

Community Visioning Report on behalf of The Town of Indian Springs Clark County, Nevada

January 2004



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INTRODUCTION

During the course of the Indian Springs Town Advisory Board meeting in August 2000, board members shared a general sense of frustration over the lack of community direction. At that time the community was faced with a number of challenges, and the Town Advisory Board did not have a clear vision of what the community wanted to be. Clark County staff suggested the community might benefit from a formal visioning and strategic planning process, similar to one that was underway in Moapa Valley.

At the September 2000 Town Advisory Board meeting, staff presented an overview of visioning and strategic planning. At the core of the process was to identify what the community envisioned for its future. Staff indicated that the Department of Administrative Services had a strategic plan, and one of the components was assisting rural communities in just such an exercise.

In December 2000, staff provided a presentation to the Town Advisory Board on the subject of community visioning and strategic planning efforts with a focus on the accomplishments and challenges that had been identified. She also discussed the role of the Town Advisory Board in the community planning process.

In January 2001, staff participated in a three-day community development training program that provided techniques for successful community visioning and strategic planning. Based on staff's advice, the Indian Springs Town Advisory Board voted unanimously to recommend Clark County offer a visioning and strategic planning exercise in their community.

During a February 20, 2003 meeting, staff discussed the proposed visioning and strategic planning exercise and the challenge of the facilitation process. Staff discussed alternatives for providing resources for the project, and decided to use existing contract services with the required experience. The outline of a plan was formulated with the assistance of the contractor to assist the Indian Springs community with the visioning and strategic planning process.

In April 2003 at the Town Advisory Board meeting staff advised that the County resources were now in place and ready to move forward. Final agreement was subsequently reached with the Indian Springs Town Advisory Board to meet with the appropriate County staff and consultants to discuss in detail the full scope of the program.

A six-month process was designed that would include four, two-hour visioning sessions involving the Town Advisory Board and all interested residents of Indian Springs. The planning discussions included initiating an extensive community outreach effort to encourage public participation. The community outreach efforts would extend to include County staff discussions with various community leaders and a meeting with local public school administrators to solicit student/teacher support for the project.

A joint consultant/staff team was designated as follows:

- Sheila Conway, Urban Environmental Research, LLC
- Cindy Gates, Graphic Artist
- Babs McGehee, Management Analyst II
- Erik Muller, Public Information Officer
- Chris Munhall, Rural Towns Liaison, Clark County
- Irene Navis, Planning Manager

- George Ormiston, Urban Environmental Research, LLC, Facilitator

UER was designated to lead the program implementation process and to facilitate conduct of the program. In the following months, several UER staff members and consultants contributed to the original program design.

In summary, the defining approach for implementation was that the community visioning process would rely on Indian Springs community leaders and volunteers to deliberate and agree on a compelling community vision. Then those leaders would share the vision with others, both inside and outside the community, and sustain the vision over time.

METHODOLOGY

Prior to implementation of the program a variety of instructional materials related to the community visioning process were reviewed. As most of the County staff and consultants had extensive experience in visioning related exercises, a variety of published materials and plans were reviewed and integrated into the ultimate presentation approach at the discretion of the Team members.

In this regard, substantial reliance was placed on the "Community Visioning and Charting" work of Pennsylvania State University's College of Agricultural Sciences as well as the "Mapping the Future of Your Community" which was developed by the Illinois Institute for Rural Affairs.

The initial mission statement for the Team effort was set forth and described as follows:

"The principal intent of the project is to inform and educate the participants regarding community planning and related quality of life

issues. Thus, community leaders will be better prepared to plan and decide growth or development questions as they may arise in the future.”

The final pre-planning discussion with the Indian Springs Town Advisory Board included ratification of the proposed program outline as follows:

- Agreement as to program emphasis and approach to be utilized.
- Preparation of a project milestone chart and implementation schedule (Appendix II).
- Format for the community notification and outreach process:
 - Targeting process for community leaders
 - General public notices
 - Notification letters
 - Design of flyers
 - Posting process / locations
 - Local address mailing lists
- Determination of who prepares content of public notices, location, and logistics.
- The initial two-hour visioning session to be conducted at the Indian Springs Community Center on October 23 at 7:30 p.m. The three additional sessions were set for the same time on the evenings of November 6, November 20, and December 4, 2003.
- Staff to meet with community leaders and personally discuss the project and potential value to Indian Springs.

