



## **THE HARBOR – EXECUTIVE STEERING COMMITTEE**

### **Juvenile Assessment Center Minutes**

**March 29, 2017 - 1:00 PM**

DJJS Zenoff Conference Room

Las Vegas, NV 89101

*Minutes taken by Vikki Andrews*

#### **Present in Person**

##### **City of Las Vegas**

Dr. Lisa Morris-Hibbler, Director, Department of Youth Development and Social Innovation – Board Member  
Lee Quick, Principal Policy Analyst

##### **Clark County Department of Juvenile Justice Services**

John M. Martin, Director – Board Member  
Steve Morris, Manager  
Cheryl Wright, Clinical Services Manager  
Cesar Lemos, Executive Director, The Harbor  
Vikki Andrews, Administrative Secretary

##### **Clark County Department of Family Services**

Paula Hammack, Interim Director – Board Member

##### **Clark County District Attorney's Office**

Brigid Duffy, Deputy Juvenile District Attorney, Chair – Board Member  
Catherine Jorgenson, Deputy Civil District Attorney

##### **Clark County Law Enforcement**

Matt McCarthy, *on behalf of Kevin McMahill, Undersheriff Las Vegas Metro Police Department – Board Member*

##### **Clark County School District**

Tammy Malich, Assistant Super Intendent, Education Division – Board Member

##### **Clark County Family Court**

Judge William Voy – Board Member

##### **Community**

Punam Mathur, Parent Representative, Vice Chair – Board Member  
Arnija Hooks, Youth Representative, Cheyenne High School – Board Member

##### **Department of Health and Human Services**

Ellen Richardson-Adams, Outpatient Administrator – Board Member

##### **Guests**

Sara McCrea, Las Vegas Fire and Rescue  
Lashay McNulty, UNLV Student Intern  
Khadija Carter, Guest  
Donna Wilburn, Guest  
Danielle Burns, Guest

**I. Call to Order**

Brigid Duffy, Deputy Juvenile District Attorney and Chair called the meeting to order, there was a quorum.

**II. Public Comments**

None at this time.

**III. Approval of January 25, 2017 Minutes**

The February 22, 2017 minutes were approved.

**IV. Approval of Agenda**

The March 29, 2017 agenda was approved.

**V. Data Discussion**

Brigid Duffy, Deputy Juvenile District Attorney and Chair, stated that at the previous meeting, Cheryl Wright, Manager, Department of Juvenile Justice, provided sample reports for The Harbor Executive Director's Data Report for review of the flow and look. She stated that it will become very important how the information is presented, especially since reports will be present at every ESC meeting. Ms. Duffy suggested that it be left up to The Harbor Executive Director, Cesar Lemos, to decide what format to use for presenting information. Punam Mathur, Parent Representative and Vice Chair, stated that it is a lot of information in the report, and that she would like to see just 3-5 gauges of data that are routinely reported on. She states that if someone would like to research further than what is presented, that the data should be available. Ms. Wright stated that there has been discussion with steering committee members about what data is important to their agency, and she would like to make sure that everyone has a voice in that.

Ms. Duffy stated that the "Youth Served by The Harbor" data and the "Law Enforcement Wait Time" and "Types of Citations" represented Metro's performance measures, and that the bar and pie graphs work best to represent that. John M. Martin, Director, Department of Juvenile Justice, believes the pie graph would be best for the race and ethnicity data. Mr. Martin agreed with Ms. Duffy's suggestion for Mr. Lemos to bring back a set of real data to review. Mr. Martin also agreed with Ms. Mathur in presenting the top five data indicators. Race and ethnicity, zip codes, charge types, age, and escalation could be part of the top data to report out. Judge William Voy, Clark County Family Courts, clarified that other data, such as law enforcement wait times, will still be tracked but not reported out.

Guest question asked if there is a way for the data to show compliance and follow through from families referred out. Ms. Duffy stated that if they do not follow through, they are referred to the District Attorney's office, so the data would show how many were referred back to the District Attorney's office. Ms. Duffy also clarified that the data reports presented are just samples not actual content. Committee members motioned and approved to have a finalized data report, with actual data, presented at the next Executive Steering Committee meeting and added to the agenda.

