Clark County Technology Strategic Plan 2022 to 2024 (DRAFT)

OUR ROLE AND PURPOSE

Orchestrating Clark County service improvements with people, technology, and innovation

OUR VISION

As a strategic partner to all departments, we craft solutions to provide intuitive and convenient access to Clark County integrated services

OUR VALUES

Accountability Integrity

Excellence Transparency

Innovation Respect

OUR PRINCIPLES

Future-first One-County

Simplification Self-Service

Thoughtfulness Co-creation

about impact

Configuration Sustainability before built-in

customization

COUNTY STRATEGIC Safe and Secure Communities **PRIORITIES**

Affordable and Livable Communities

Serving the Community

Strong Communities

Collaborative Community Engagement

Connecting the Community

Public Focus

ENABLE AND INNOVATE PUBLIC-FACING SERVICES...

- √ Provide a total experience for resident and visitor engagement
- √ Deliver data transparency
- √ Foster community-focused equity and sustainability
- √ Create partnerships with regional organizations
- $\sqrt{\text{Address the digital equity gap}}$

... WITH BUSINESS CAPABILITIES

- □ Multi-mode business models
- ☐ Embedded business technologists
- □ Data-enabled decision-making
- ☐ Climate action plan engagement
- □ Digital equity action plan
- □ Regional jurisdiction partnerships

Services Focus

MODERNIZE OPERATIONS AND IMPROVE PRODUCTIVITY...

- √ Maximize cost efficiency and standardization
- √ Build and maintain safe, secure, and resilient systems and solutions
- √ Explore emerging technologies

... WITH BUSINESS CAPABILITIES

- □ Cloud-based service models
- □ Resident-centric case management
- ☐ User-centered design competency
- ☐ Lifecycle cost management
- ☐ Business continuity planning
- □ Disaster preparedness

Workforce Focus

BUILD AND SUPPORT THE NEXT WORKPLACE, WORKSPACE, AND WORKFORCE...

- $\sqrt{}$ Support creation and design for space, safety, place, and wellness
- √ Develop digital skills in the entire work force
- $\sqrt{}$ Improve recruiting, onboarding, and work force retention
- √ Create a total, inclusive employee experience lifecycle

... WITH BUSINESS CAPABILITIES

- □ Space and place roadmaps
- ☐ Workforce skill development
- □ Digital literacy competency model
- □ End-to-end recruitment model
- ☐ Employee lifecycle management

FOUNDATIONAL CAPABILITIES

Risk Tolerance Key Performance Metrics Participative Budgeting Change Management

Continuous Quality Business Partnership Program and Project Security, Compliance and Regulatory Governance Management **Improvement** Acumen