- Staff to prepare a summary report of meeting conclusions for review at each subsequent session.
- Second session and succeeding agendas to be modified as necessary based on community input and experience.
- Additional notices of succeeding sessions to be mailed prior to each meeting.
- Fourth session to be modified based on prior session experience and conclusions.
- A Program Report to be prepared.
- Upon receiving Team concurrence on the final report, print and distribute to Indian Springs Town Advisory Board.
- Clark County to continue work with the Town Advisory Board on a community indicator measurement and analysis process as part of the long term Visioning process.

PUBLIC INFORMATION PROCESS

Early in the program planning discussions it was agreed an aggressive community awareness/outreach effort was critical to the success of the project. As a result, several public information tools were distributed (Appendix V) and used by the community, including:

- Coloring contest for local children in which they depicted what Indian Springs should look like;
- Tee shirt promotion upon which the winner's drawing was lithographed on the shirts and distributed to residents;

- Posters, flyers and mailers sent to residents and posted in the Indian Springs area advising dates and times of meetings;
- Meeting notes were placed on the Clark County Comprehensive Planning website; and
- Suggestion box was placed in the Indian Springs Library

MODEL FOR REPLICATION / PROGRAM CONTENT

Session 1 – “Setting the Course”

This Session began with a PowerPoint overview presentation (see Appendix I) of the strategic planning visioning process and proposed the basic ground rules for participation and discussion.

An open “Town Hall” type of meeting format was utilized. An overview of the process was provided to the audience as follows:

- The final vision narrative of priorities are to be built through careful dialogue and thought, which incorporates the varied perspectives within the community.
- Vision narrative will be drafted based upon a consensus understanding of current conditions during Session 3.
- A draft final vision statement for Indian Springs will be compiled during the implementation of Session 4.
- The final vision statement will need follow-through and nurturing, which includes a necessary action plan for achieving the agreed vision.

The facilitators led the discussion as commentary was solicited or evolved from the audience, including a facilitated discussion of community strengths. Questions included:

- What do you like best about Indian Springs?

- What might others perceive as advantageous to:
 - Families?
 - Elderly?
 - Businesses?
- A list was created as the session progressed
- Summary review of session by facilitators
- Overview of anticipated Session 2 process

Session 2 – “Where We Are”

This session was designed to help residents look at what may be their challenges to improving the quality of life for the residents in their community. It also helped examine the forces that might affect the community’s choices in the future. Questions and observations included:

- Who are we? (Community demographics).
- Where do we work?
- How is our population changing?
- What skills, talents, and resources do we have in our community?
- What do we like about our community?
- What do the family income numbers tell you?

Other Issues and Facilitators Questions Included:

- What have been our major accomplishments over the past five years? What action can we take to leverage these accomplishments?
- What have been our major challenges over the last five years?

- What are the major external forces – [*economic, political, regulatory, market, demographic, and competitive*] – that will affect us over the next five to ten years?
- Given the above discussion, what are the major opportunities that lie before us in the next five to ten years? What can we do to capitalize on these opportunities?
- What are the major threats or risks to our continued quality of life over the next five to ten years? What can we do to resolve them or contain their impact?
- The answers to these and many other facilitated questions formed the basis upon which the ultimate decisions about Indian Springs' future could be made.

The open discussion addressed a variety of family and children, employment, and local governance issues. Cultural and environmental issues were also discussed and an inventory of current “assets” in the community was developed.

Session 3 – “Where We Want To Be”

After taking a realistic look at the community in Session 2, this session specifically focused on the issue of what the participants want the community to achieve and how they want the community to be described or portrayed in the future.

The steps utilized for determining “Where You Want Your Community To Be” were as follows:

- The PowerPoint visioning diagrams were reviewed.
- The goals for improving the quality of life and what residents would specifically like to see included in the community vision were listed.

- The facilitators created a rough draft of a vision statement and goals were listed.
- Open discussion of the draft statement and additional draft text revisions were again made based on consensus of the participants.

This session then proceeded with the group developing a set of tentative priorities and goals designed to improve the community's future quality of life.

Session 4 – “Making the Trip”

Clark County Commissioner Chip Maxwell opened the session and provided various salient comments regarding the importance of community visioning, volunteerism, and goal setting. The Commissioner congratulated the assembled residents on their success to date.

The facilitated session proceeded as follows:

- It was reiterated, the community visioning concept is based upon a proven process designed to help communities plan for and control their future. Facilitators then solicited a broad diversity of viewpoints to finalize a consensus vision for the future.
- The four specific thematic areas for action were set forth and discussed.
- During the course of the session the participants utilized and prioritized the various community goals and initiatives through an interactive discussion and vote on the (subcategories) as grouped into the four themes identified in Session 3.
- During a 15-minute break the group participated in voting to prioritize each goal.