**VI. Predictive Analytics Discussion and Presentation from DFS**

Committee members motion and approved to push agenda item VI to the next Executive steering committee meeting. Eboni Washington of DFS will present at the next meeting.

## **VII. Progress Report from The Harbor Executive Director**

Mr. Lemos provided an overview of the difference in cost for an expansion of hours of operation. The cost to expand the hours of operation from 8:00 a.m.-12:00 a.m., while keeping the Monday through Friday model, is approximately \$6362.00 annually. This cost is mainly due to the shift differential of one probation officer and two psychiatric case workers. Mr. Lemos states that various partnering agencies have agreed to have their staff work the proposed shift, and is currently waiting for one more agency to commit. Mr. Lemos would like, with the approval of the committee, to expand The Harbor hours on April 17, 2017, which would mark six months from The Harbor opening date of October 17, 2016. Mr. Martin asked if the agencies have agreed to absorb the \$6362.00 cost as part of their current operating cost, or if this is something that would come from The Harbor budget. Mr. Lemos states that he assumes they understand that there would be a shift differential in cost, and he will revisit with them and make sure they are okay with that. Mr. Martin states that he would also agree to pay for it. Ms. Duffy states that DCFS would have to agree to an expansion and Public Behavioral Health would have to agree to a psychiatric shift differential.

The model for seven days a week would cost an additional \$182,000 annually. This would include another probation officer from DJJS, and another staff from DFS. Mr. Lemos recommends that it be something that The Harbor can work towards down the road, and believes that the current days with the expansion of hours is something that can be put in place within three weeks.

Ms. Duffy supplemented Mr. Lemos information. She presented an issued citation report of four months, April 2016, July 2016, September 2016, and January 2017. Without knowing the exact days of week, the report indicates that the highest volume of citations are issued between the hours of 12:00 p.m.-10:00 p.m. Ms. Duffy stated that if those hours were covered by The Harbor, 85% of citations would be covered (not knowing if these numbers include Saturday's and Sunday's). There were 119 samples:

- North East Area Command cites the most, with 20 citations
- 94 citations were written between 1:00 p.m. and 9:00 p.m., which is 79%
- 66 citations were written between 8:00 a.m. and 6:00 p.m.
- The top three command center to issues citations are North East, South Central and South East.

Ms. Duffy believes that if the hours were expanded from noon to midnight, with the last law enforcement drop off at 10:00 p.m., it raises the percentage that The Harbor would capture from 60% to 95%. The committee motioned and passed that The Harbor staff analyze the data, and that the hours are expanded pending the approval of the final partnering agency. Judge Voy suggests that if the data shows that a weekend date is busier than a week day, that The Harbor possibly changes their dates of operation to reflect those busier dates, in the event that a 7-day model is not an option.

Mr. Lemos presented the statistical report for The Harbor. As of March 28, 2017, 654 kids have been referred to The Harbor.

- Of those 654, 25 kids were unsuccessful and referred back to Intake.
- Race Identification: 124 White, 233 Hispanic, 226 Black, 31 Mixed, 5 Pacific Islander, 5 Asian, 3 American Indian
- Gender: 252 Female, 401 Male
- Top 5 Zip Codes: 89115, 89110, 89101, 89121, 89030

- Top 5 Crimes: Possession of Marijuana, Affray/Fighting, Possession of Drug Paraphernalia, Battery, Petty Larceny
- Non Law Enforcement Referrals: 125

Matt McCarthy, Las Vegas Metropolitan Police Department, asked if there was any consistency as to why citations are being referred back to Juvenile Justice. Mr. Lemos stated that 21 of the 25 were re-arrested with more serious charges within the 60 days that The Harbor was following them, and four were not following through with their recommendations. Judge Voy asked when it is planned to run the record checks after the youth have left the program. Mr. Lemos states it would be the six to eight month mark. Mr. Martin suggested that the record check should wait until the launch of Case Load Pro, so that the records may be checked against Odyssey.

