.
12. Any housing units constructed before January 1, 1978 will be assessed for lead-based paint hazards.
13. Housing unit must meet minimum habitability standards specified in 576.403(c).
14. The first issuance of rental assistance can be up to 100% of the upcoming month rent. Rent must be paid on a timely basis, in the case that any late fees are incurred in the new housing situation, those fees will not be paid with ESG funds;
15. A second and third issuance of rental assistance can be considered when the household demonstrates compliance with and progress on intensive case management Plan.
16. If necessary, client receiving short term assistance, who receives 30 points or more on the Housing Needs Assessment Matrix upon the third month re-evaluation including income eligibility, may

proceed to receive medium-term rent assistance (4-15 months of assistance). Client will continue to be re-assessed on a monthly basis.

**Medium term rent (4-15 months of assistance):**

**Month 4 can be paid at up to 100%, thereafter months 5-15 can be paid at 75%.**

1. Priority will be given to households who score a minimum of 25 points on the Housing Needs Assessment Matrix and who need more than 3 months to acquire long term housing;
2. The household will actively engage in an intensive case management plan, the goal of which will be to either increase income and/or reduce expenses such that the rental cost is no more than 80% of the household's net income;
3. The household will be "re-evaluated" for eligibility monthly, not later than the 20th day of each month.

**HOUSING RELOCATION AND STABILIZATION SERVICES FINANCIAL ASSISTANCE**

Eligible expenses under this category include: rental application fees, last month's rent, security deposits, moving costs, utility deposits, and utility payments.

**Housing relocation & stabilization services relating to rent:**

Financial assistance

- If necessary to move to an affordable housing unit, security deposits may be paid but must equal no more than 2 months of rent.
- If necessary to obtain housing for household, last month's rent (of new housing unit) may be paid. Assistance must not exceed one month's rent.

**MAXIMUM PERIOD AND TIMES OF ASSISTANCE:**

Any combination of *rental assistance* which includes short and medium term rental assistance (including rental arrears) AND security deposits and last month's rent (both eligible under housing relocation & stabilization services financial assistance costs) may not exceed *15 months* during any 3-year period.

Rental assistance

- The maximum *times* a participant can receive non-consecutive short/ medium term *rental assistance* is 3 times per 15 month period. Rental arrears are the exception and are limited to 1 time assistance, per participant, within a 3- year period.

Housing relocation & stabilization services financial assistance costs (relating to rent)

- Rental application fees, security deposits, and last month's rent are limited to 1 time assistance, per participant, per service within a 3-year period.
- Security deposits cannot exceed 2 months of rent.
- Last month's rent may not exceed 1 month of rent.

**Assistance with Essential Utilities**

**Eligible under Housing Relocation and Stabilization services**

All clients will complete the Housing Needs Assessment Matrix and the Supplemental Application for Rent and/or Utility Assistance. Clients eligible the HUD definition of literally homeless and who score over **30** points on the matrix will receive priority over other eligible persons.

Generally, restrictions are similar to the rent and utility restrictions under Homeless Prevention except that the maximum number of months client can be assisted is 15 months with rapid re-housing within a 3-year period.

1. Priority to households who score over 30 points on the Housing Needs Assessment Matrix;
2. Up to 15 months of utility payments per participant, per service, including up to 6 months of arrearages, per service is allowed (must pay arrear as a one-time payment). Eligible utility services are gas, electric, water, and sewage. Household is also to receive assistance with rent in order to stabilize.
3. The assisted households 'existing arrears (of only up to 6 months) will need to paid off first to bring their past due balance to zero. After the payment of any arrearages, client may receive utility assistance for new utility charges.
4. Utility deposits to pay a standard utility deposit required by utility company are an eligible ESG expense (under housing relocation & stabilization services).
5. The utility is for a service must be at a housing unit leased or otherwise contracted to the assisted household.
6. The client file must contain evidence that the household has applied for assistance from one or more of the Energy Assistance Programs administered through the Division of Welfare and Supportive Services of the State of Nevada or through the United Way of Southern Nevada, or another public programs available for assistance with utility payments;;