Following the break and vote, it was emphasized a plan of action will have to be implemented by the Town Advisory Board. It was noted the ultimate implementation plan will need to include a timeline and a consensus determination as to who will take responsibility for the various implementation steps.

The previously discussed draft Vision Statement was reviewed, amended and then deemed approved by consensus of the participants. The final session was concluded with open comments about the process by the participants and each Town Advisory Board member.

This session then concentrated on helping move the community toward fulfilling the goals and draft vision through identifying and outlining specific community-level projects.

Follow up

In the course of the following year, staff committed to continue to support the community's efforts with information, education, and technical assistance as may be available.

RESULTS AND CONCLUSIONS

The Vision Statement (desired description of the future in Indian Springs) was ratified as follows:

“Indian Springs provides a clean, safe, healthy and sustainable environment for residents of all ages. We are recognized and respected for our unique rural character and place in Clark County. We provide a diverse, viable, attractive alternative to the urban lifestyle of Las Vegas. Through effective planning, education, partnerships and volunteerism,

*we provide a place for all to live, learn, play, work and contribute now,
and for generations to come.”*

Indian Springs Priorities are enumerated in Appendix III.

Conclusions

The resident participation helped to build a much improved overview and understanding of the total Indian Springs community. Ideas and concepts regarding growth and quality of life were identified and/or clarified. Priorities for community action were achieved through a community discussion process. Both constraints and opportunities open to residents were made self-evident. Town Advisory Board members were given a much improved perspective of citizen needs and wants.

FOLLOW-UP STEPS AND IMPLEMENTATION PLAN

Upon examination it will become apparent that the process to achieve the priorities will require various degrees of effort through a broad range of community, county, state, and federal entities.

Key Town Advisory Board responsibilities will include the following:

- Maintain continuing public involvement
- Convene as necessary strategic plan review and amendment process
- Prepare annual progress reports

Proactive visioning-related efforts by the Town Advisory Board involve the following steps:

- Determination of what action steps need to be initiated to accomplish priorities.

- Completion of each action step by identifying “Who in the Community Will Do It?” and “By When?”
- List the names of individuals and organizations outside the community that can help achieve the project.
- As the year progresses, the action team members are expected to use this information to meet independently and recruit additional townspeople to help with the project and secure appropriate resources.

Also, many of the priorities may only take a few months to achieve (short term). Others will have an intermediate term of 12-18 months. Long term will involve two plus years and will be an on-going activity for the Town Advisory Board to support. Key individuals and organizations in the community will need to participate in the development and implementation of the “Community Action Plan” to ensure its success.

It is recommended that implementation teams comprised of members of the community be formed to accomplish the priorities listed in the action plan and to monitor progress of the team. A sample plan format is included in Appendix III.

After the initial enthusiasm of developing a community vision and action plans, many communities find it difficult to maintain continued public interest and involvement. This drop-off is normal. Over the long term, the potential benefits of the visioning program will be greatly diminished if the action plan devolves to participation by a small number of people. A strategy should be developed to regularly promote the vision and action plans to the entire community in order to keep people involved.

Strategic Vision and Action Review and Amendment

How and when will the community review its strategic vision and action plans? The community team will find unexpected circumstances and thus a need to scan the environment for both shortfalls and opportunities. The review team should include some of the people that developed the plans as well as other members of the public. A successful strategy used in many communities is to solicit public commitment at a special town meeting to explain the status of the process. Some communities have sponsored abbreviated "Visioning Update Programs" as a technique to review and amend the strategic vision.

Interim Review

Did people complete their tasks on time and within budget? Are partnerships succeeding? A process review helps answer questions such as "What changes are needed in how we are carrying out our plan?" and "How can we do it better?" A process evaluation at the end of the first year is important to maintaining momentum and direction.

As the action plan is being implemented, it is important to have constant communications with the public and agencies that have provided resources to the community. It is easy to forget to tell everyone what you are doing when you are so busy doing the work. However, the individuals and agencies that support the visioning program need to know that their time and money are being well spent. Progress reports to the public and other partners will help maintain volunteer activity and promote continued support from inside and outside the community.

Long Term Outcomes / Evaluation

In evaluating the end results of implementing a strategic vision, ask “How successful were we in tackling the long-term problems in our community?” or “How successful were we in achieving our long-term goals?” Outcomes are usually long-term (for instance, fewer people living in poverty) and linked to challenges and goals. The long-term outcome evaluation will be best evaluated after the action plan has been in effect for 36 to 60 months.