Ms. Duffy states that the expansion of the hours will be significant to the program. Currently, there are not enough Law Enforcement referrals being made to sustain the program. She states that the way Law Enforcement is currently working with The Harbor is supplementing The Harbor intake, but is not currently working in a way in which The Harbor was intended, to intervene immediately and provide immediate services to the youth and families. Dr. Morris-Hibbler asked if youth brought to booking are tracked and kicked over to The Harbor. Mr. Lemos explained that this hasn't happened very often, but would like to explore the possibility of youth who are first time offenders who won't make points being brought over to The Harbor from booking.

Mrs. Mathur would like to know if there would be any benefit by getting media exposure for the expanded hours. Ms. Duffy states that there will definitely be a benefit. Mr. Martin states that the Undersheriff is waiting for The Harbor to go 24/7 before he makes it a policy for Metro to refer to The Harbor. He states that the Undersheriff is currently allowing The Harbor a growth period before making it mandatory with Metro. Judge Voy mentions that Saturday's and Sunday's would be important to The Harbor success. He states that during the week there are other resources open to the public, but that there are no resources available over the weekend for youth and families, and this could be when The Harbor is most beneficial.

### **VIII. Review and Discuss Each Members Performance Measures**

At the previous meeting, each member provided their performance measures with the exception of Ellen Richardson-Adams. Mrs. Richardson-Adams states that her performance measures have not changed, but expanded. Mrs. Richardson-Adams would like to see the number of families enrolled by the Navigator for Medicaid, number of formal family referrals for services for adults, how many of those follow through for services, number of individuals referred for follow up services to DCFS due to undocumented status, uninsurable, uninsured, and number of individuals followed up within 24-hours by mobile crisis in accordance with DCFS protocol after evaluation at The Harbor.

### **IX. Informational Items**

#### **Announcements**

- a. Next meeting April 26, 2017 at 1 pm, Zenoff Conference Room, 601 N. Pecos Road, Las Vegas, NV 89101
- b. Ms. Duffy informed the committee that on Monday, March 27, 2017, Bill A.B. 395 was introduced. The last part of the bill included the funding of The Harbor for funding of \$1.9 million, which has moved over to the money committee. The ESC will need to present who has been served, what has been done, and possibly have any youth who have taken part of the program to come forward and discuss their experience. Ms. Duffy states that she has also tried to tack on to the recorder fees of Legal Aide Center of Southern Nevada to possibly take \$1.50 of \$3.00 of this

money to put towards juvenile diversion programs, and they have disagreed. Ms. Duffy asks that if for support in influencing Legal Aide Center of Southern Nevada to do so.

- c. Mr. Martin states that the Board of County Commissioners has requested a six month progress report. Mr. Martin has requested permission to present a progress report to the Board. Ms. Duffy has agreed.
- d. Mrs. Richardson-Adams states that the Department of Public Behavioral Health budget has an enhancement budget for five psychiatric case workers and two psychiatric nurses. Some of those individuals would be dedicated for The Harbor. Mrs. Richardson-Adams would like to thank Mr. Martin for his testimony and support. She is hoping that some will be approved.
- e. Dr. Morris-Hibbler states that the school district Super Intendent is floating around the concept of a recovery high school for students who are recovering from addiction. She has suggested that he meet with Mr. Lemos, and that The Harbor may be a good place to recruit students for this. She also mentions that Lee Quick is working with the Governor's task force in education around recreational marijuana. Lastly Mrs. Morris-Hibbler would like to do a screening of a movie "Bad Kids", and would like The Harbor and the school district to be a sponsor of the movie. Dr. Morris-Hibbler may send the link to the movie. Mr. Martin suggests that a screening at a sponsored event such as the North Las Vegas Library, where they can engage in a discussion around it may be beneficial.

## **X. Public Comments**

Sara McCrea with Las Vegas Fire and Rescue presented a project, Nevada 211, which helps the public with access to care. The priorities for the access to care group are service navigations, resources to things such as transportation, and increasing community providers and the number of insured. NV 211 is trying to increase the knowledge and use of the program. NV 211 call center is available 24/7 statewide, and is also online with a provider list. Text interaction is also available by texting 8989211.

Mr. Lemos stated that NV 211 has already reached out to The Harbor, and Mr. Lemos has submitted the forms required to be listed in the NV 211 directory.

## **XI. Adjournment**