**Maximum period and times of assistance: Housing relocation and stabilization *financial assistance costs relating to utilities-***

- The maximum times a participant can receive non-consecutive utility assistance with monthly utility bill payments is 3 times per 15 month period, per service.
- The maximum period a participant can receive utility assistance is 15 months within a 3-year period. The exception is arrears. Utility arrear payments (of up to 6 months) and deposits are limited to 1 time assistance, per service, per 3-year period.
- Deposits are limited to 1 time assistance, per participant, per service, per 3 years.

**ix. Standards for determining the type, amount, and duration of *housing stabilization and/or relocation services* to provide to a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participant receive assistance; or the maximum number of times the program participant may receive assistance:** All clients will complete the Housing Needs Assessment Matrix. Clients eligible under the HUD definition of at risk of homelessness and who score over 20 points on the matrix will receive priority for homeless prevention assistance over other eligible persons who are at risk of homelessness. Clients eligible under the HUD definition of literally homeless and who score over 30 points on the matrix will receive priority for rapid re-housing assistance over other eligible persons.

Those scoring higher points are in a higher need of the most extensive type of assistance. The type of housing relocation/ stabilization services provided to program participant will depend on his/her need as assessed by case manager.

**Limits on housing stabilization and relocation services:**

**Housing Stabilization & Relocation Services *financial assistance*** policies and procedures addressed above in detail. This includes *rental application fees, security deposits, last month's rent, utility deposits, utility payments and moving costs.*

There will be **no maximum monetary amount** of assistance established per client as long as expenses are reasonable and comply with fair market costs.

**Under Homeless Prevention:** Any combination of *rental assistance* which includes short and medium term rental assistance and rental arrears, *housing relocation & stabilization services financial assistance costs* which includes security deposits, and last month's may not exceed **13 months during any 3-year period**.

- The maximum times a participant can receive non-consecutive **rental assistance** is 3 times per 13 month period. Arrears are the exception, which are limited to a one-time payment, per service.
- Rental application fees, security deposits, and last month's rent are limited to a one-time payment, per service, per 3 -years.
- Security deposits cannot exceed 2 months of rent.
- Last month's rent may not exceed 1 month of rent.
- The maximum times a participant can receive non-consecutive utility assistance for monthly utility bill payments is 3 times per 13 month period, per service.
- Utility arrear payments (of up to 6 months) per participant, per service, per 3 year period.
- Deposits are limited to 1 time assistance per participant, per service, per 3 year period.

**Under Rapid Re-Housing** Any combination of *rental assistance* which includes short and medium term rental assistance and rental arrears, *housing relocation & stabilization services financial assistance costs* which includes security deposits, and last month's **may not exceed 15 months during any 3-year period**.

- The maximum times a participant can receive non-consecutive rental assistance is 3 times per 15 month period.
- Arrears are the exception, (rental application fees, security deposits, and last month's rent) which are limited to a one-time payment, per service, per 3-year period.
- Security deposits cannot exceed 2 months of rent.
- Last month's rent may not exceed 1 month of rent.
- Utility arrear payments (of up to 6 months) and deposits are limited to 1 time assistance, per service, per 3-year period.

**Note on moving costs:** eligible costs are for moving expenses, such as truck rental or hiring a moving company. Assistance may include payment of temporary storage fees for up to 3 months as long as fees are accrued after the program participant begins receiving ESG assistance. Fees must be reasonable and occur after client intake and before the new move into a more affordable home. Moving and storage costs are limited to one time assistance per client household per 3 year period.

**Housing stabilization and relocation service costs** include: housing search and placement, housing stability case management, mediation, legal services, and credit repair.

1. Housing stability case management is limited to 24 months during the period the program participant is living in permanent housing.

2. All other service costs are limited to 13 months per 3 year period on service costs assistance for program participants receiving homeless prevention assistance, and 15 months per 3 year period months for program participants receiving rapid re-housing assistance.