County staff and the Town Advisory Board will work to accomplish the priorities identified by the residents of Indian Springs. Regular progress updates can be provided at Town Advisory Board meetings and Board of County Commissioners meetings.

APPENDICES

Appendix I

During the initial sessions, in order to clarify and illustrate visioning issues, the various elements related to the community visioning process were collaboratively designed and displayed via a PowerPoint presentation.

Appendix II

UER and County staff prepared a list of steps to complete a successful visioning exercise together with a relevant timeline

Appendix III

Indian Springs Vision Statement, Priorities and Sample Community Action Plan

Appendix IV

Public Outreach

APPENDIX I
PowerPoint Presentation



AGENDA

- Introductions
- What is Visioning?
- Overview of Visioning Process
- Options, Logistics, and Next Steps
- Round Table on Community Strengths and Challenges



WHAT IS VISIONING?

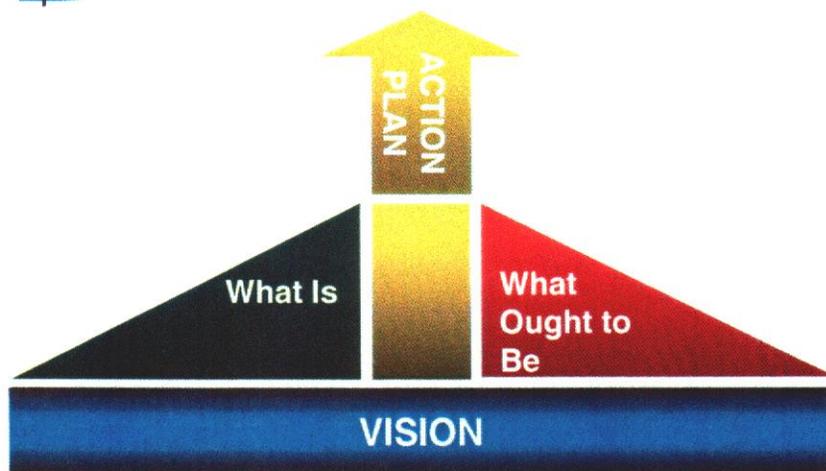
“Visioning is a process by which a community envisions the future it wants, and plans how to achieve it. It brings people together to develop a shared image of what they want their community to become. Once a community has envisioned where it wants to go, it can begin to consciously work toward that goal.”

(Steve Ames, American Planning Association)

ADVANTAGES OF A GROUP PROCESS

- Varied viewpoints and expertise
- Tested, discussed and refined
- Gain commitment for implementation
- Broaden everyone's understanding
- Helps community get past limitations

TWO CONDITIONS NEEDED FOR CREATING A VISION



INGREDIENTS FOR A SUCCESSFUL VISIONING PROCESS

- Shared and supported
- Comprehensive and detailed
- Positive and inspiring

Or as Margaret Meade Said:

INGREDIENTS FOR A SUCCESSFUL VISIONING PROCESS

*“Never doubt that a small
group of thoughtful,
committed citizens can
Change the world.
In fact it is the only thing
that ever has.”*





MOVING FORWARD

- Why?
- What?
- How?



FOUR STEP APPROACH

- Setting our course
- Where we are
- Where we want to be
- Making the trip

VISIONING PROCESS

SESSION 1: SETTING OUR COURSE

- **Overview of Visioning Process**
- **Roundtable on Community Strengths**

VISIONING PROCESS

SESSION 2: WHERE WE ARE

- **Current Conditions Discussed**
- **Inventory of Community Assets Developed**

VISIONING PROCESS

SESSION 3: WHERE WE WANT TO BE

- **Vision And Goals Developed**

VISIONING PROCESS

SESSION 4: MAKING THE TRIP

- **Goals Refined**
- **Strategies Developed**

PULLING OUR THOUGHTS TOGETHER



- **What do people like best about Indian Springs?**
- **In what ways does Indian Springs provide a positive environment for families, children, businesses, and others?**
- **What trends/activities have an influence in Indian Springs?**
- **What would you like for the future of Indian Springs?**

OPTIONS, LOGISTICS, AND NEXT STEPS



- **Visioning format**
- **Schedule - dates, time, & location**
- **Identify and recruit participants**
- **Publicize the visioning process**
- **Community Contact(s)**
- **Resources, experts, and other info needed**

**APPENDIX II
VISIONING PROGRAM TIMELINE**

Pursuant to the scope and contract implementation process the Final Visioning Plan including the implementation steps and proposed timeline is as follows:

Approximate Timeline for Completion	Activity
July 1	Structure and direct various meetings between relevant Clark County staff and Indian Springs Town Advisory Board to discuss and develop the initial project plan.
July 15	Prepare and/or secure relevant public information briefing and educational materials as "hand-outs" and background documents to facilitate community organization.
July 30	Present draft plan to Indian Springs Town Advisory Board for discussion and concurrence.
August 1	Following appropriate advice and review by all parties, set Community Meeting dates.
August 15	<ul style="list-style-type: none"> ▪ Identify the key local stakeholders / community leaders ▪ Prepare address list ▪ Determine information materials to be mailed or delivered ▪ Develop Letter of Invitation

Approximate Timeline for Completion	Activity
September 15	Convene relevant Clark County staff and consultants to organize initial Community Meeting Agenda and clearly define via consensus agreement the anticipated Community Visioning / Planning process to be utilized.
October 1	<ul style="list-style-type: none"> ▪ Initiate pro-active public notice, review, and discussion process at various sites. ▪ Determine community organizational and visioning educational techniques to be utilized. ▪ Penn State model is to be followed ▪ Public information/outreach process to be managed by Clark County Parks and Community Services with support of Comprehensive Planning consultants <p>Program will discuss at a minimum:</p> <ol style="list-style-type: none"> 1) Anticipated Clark County development impacts 2) Role of U.S. Military/Federal government in community planning 3) Relevance and use of planning/zoning issues 4) Core values 5) Future infrastructure needs 6) Community profiles if available 7) Long range goals 8) Clark County monitoring systems to be integrated into process
October 13 – Ongoing	Follow-up meeting with consultants/staff. Meet with County participants prior to each session as may be required for meeting organization/critique.

Approximate Timeline for Completion	Activity
October 15 – Ongoing	Distribute public notices/information. Develop: <ul style="list-style-type: none"> ▪ Visual display ▪ Teaching materials ▪ Presentation for public meetings
October 23	Conduct initial public visioning exercise. Consultants/County to attend session.
On-going	Brief County Commissioners as may be necessary.
November 6	Convene 2 nd public Visioning exercise
November 20	Convene 3 rd public Visioning exercise
December 4	Convene 4 th public Visioning exercise
December 15	Complete final report
January 15	Present final report/conclusions to Town Advisory Board at regularly called meeting.
February 1	Consultants and Clark County staff: <ul style="list-style-type: none"> ▪ Convene and critique the process, ▪ Determine next town for initiating the process, and ▪ Prepare new action steps, etc., as determined based on Indian Springs process.
February 15	Complete County Monitoring Systems Report

APPENDIX III
Indian Springs Vision Statement, Priorities and Sample Community Action Plan

INDIAN SPRINGS VISION STATEMENT

"INDIAN SPRINGS PROVIDES A CLEAN, SAFE, HEALTHY, SUSTAINABLE ENVIRONMENT FOR RESIDENTS OF ALL AGES. WE ARE RECOGNIZED AND RESPECTED FOR OUR UNIQUE, RURAL CHARACTER AND PLACE IN CLARK COUNTY. WE PROVIDE A DIVERSE, VIABLE, ATTRACTIVE ALTERNATIVE TO THE URBAN LIFESTYLE OF LAS VEGAS. THROUGH EFFECTIVE PLANNING, EDUCATION, PARTNERSHIPS AND VOLUNTEERISM, WE PROVIDE A PLACE FOR ALL TO LIVE, LEARN, PLAY, WORK AND CONTRIBUTE NOW, AND FOR GENERATIONS TO COME."

FOR MORE INFORMATION CONTACT SHEILA CONWAY AT PWASHER@COX.NET, BABS MCGEHEE AT BMG@CO.CLARK.NV.US, CHRIS MUNHALL AT CHRISMUN@CO.CLARK.NV.US OR VISIT THE INDIAN SPRINGS WEBSITE AT WWW.ACCESSCLARKCOUNTY.COM/COMPREHENSIVE_PLANNING/INDIANSPRINGS/INDIANSPRINGSVISION.HTM



Clark County
Comprehensive Planning & Administrative Services

Board of County Commissioners
Chip Maxfield, Chair • Myrna Williams, Vice Chair • Yvonne Atkinson Gates • Mark James • Mary Keesel-Chamney • Rory Reid • Bruce Woodbury
Thom Reilly, County Manager

Indian Springs Visioning

Goal #1

1. Partnership and volunteers

- **Improved communications/information included/input in decisions with NAFB, Bureau of Land Management (BLM) and Clark County** (12)
- **Community cleanup programs** (7)
- **Teacher involvement in community** (5)
- **After school programs** (4)
- **Use of Nevada Test Site (NTS) and NAFB for kids' programs, job training and trade schools** (4)
- **Joint use of school facilities** (0)

Indian Springs Visioning

Goal #2

2. Community development/infrastructure

- **Limit high density - place in appropriate location (22)**
- **Improve visual impact, appearance of overall community (10)**
- **New business opportunities (8)**
- **Improve utilities: new (e.g. trash); and enhance maintenance of existing utilities (5)**
- **Address impacts of NAFB operations on future developments (4)**
- **Focus efforts on funding strategies (3)**
- **Protect low density (1)**

Indian Springs Visioning

Goal #3

3. Future/Children

- Increase parent involvement/social programs/parent support programs (13)
- Day care (11)
- Teen work program (5)
- Organized activities (Boy Scouts, Girl Scouts, 4-H Programs) (3)
- School curriculum (1)
- Parks and recreation (1)
- Community scholarships (0)
- "SCORE" program (0)

Indian Springs Visioning

Goal #4

4. Health, Safety, etc.

- Medical care, clinic (10)**
- More fire hydrants/maintained and fully operational (7)**
- Water and septic system (6)**
- Fire and EMT: equipment, personnel, expanded coverage, improved response time (1)**
- NAFB information on medical resources (1)**
- Assisted living for seniors (0)**
- NAFB noise (0)**

APPENDIX IV
Public Outreach

THIS IS AN EXCITING TIME FOR INDIAN SPRINGS!

HELP SHAPE OUR COMMUNITY'S FUTURE!



This is an exciting time for Indian Springs! Clark County Parks and Community Services has partnered with Comprehensive Planning to explore your vision for Indian Springs in a four-part series of community planning sessions.

Place: Indian Springs Community Center

When:

OCTOBER							NOVEMBER							DECEMBER						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
			1	2	3	4							1				3	4	5	6
5	6	7	8	9	10	11	2	3	4	5	6	7	8	7	8	9	10	11	12	13
12	13	14	15	16	17	18	9	10	11	12	13	14	15	14	15	16	17	18	19	20
19	20	21	22	23	24	25	16	17	18	19	20	21	22	21	22	23	24	25	26	27
26	27	28	29	30	31		23	24	25	26	27	28	29	28	29	30	31			
							30													

Time: 7:30 P.M.

This is an opportunity for you to participate in discussions to help shape your community's future:

- What do residents like best about Indian Springs?
- What challenges face our community?
- How do we want our community to grow and how do we get there?

For more information contact Sheila Conway at pwasheba@cox.net, Babs McGehee at bmg@co.clark.nv.us, Chris Munhall at chrismun@co.clark.nv.us or you can drop off comments in the suggestion box at the Indian Springs Library. For events and information visit: www.accessclarkcounty.com/comprehensive_planning/indiansprings/indianspringsvision.htm

Please join us - We look forward to seeing you there!



**Clark County
Comprehensive Planning &
Parks & Community Services**

**THIS IS AN EXCITING TIME FOR
INDIAN SPRINGS!**

**HELP SHAPE OUR
COMMUNITY'S FUTURE**

MEETINGS WILL BE HELD AT THE
COMMUNITY CENTER AT 7:30 P.M.

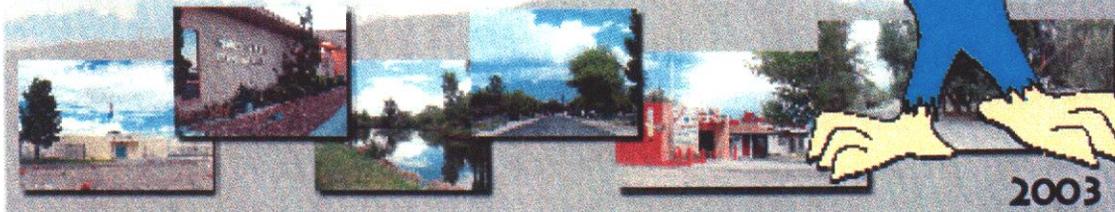
OCTOBER 23
NOVEMBER 6
NOVEMBER 20
DECEMBER 4



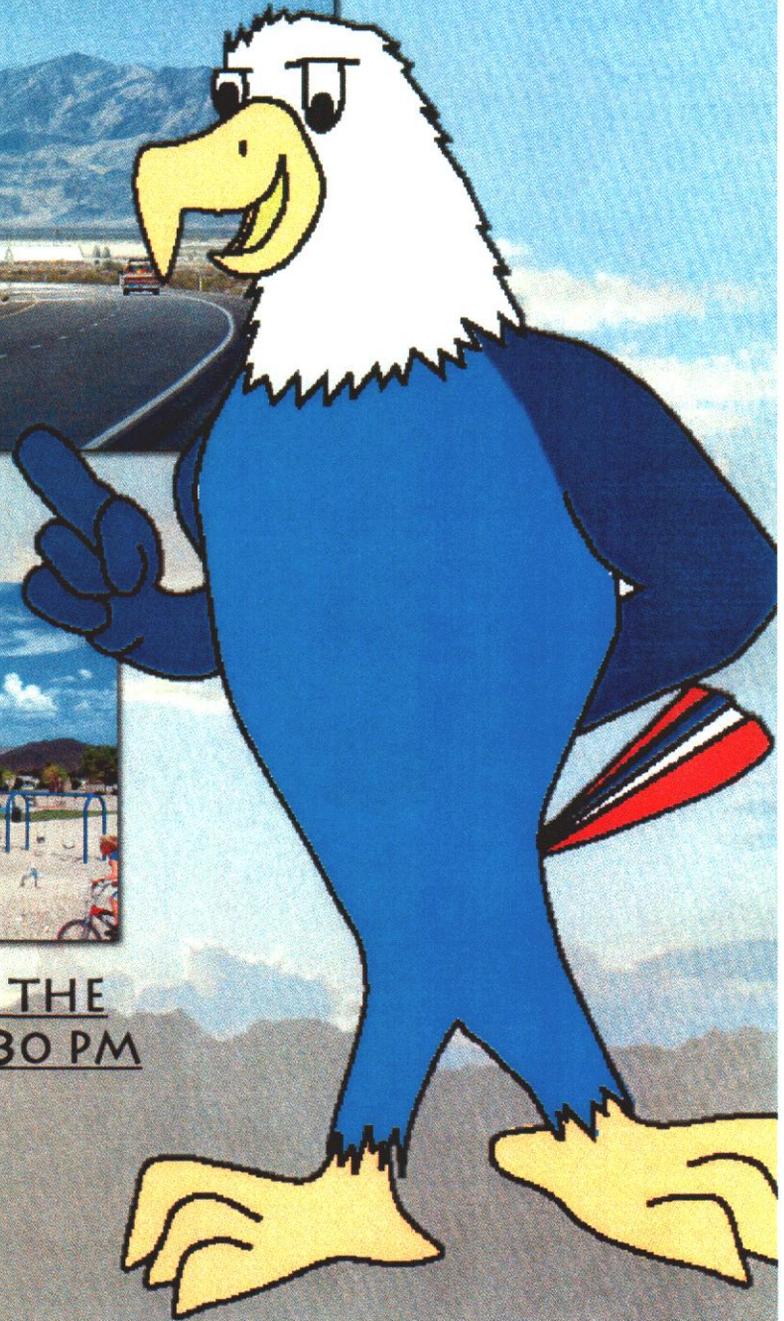
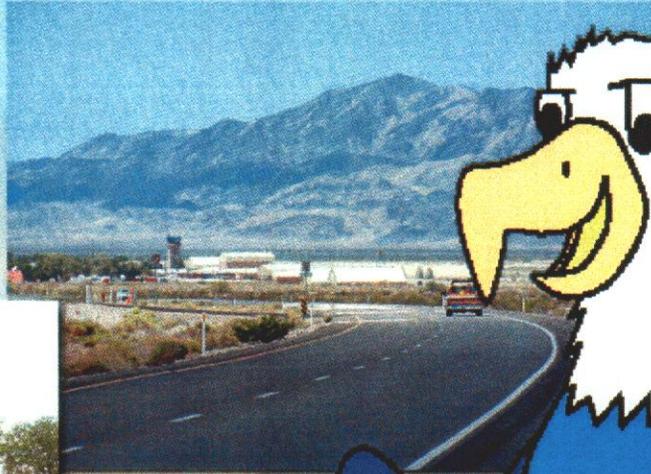
**WHERE IS INDIAN SPRINGS GOING?
HOW DOES IT AFFECT ME?**

MEETINGS WILL BE HELD AT THE
COMMUNITY CENTER AT 7:30 PM

OCTOBER 23
NOVEMBER 6
NOVEMBER 20
DECEMBER 4



WHERE IS INDIAN SPRINGS GOING? HOW DOES IT AFFECT ME?



MEETINGS WILL BE HELD AT THE
COMMUNITY CENTER AT 7:30 PM

OCTOBER 23

NOVEMBER 6

NOVEMBER 20

DECEMBER 4

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INDIAN SPRINGS



MEETINGS WILL BE HELD AT THE
COMMUNITY CENTER AT 7:30 PM

OCTOBER 23
NOVEMBER 6
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DECEMBER 4

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THE FUTURE OF INDIAN SPRINGS!

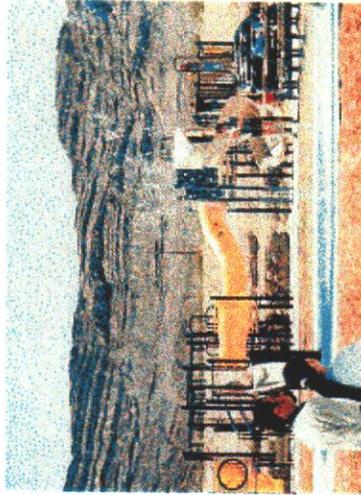
WHAT DO YOU THINK INDIAN SPRINGS WILL LOOK LIKE IN THE FUTURE? COLOR YOUR VISION OF WHAT INDIAN SPRINGS WILL LOOK LIKE IN THE FUTURE!



RULES:

PARTICIPANTS MUST BE UP TO AND INCLUDING THE 5TH GRADE. SUBMIT YOUR DRAWING AT THE OCTOBER 16TH MEETING OR TO THE LIBRARIAN DODIE PATRICK BY OCTOBER 16, 2003, THERE WILL BE A 1ST, 2ND AND 3RD PRIZES! THE BEST DESIGN WILL BE PRINTED ON TEE SHIRTS FOR ALL VISIONING PARTICIPANTS. THE WINNING DESIGN WILL BE UNVEILED AT THE SECOND VISIONING SESSION ON NOVEMBER 6TH.

INDIAN SPRINGS VISIONING



WHAT IS VISIONING

- "Visioning is a process by which a community envisions the future it wants, and plans how to achieve it. It brings people together to develop a shared image of what they want their community to become. Once a community has envisioned where it wants to go, it can begin to consciously work toward that goal." (Steve Ames, American Planning Association)

ADVANTAGES OF A GROUP PROCESS

- Varied viewpoints and expertise
- Tested, discussed and refined by diverse perspectives
- Easier to gain commitment for implementing goals and strategies
- Broaden everyone's understanding of strengths, issues, challenges, and opportunities
- Helps community get past limitations

INGREDIENTS FOR A SUCCESSFUL VISIONING PROCESS

- Shared and supported
- Comprehensive and detailed
- Positive and inspiring

INDIAN SPRINGS VISIONING PROCESS

SESSION 1: SETTING OUR COURSE

- Overview of Visioning Process
- Roundtable on Community Strengths

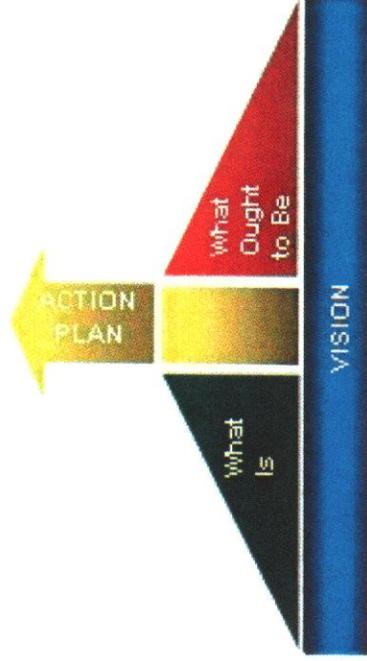
SESSION 2: WHERE WE ARE

- Current Conditions
- Inventory of Community Assets

SESSION 3: WHERE WE WANT TO BE

- Vision & Goals Developed

TWO CONDITIONS NEEDED FOR CREATING A VISION



SESSION 4: MAKING THE TRIP

- Goals Refined
- Strategies Developed





Board of County Commissioners
Chip Maxfield, Chair • Myrna Williams, Vice Chair • Bruce Woodbury • Mark James • Mary Kincaid-Chauncey • Rory Reid • Yvonne Atkinson Gates
Thom Reilly, County Manager